# Conchay Toro



#### **Corporate Presentation**

August 2015

# I. Concha y Toro: At a Glance

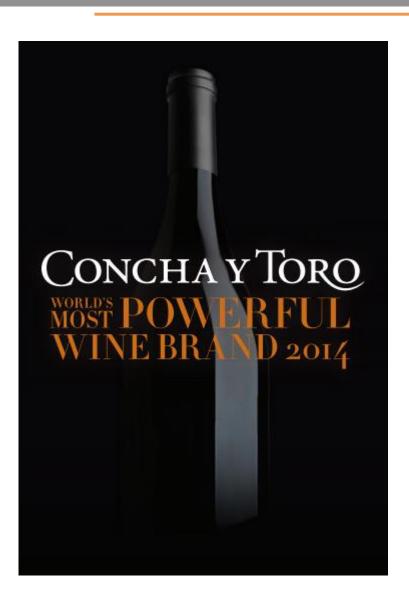


# Concha y Toro today

- ✓ Largest Chilean and Latin American Winery.
- √ #6 world's winery in volume commercialized.
- √ #2 world's vineyards owner.
- ✓ Production facilities in 3 countries: CL, US & AR.
- ✓ Distribution subsidiaries in 11 countries and 2 commercial offices.
- ✓ Global Presence in 145 countries.



# Solid financial position



**Net Sales (million US\$)** 

 $\checkmark$  2006: \$404 → 2014: \$1,018 CAGR: 12.1%

**Volume (million 9 liter cases, wine)** 

 $\checkmark$  2006: 21.4  $\rightarrow$  2014: 33.2 CAGR: 5.5%

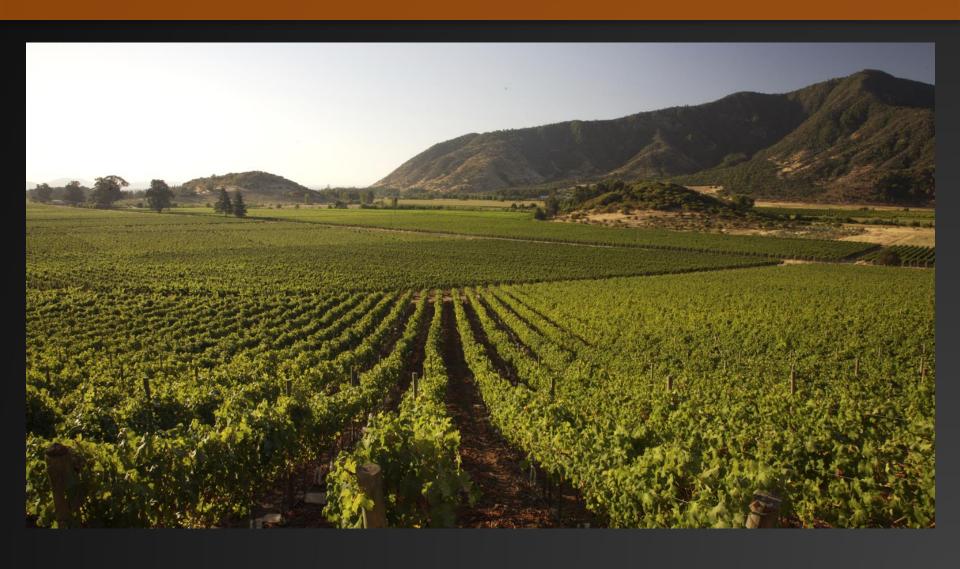
**EBITDA\*** (million US\$)

 $\checkmark$  2006: \$66.9 → 2014: \$149 CAGR: 10.4%

**Net Income (million US\$)** 

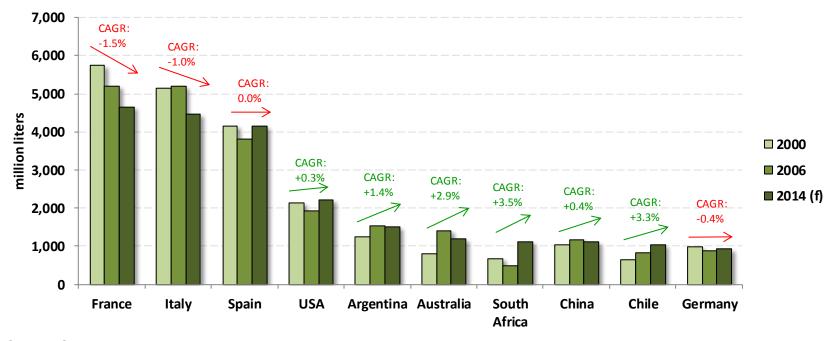
✓ 2006: \$30.5 → 2014: \$76 CAGR: 12.0%

# II. Global Wine Industry



### Wine Industry: Top 10 wine producers

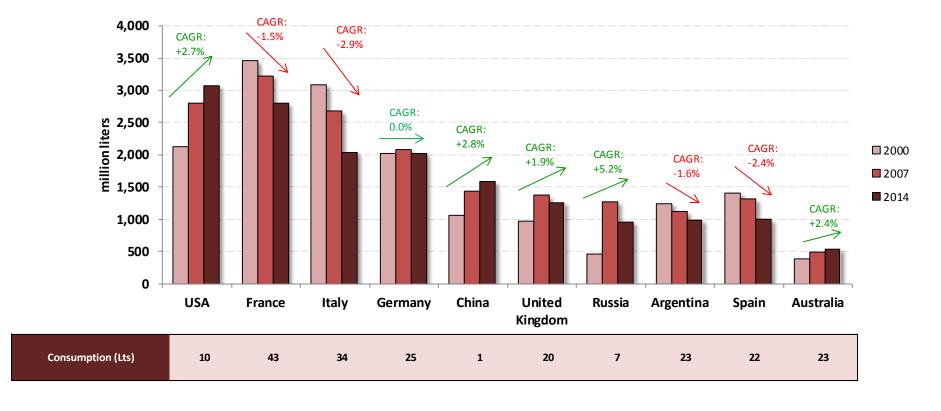
- Global Production in same level registered in 2000
- 4.5% decrease in 2014



