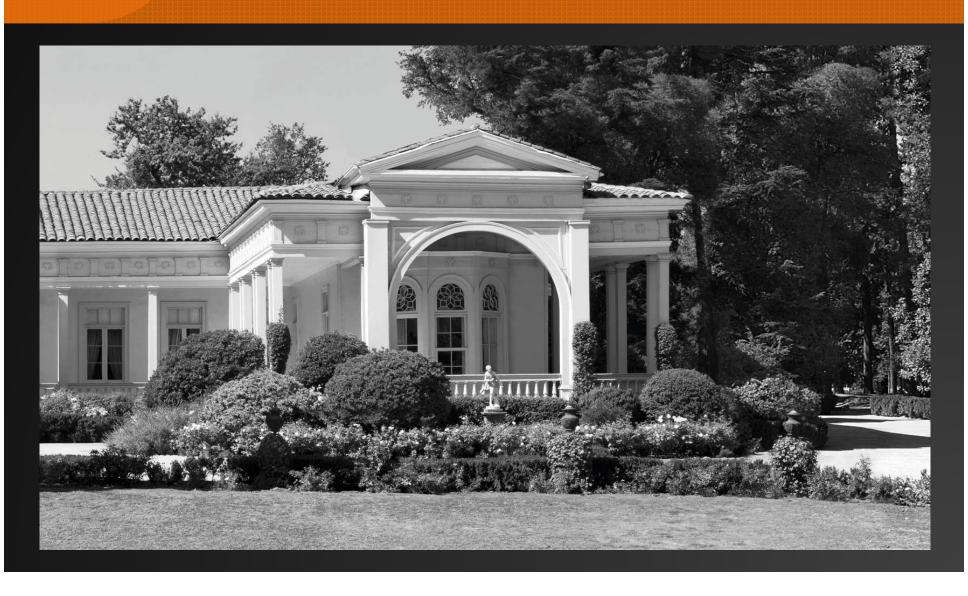


### **Corporate Presentation**

June 2014

# 1 Concha y Toro: At a Glance



### At a Glance

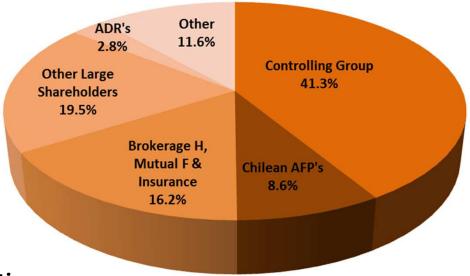
- 1883 Foundation of Concha y Toro in Pirque
- 130 Years of History: Chile's Leading Wine Producer
- Public Company Since 1933:
  - ➤ Main ownership in two families with a long-term vision and passion for wine
- 1994 First winery in the world to trade in the NYSE

### At a Glance

- 1996 Expansion to Argentina Trivento Winery
- 1997 Joint Venture between Concha y Toro and Baron Philippe de Rothschild
- 2000 Brand Building & Strengthening Global Reach
- 2001 Concha y Toro UK started its operations in United Kingdom, first distribution subsidiary.
- 2010 Manchester United Partnership
- 2011 Acquisition in California of Fetzer Vineyards

# **Holding Concha y Toro**

#### **Shareholder Structure (March 31, 2014)**



#### **Stock Information**

Date	31.03.2014	05.06.2014
Stock Price (Ch\$)	1,130	1,140
N° Stocks in Market	747,005,982	747,005,982
Market Cap (Th. Ch\$)	844,042,059	851,586,819

# **Concha y Toro: Leading Position**

#### **Domestic Market Share**

	2005	2006	2007	2008	2009	2010	2011	2012	2013	1Q2014
Concha y Toro	27.1	28.6	30.0	29.7	31.5	30.7	30.4	29.6	28.5	27.5
Santa Rita	24.4	25.5	27.9	28.7	28.9	29.4	29.1	28.0	29.5	29.5
San Pedro - Tarapacá	21.7	21.9	21.8	23.0	22.5	24.4	24.6	26.7	27.3	29.1
Santa Carolina	3.2	3.1	2.3	2.0	1.8	1.8	1.7	1.5	1.4	1.1
Others	23.6	20.9	18.0	16.6	15.3	13.7	14.2	14.2	13.4	12.8

Source: Nielsen

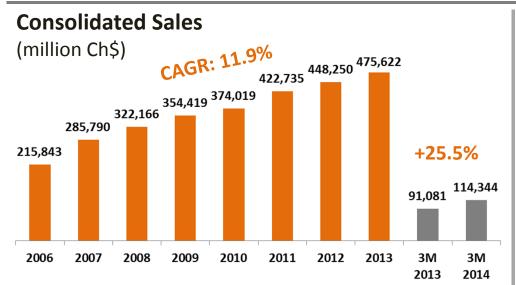
#### **Leading market share over Chilean Exports**