Source: OIV

### Wine Industry: Top 10 wine consumers

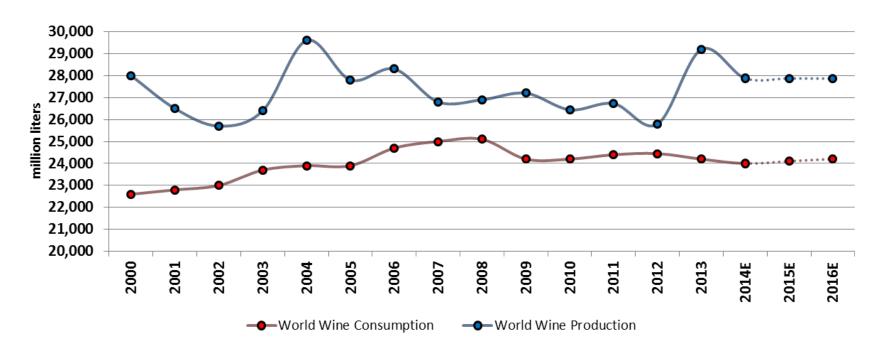
- Global Consumption Increasing 0.4% per year
- Potential markets: Asia, US and Latin America



Source: OIV

# Wine Industry: Global Situation

- World Wine Consumption Increasing 0.4% per year from 2000 to 2014
- World Wine Production Decreasing 0.03% per year from 2000 to 2014

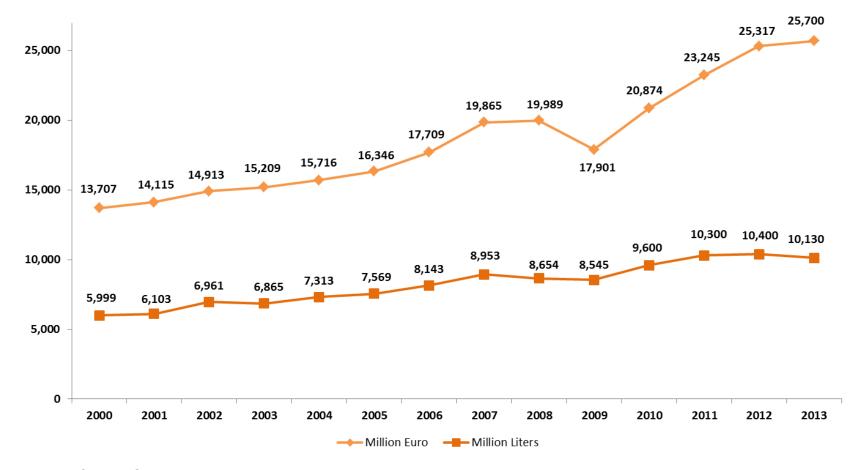


Source: OIV, Concha y Toro Estimates



# Wine Industry: Global Exports

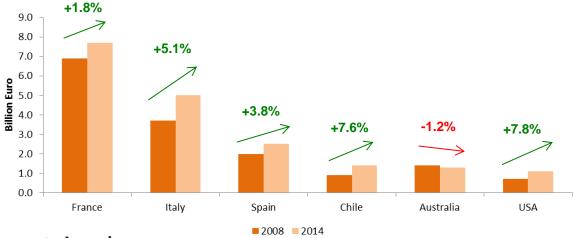
- Global Export Value (€) Increasing 4.5% per year
- Global Export Volume Increasing 4.0% per year



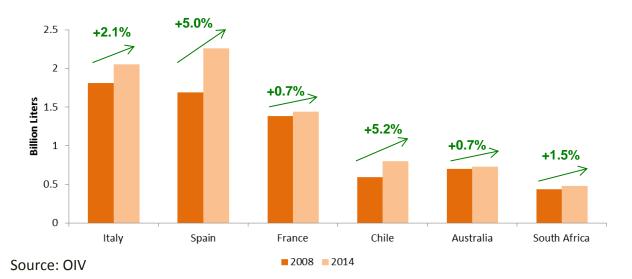
Source: OIV

### Wine Industry: Main Wine Exporters

#### Top 6 exports in value



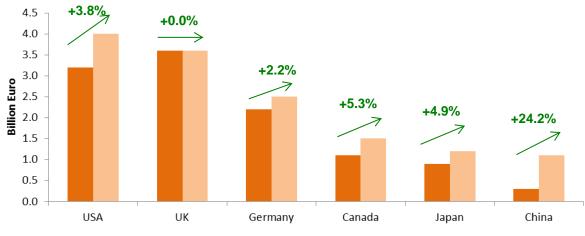
#### Top 6 exports in volume



10

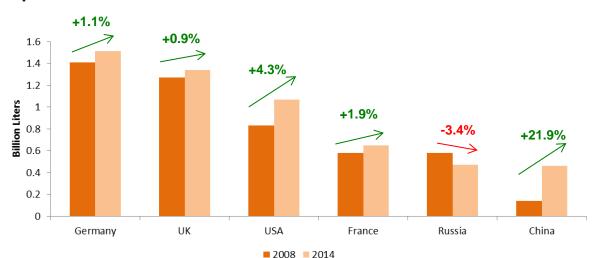
# Wine Industry: Main Wine Importers

#### Top 6 imports in value



**2008 2014** 

Top 6 imports in volume



Source: OIV

# Wine Industry: Main Wineries per Volume

#### The top ten players reached 12.6% of commercialized volume worldwide

Ranking	Company	Volume Market Share 2014
1°	E&J Gallo Winery Inc	2.71%
2 °	Constellation Brands Inc	1.70%
3°	Wine Group Inc, The	1.50%
4 °	Accolade Wines Ltd	1.12%
5°	Castel Groupe	1.03%
6°	Viña Concha y Toro SA	1.02%
7°	Grupo Peñaflor SA	0.97%
8°	Treasury Wine Estates Ltd	0.97%
9°	Pernod Ricard Groupe	0.90%
10°	Cantine Riunite	0.70%

Source: Euromonitor (2014)

# III. Investment Attractiveness



### **Investment Attractiveness**

- 1. Lead by an experienced controlling group
- 2. Successful track record through years
- 3. A business model which has supported the growth
- 4. Market diversification
- 5. Growth that improves profitability
- 6. Export Markets Leading the Growth
- 7. Leading Position



### 1. Lead by an experienced controlling group

# Current Controlling Group is part of CyT since the 50's.

- ✓ Three families integrate the controlling group.
- ✓ Exclusive focus on wine
- ✓ Leading the growth and expansion through years.
- ✓ Passion for wines

#### **Experienced Management**

✓ Management in the Company for more than 10 years in average.

# Listed in Santiago Stock Exchange and NYSE

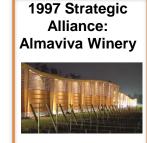


# 2. Successful track record through years















1933 Listed in Santiago Stock Exchange



1993 Launch of Cono Sur Winery



1996 Launch of Trivento Winery in Argentina



2000 Brand Building – Global Reach



2011 Acquisition of Fetzer Winery in California, US

### 3. A business model which has supported the growth





**Strong Global Brand Recognition** 

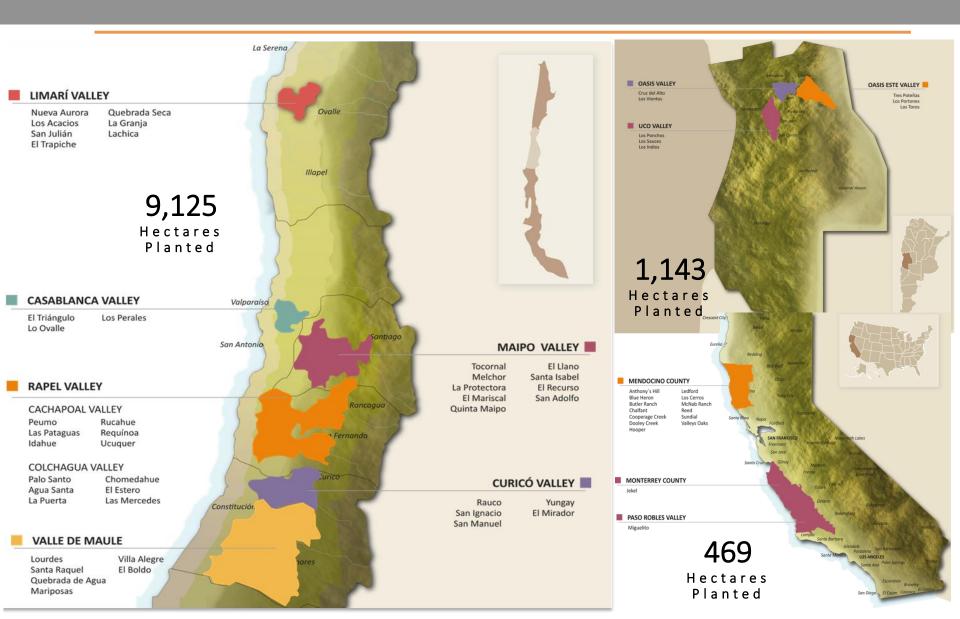
**Strong Distribution Network Market Diversification** 

c. Global

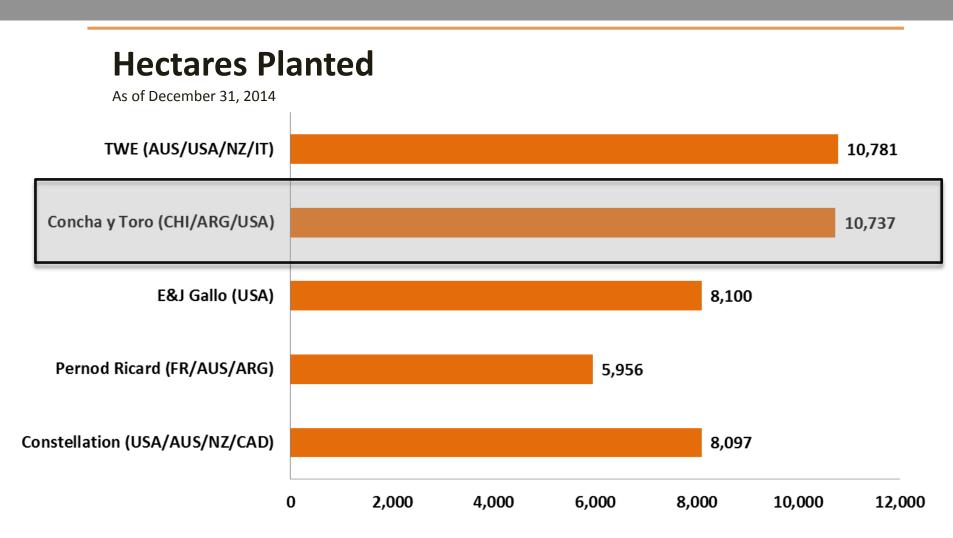
**Presence** 

### Concha y Toro

### a. The importance of Quality Assurance and Consistency



### ...Leading Company in hectares planted

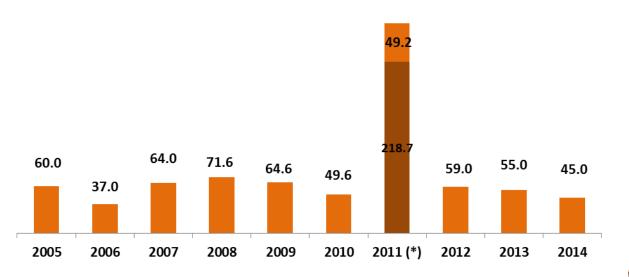


Source: Companies Fact Sheet, Web Site Information, Annual Reports, SEC Fillings (20-F & 10-K)

### ...Investments supporting the growth

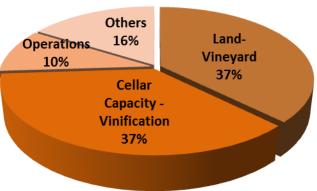
#### **Sustained Investment Over Time**

(US\$ million)