	Volume	Value
2004	29.2%	25.8%
2005	32.2%	27.2%
2006	33.4%	28.3%
2007	34.9%	30.2%
2008	37.0%	31.4%
2009	38.3%	32.3%
2010	36.6%	31.5%
2011	33.7%	29.7%
2012	35.4%	31.3%
2013	33.9%	30.5%
3M 2014	32.0%	30.0%

Source: Vinos de Chile

Argentina domestic \_Argentina exports

# **Holding Concha y Toro**



**Consolidated Volume** 



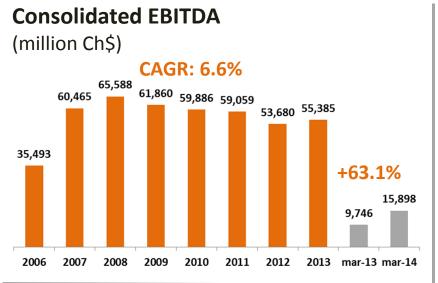
subsidiaries

US and ARG exports excludes shipments to the company's distribution subsidiaries

			ises, V	Vine)						١
21.4	25.7	26.6	28.1	29.2	29.7	30.2	30.3			
								+5.	4%	
								6.0	6.3	١
	ı	T	ı					T		١
2006	2007	2008	2009	2010	2011	2012	2013	3M 2013	3M 2014	

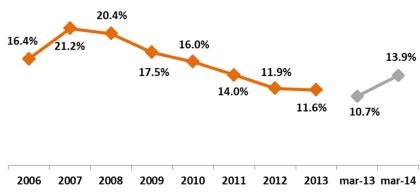
	Currency Mix				
	3M14	3M13			
CLP	20.5%	21.2%			
USD	34.2%	37.0%			
GBP	21.3%	16.9%			
EUR	10.3%	9.9%			
CAD	3.1%	2.8%			
ARG	0.7%	1.1%			
SEK	3.4%	3.4%			
NOK	0.9%	1.1%			
BRL	3.1%	3.6%			
MXN	2.5%	3.0%			

# **Holding Concha y Toro**



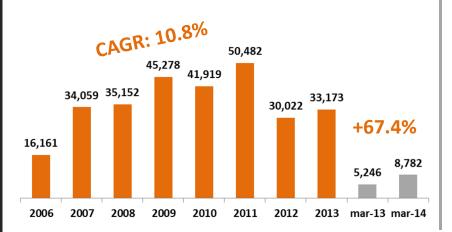
#### Consolidated Mg. EBITDA

(% of Sales)



#### **Consolidated Net Profit**

(million Ch\$)