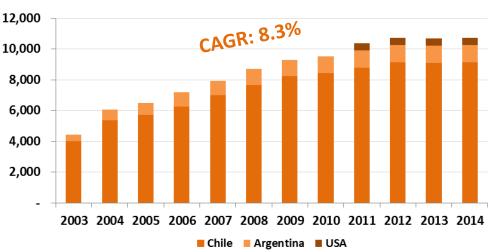
(\*) Inorganic Growth: Fetzer (216.0) + Kross (2.7)

#### **2014 Capex Disclosure**



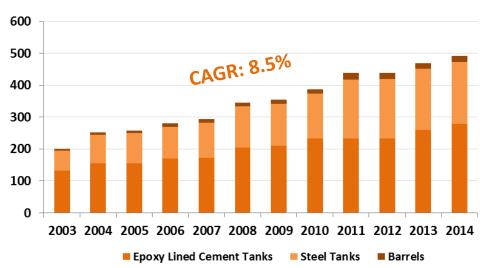
# ...Investments supporting the growth

#### **Planted Hectares**



#### Wine Storage & Ageing Capacity

(million liters)



### b. Brand Building... built on a strong portfolio...

#### **Multi Origin Brands**



### ... development of brands & history...





#### **CASILLERO DEL DIABLO**

**SALES 2003: 1.0M cases** 

SALES 2014: **4.4M cases** 

CHANGE: +4.4 times



### ... innovation & passion for wine...



### ...Independent strong brands ... ... with the endorsement of Concha yToro



**VARIETALS** 

**PREMIUM** 

**SUPER PREMIUM** 

£12,99 - 15,99 / £18,99

**ULTRA** 

**PREMIUM** 

**ICON** 

£5,99 / £4,99 - 5,49 USD 7 / USD 5-6

£7,49 - 9,99 / £8,99 USD 10 / USD 13

£11,99 / £12,99 USD 14.99 / USD 19.99

USD 20 - 25 / USD 40

£40 / £65 / £65 USD 95 / USD 120 / USD135

% of sales by value 62.3%

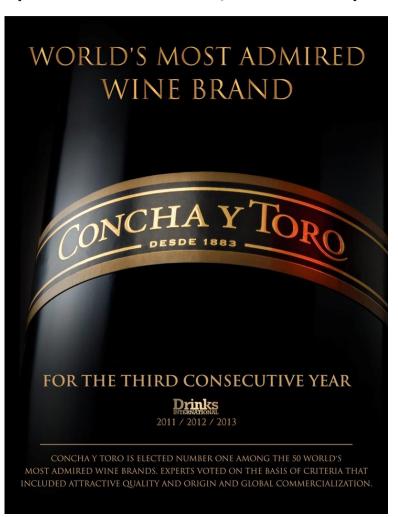
31.3%

6.4%

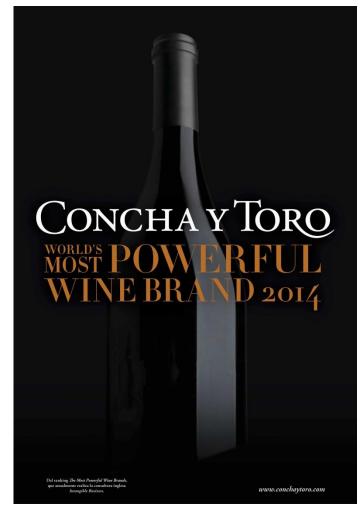
Source: The Company

### ... a recognized winery obtaining global awards

"World's Most Admired Wine Brand" (Drinks International, 2011 – 2013)



"World's Most Powerful Wine Brand" (Intangible Business, 2014)



# ... and the highest accolades for our Portfolio...



Don Melchor Cabernet Sauvignon 2010 Wine & Spirits

95 puntos

Don Melchor Cabernet Sauvignon 2010 Wine Spectator

Don Melchor The World Class Terroir Cabernet Sauvignon



Best Carmenere in the World





No family trees, no dusty bottles, iust auality wine

The quality of the wines of the Concha y Toro group is standard for all its winery subsidiaries, as shown by the high recognitions awarded.

### Concha y Toro

# ... and the highest accolades for our Portfolio...



**92 pts** "Cellar Selection"

Terrunyo Cabernet Sauvignon 2011 Wine Enthusiast August 2014

#### 95 pts

Terrunyo Carmenere 2011 Wine & Spirits June 2014

Terrunyo

Best expression of a variety



90 pts

**Amelia** Chardonnay 2011

Wine Advocate Robert Parker July 2014

#### 90 pts

Amelia Chardonnay 2010

Wine Spectator March 2013





92 pts

Marques de Casa Concha Cabernet Sauvignon 2010 Limited Edition

Wine Advocate - Robert Parker July 2014

#### 93 pts

"Highly Recommended"

Marques de Casa Concha Cabernet Sauvignon 2011

Wine Spectator March 2014

Marques de Casa Concha

Concha y Toro and its subsidiary vineyards have focused on a producing wines of superior quality and that reflect the diversity of their origins. This has made the company to be recognized today as the benchmark of quality worldwide, and its wines worthy of major awards





93 pts Alto Tajamar 2010 James Suckling August 2014

94 pts Protegido 2010 Cabernet Sauvignon James Suckling

August 2014

Viña Maipo Passion for our roots



#### 91 pts / "Smart Buy"

Amado Sur Malbec 2011 Wine Spectator

November 2011

#### 93 pts

Malbec 2009 Wine Spectator June 2013

Trivento Bodegas y Viñedos Inspired by the winds



#### Best of the Region White

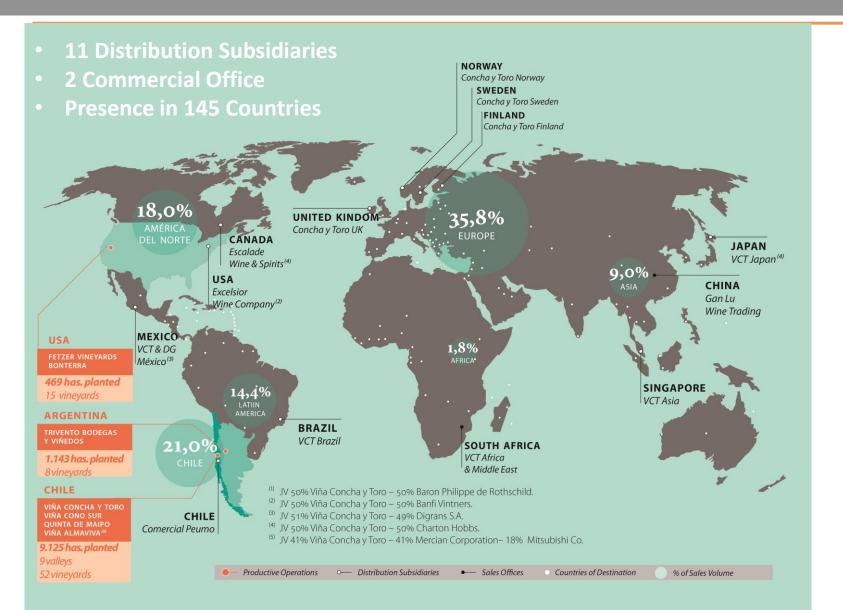
Fetzer Gewürztraminer 2012 California State Fair 2014

#### 90 pts / "Best Value Pinot Noir Out There"

Bonterra Pinot Noir 2011 Wine Enthusiast November 2013

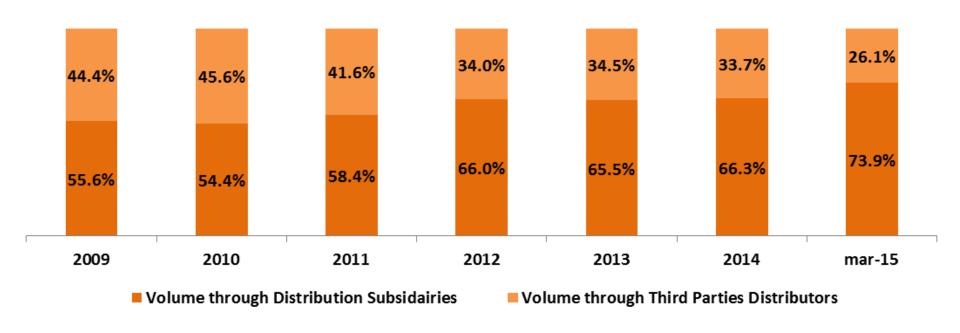
Fetzer Vineyards
Rebels Since 1968

### c. Global Presence... getting closer to markets



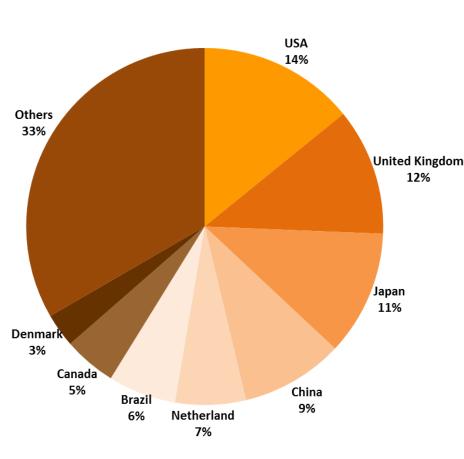
### ... sales that build brand equity...

**Distribution Subsidiaries: Driving the growth** 



#### 4. Market diversification...

#### **Chilean Destination of Bottled Exports**



Source: Vinos de Chile, Custome Service

#### **Concha y Toro's – Currencies and Markets**

	Currency Mix					
	3M15	3M14				
CLP	20.6%	20.5%				
USD	32.2%	35.7%				
GBP	22.2%	17.4%				
EUR	10.2%	9.9%				
CAD	2.9%	2.8%				
ARG	1.0%	1.3%				
SEK	3.1%	2.7%				
NOK	1.0%	0.9%				
BRL	3.8%	6.0%				
MXN	2.5%	2.8%				



Export Markets include exports to third parties and distribution subsidiaries US and ARG exports excludes shipments to the company's distribution subsidiaries

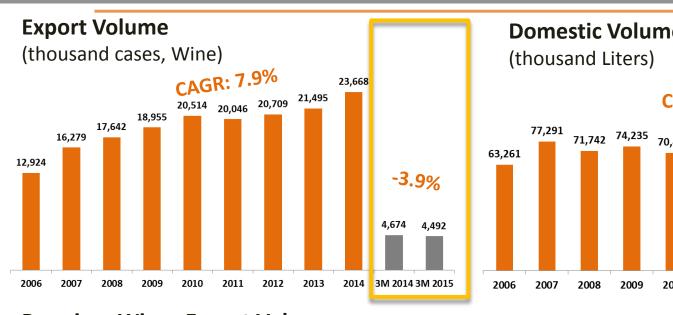
### ... leading the chilean export categories...

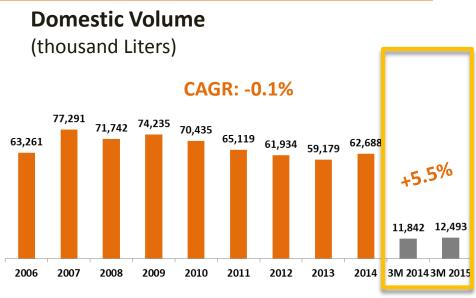
#### The Chilean Bottled Export Industry – Concha y Toro Leading Position

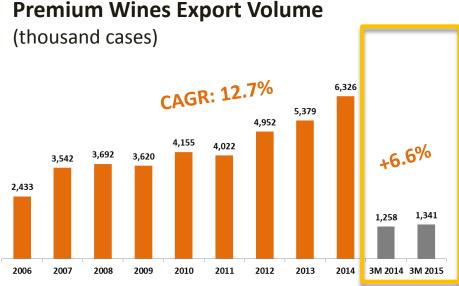
Rank March 2015	Country	Share over chilean bottled exports (volume)	Growth 2014/2013	% Part of CyT in total chilean bottled exports	Rank CyT over Chilean Exports
1	USA	14.2%	7.4%	36.9%	1
2	United Kingdom	11.5%	-15.6%	40.3%	1
3	Japan	11.3%	24.7%	29.8%	1
4	China	9.3%	17.4%	8.0%	2
5	Netherland	6.4%	-18.9%	29.2%	1
6	Brazil	6.2%	-9.4%	39.9%	1
7	Canada	4.8%	-1.0%	35.0%	1
8	Denmark	3.1%	16.9%	34.2%	1
9	Mexico	2.8%	35.1%	37.2%	1
10	Germany	2.5%	-2.6%	12.6%	2
11	Ireland	2.2%	8.9%	24.6%	1
12	Belgium	2.2%	30.2%	44.6%	1

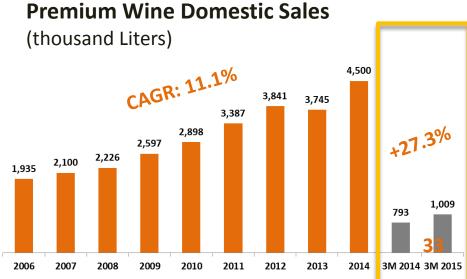
Source: Vinos de Chile

# 5. Growth that improves profitability

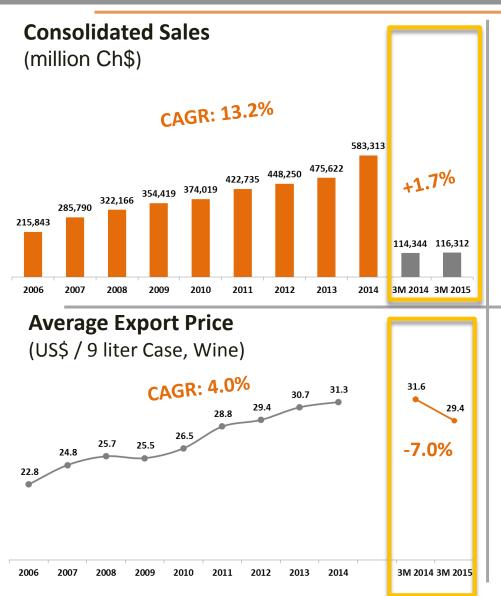


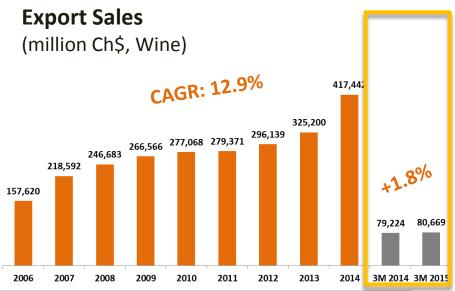






### 6. Export Markets Leading the Growth







### 7. Leading Position

#### **Concha y Toro Exports over Chilean Bottled Wine**

	Volume	Value
2004	29.2%	25.8%
2005	32.2%	27.2%
2006	33.4%	28.3%
2007	34.9%	30.2%
2008	37.0%	31.4%
2009	38.3%	32.3%
2010	36.6%	31.5%
2011	33.7%	29.7%
2012	35.4%	31.3%
2013**	33.9%	30.5%
2014**	32.2%	29.7%
3M2015**	33.0%	30.3%

Source: Vinos de Chile

(\*) Includes bottled & Bag in Box

(\*\*) Does not include the wine Bottled by CyT in UK



Volume Pro-forma (including wine bottled in UK):

36.2% (as of Mar-15)

# 7. Leading Position

#### **Market Share – Domestic Market (Volume)**

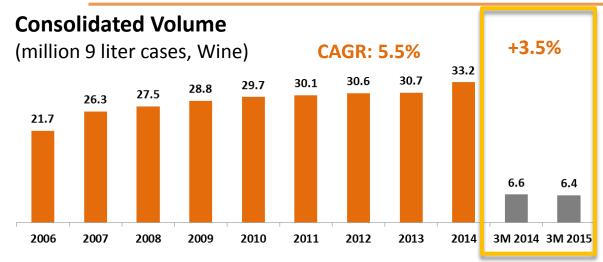
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	3M2015
Concha y Toro	27.1	28.6	30.0	29.7	31.5	30.7	30.4	29.6	28.5	27.1	27.6
Santa Rita	24.4	25.5	27.9	28.7	28.9	29.4	29.1	28.0	29.5	30.9	31.8
San Pedro	21.7	21.9	21.8	23.0	22.5	24.4	24.6	26.7	27.3	28.7	28.8
Santa Carolina	3.2	3.1	2.3	2.0	1.8	1.8	1.7	1.5	1.4	1.1	0.8
Others	23.6	20.9	18.0	16.6	15.3	13.7	14.2	14.2	13.4	12.2	11.0

Source: Nielsen

# IV. Financial Position



## **Recovering volume Growth**



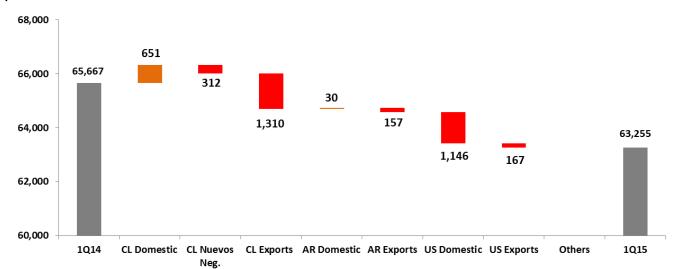
**Net Sales (billion Ch.\$)** 

2006: \$215.8 → 2014: \$583.3

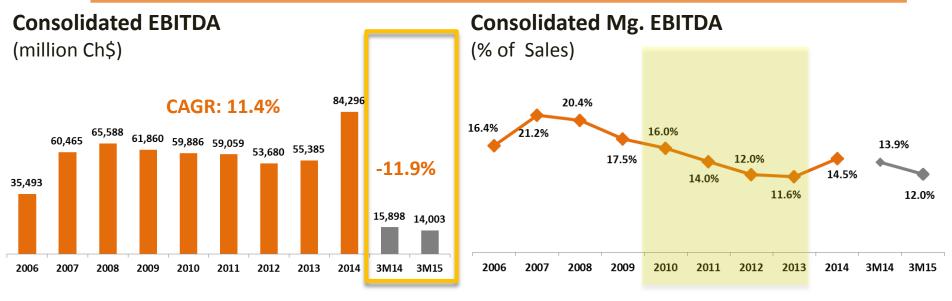
**CAGR: +13.2%** 

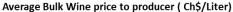
#### **Consolidated Volume, 3M 2015**

(thousand liters)



# ... 2010-2013, a perfect storm...



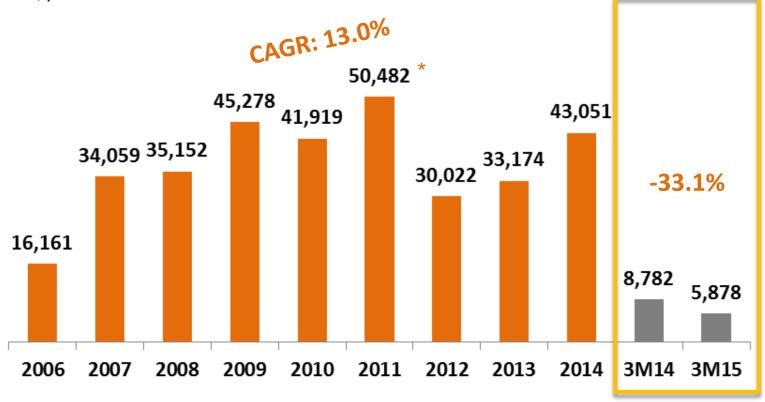




# ... remaining profitable through years...

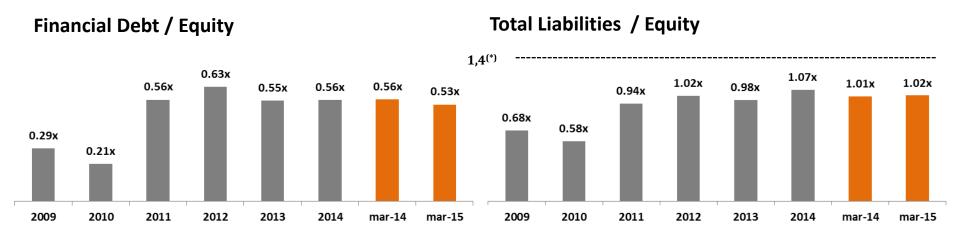
#### **Consolidated Net Profit**

(million Ch\$)



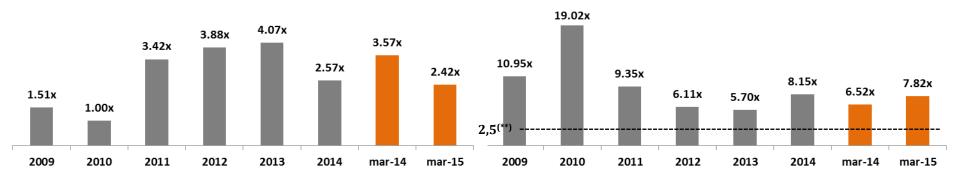
(\*) Includes the extraordinary effect of the insurance's payments regarding the earthquake of 2010 (Ch\$ 19,555 million before taxes)

# Conservative Capital Structure (As of Mar-15)



#### Net Financial Debt / EBITDA (1)

#### EBITDA (1)/ Financial Expenses(1)



Liabilities: Current Liabilities + Non Current Liabilities

Financial Debt: Other current financial liabilities + Other non current financial liabilities - Derivatives

Net Financial Debt: Other current financial liabilities + Other non current financial liabilities - Derivatives - Cash and cash equivalents

(1) Last 12 months

Financial expenses excludes financial income

(\*) As convenant, the issuer should have a Leverage not higher that 1.4 times. Leverage: Liabilities / Equity.

(\*\*) As convenant, the issuer should have a EBITDA / Financial expenses ratio at least 2.5 times.

Source: Superintendencia de Valores y Seguros (SVS)

## Financial Debt

Financial Debt* as of:		Mar-15	Mar-14		
	Ch\$ MM	Av. Interest rate	Ch\$ MM	Av. Interest rate	
USD	133,287	3.02%	137,366	3.06%	
EUR	0	0.00%	0	0.00%	
GBP	0	0.00%	3,034	1.49%	
CLP	43,816	5.18%	0	0.00%	
UF	54,170	3.45%	81,930	3.74%	
ARS	4,533	22.70%	5,596	17.06%	
BRL	4,894	12.79%	8,678	11.63%	
MXN	4	5.20%	0	0.00%	
SEK	0	0.00%	1,013	2.10%	
Total	240,704	4.08%	237,617	3.91%	

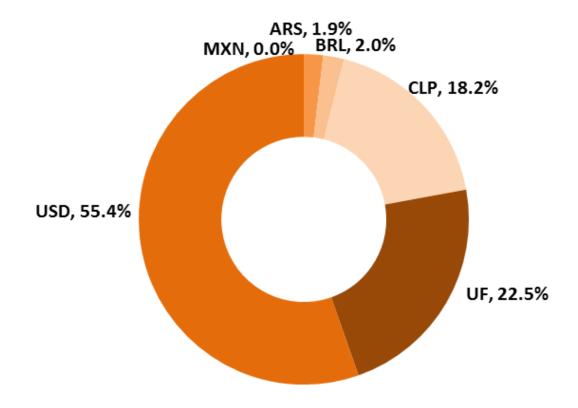
<sup>\*</sup> Does not include interest accrued.

In nominal Chilean Pesos at the end of each period

## **Financial Debt**

### **Financial Debt by Currency**

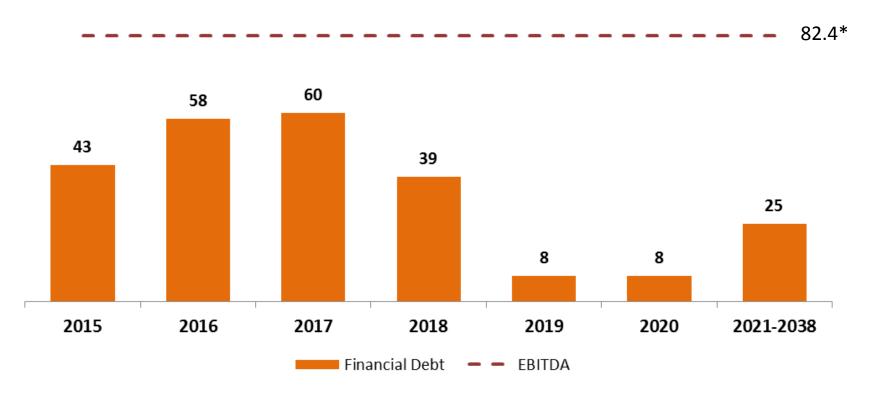
As of March 31, 2015 (1)



Source: The Company

## **Financial Debt**

Expected Maturity Date<sup>(1)</sup>, as of March 31, 2015 (Million Ch\$)



Source: The Company

<sup>(1)</sup> Considers current and non current financial liabilities excluding derivatives

<sup>\*</sup> EBITDA, Last 12 Months

- ✓ We have the brands.
- ✓ We have the portfolio.
- ✓ We have the distribution.
  - ✓ We have the land.
- ✓ We have the investments.
  - ✓ We have the expertise.

We are ready to continue growing...

# Conchay Toro



## **Corporate Presentation**

August 2015

# V. Exhibits



## **Holding Concha y Toro**

#### **Board of Directors**

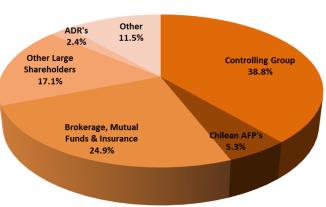


- 1. Alfonso Larraín Santa María (Chaiman)
- 2. Rafael Guilisasti Gana
- 3. Mariano Fontecilla de Santiago Concha

- 4. Francisco Marín Estévez
- 5. Sergio de la Cuadra Fabres
- 6. Pablo Guilisasti Gana
- 7. Jorge Desormeaux Jiménez

#### **Shareholder Structure**

(March 31, 2015)



## Bottled Sales 1Q2015 & 3M2015

Total Sales(*) (in Ch\$ million)	1Q15	1Q14	Change (%)	3M 2015	3M 2014	Change (%)
Chile Domestic Market - wine	12,318	11,368	8.4%	12,318	11,368	8.4%
Chile Domestic Market - new business	10,055	10,314	-2.5%	10,055	10,314	-2.5%
Export markets <sup>(1)</sup>	75,908	74,128	2.4%	75,908	74,128	2.4%
Argentina Domestic	1,087	809	34.4%	1,087	809	34.4%
Argentina Exports <sup>(2)</sup>	3,928	3,651	7.6%	3,928	3,651	7.6%
U.S.A. Domestic	10,626	11,910	-10.8%	10,626	11,910	-10.8%
U.S.A. Exports <sup>(2)</sup>	833	1,445	-42.4%	833	1,445	-42.4%
Other Revenues	1,555	720	116.1%	1,555	720	116.1%
Total Sales	116,312	114,344	1.7%	116,312	114,344	1.7%

Total Volume(*) (thousand liters)	1Q15	1Q14	Change (%)	3M 2015	3M 2014	Change (%)
Chile Domestic Market - wine	12,493	11,842	5.5%	12,493	11,842	5.5%
Chile Domestic Market - New Business	5,875	6,187	-5.0%	5,875	6,187	-5.0%
Export markets <sup>(1)</sup>	38,119	39,429	-3.3%	38,119	39,429	-3.3%
Argentina Domestic	1,090	1,061	2.8%	1,090	1,061	2.8%
Argentina Exports <sup>(2)</sup>	2,022	2,180	-7.2%	2,022	2,180	-7.2%
U.S.A. Domestic	3,367	4,514	-25.4%	3,367	4,514	-25.4%
U.S.A. Exports <sup>(2)</sup>	288	454	-36.7%	288	454	-36.7%
Total Volume	63,255	65,667	-3.7%	63,255	65,667	-3.7%

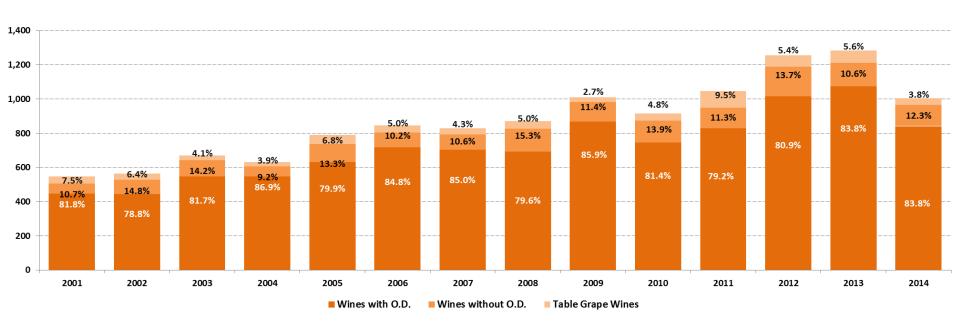
Average Price (per liter) Currency Chile Domestic Market - wine 2.6% 986.0 2.6% Ch\$ 986.0 960.9 960.9 **Export Markets** US\$ -6.8% 3.26 3.50 3.26 3.50 -6.8% Argentina Domestic US\$ 1.83 2.07 -11.6% 1.83 2.07 -11.6% US\$ Argentina Exports 3.15 3.23 -2.3% 3.15 3.23 -2.3% 2.1% US\$ 5.27 5.17 2.1% 5.27 5.17 U.S.A. Domestic U.S.A. Exports US\$ 4.63 5.75 -19.4% 4.63 5.75 -19.4%

- (1) Export Volumes include exports to third parties and sales volumes of the company's distribution subsidiaries (UK, Nordics, Brazil, Singapore, Mexico).
- (2) This figure excludes shipments to the company's distribution subsidiaries.
- (\*) This figure includes bulk wine sales.

## Chilean Harvest through the years

#### **Historical Harvest Volume**

(Million Liters)



Source: SAG