TC

**Wine Cost** 

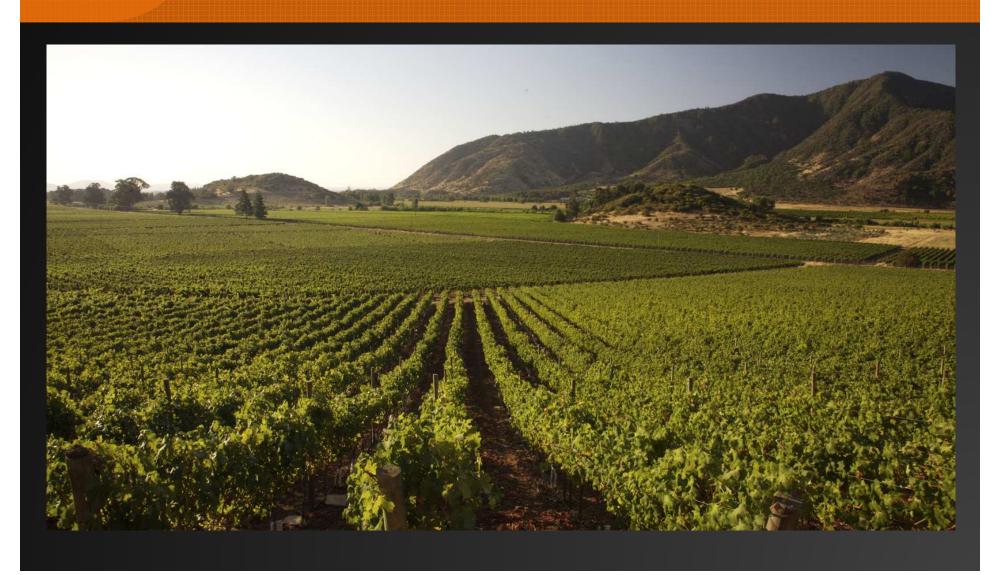
# Concha y Toro

# **Concha y Toro: Performace**

Income Statement	1Q14	1Q13	Change %
Sales (Ch\$ million)	\$ 114,344	\$ 91,081	25.5%
Exports * (Ch\$ million)	\$ 78,896	\$ 59,274	33.1%
Exports * (US\$ million)	\$ 142	\$ 125	13.5%
% Exports	69.0%	65.1%	
Export volume * ('000 cases)	4,484	4,107	9.2%
Operating Result (Ch\$ million)	\$ 11,531	\$ 5,700	102.3%
Op Results (Sales %)	10.1%	6.3%	
EBITDA (Ch\$ million)	\$ 15,898	\$ 9,746	63.1%
EBITDA (% Sales)	13.9%	10.7%	
Net Income (Ch\$ million)	\$ 8,782	\$ 5,246	67.4%
Net Income (% Sales)	7.7%	5.8%	
EPS (Ch\$)	\$ 11.8	\$ 7.0	67.4%
Stock Value	\$ 1,130	\$ 1,000	12.9%

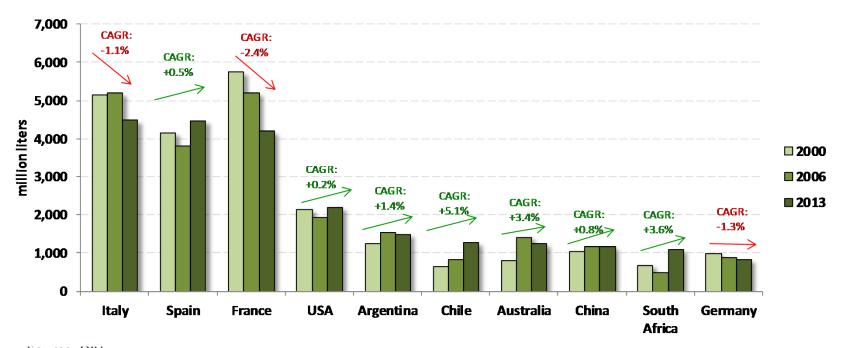
<sup>\*</sup> Export Sales considers total exports and the sales of our distribution subsidiaries.

# 2 Global Wine Industry



# Wine Industry: Top 10 wine producers

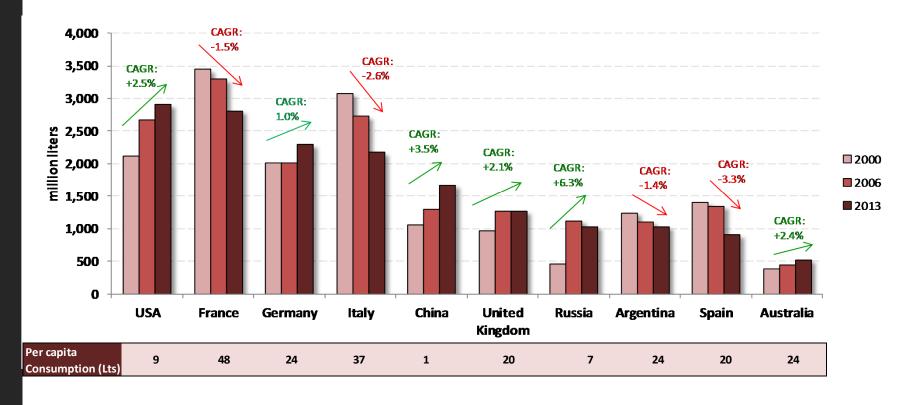
- Global Production decreasing 0.1% per year
- 9.4% increase in 2013



Source: OIV

# Wine Industry: Top 10 wine consumers

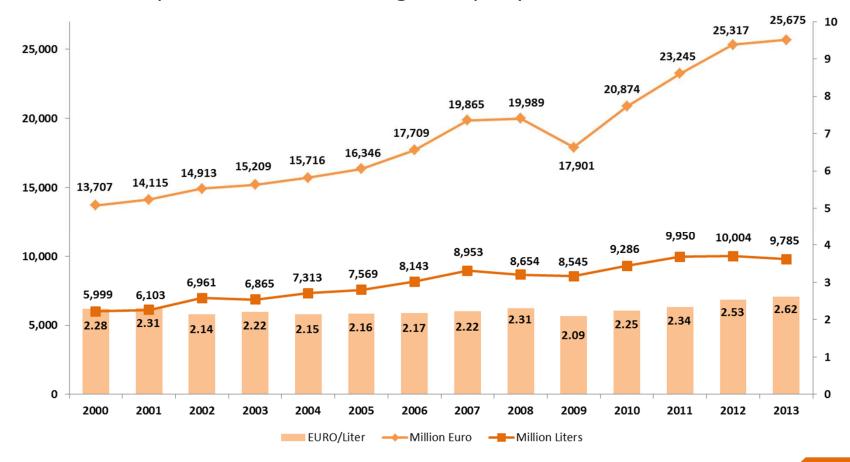
- Global Consumption Increasing 0.4% per year
- Potential markets: Asia, US and Latin America



Source: OIV

# Wine Industry: Global Exports

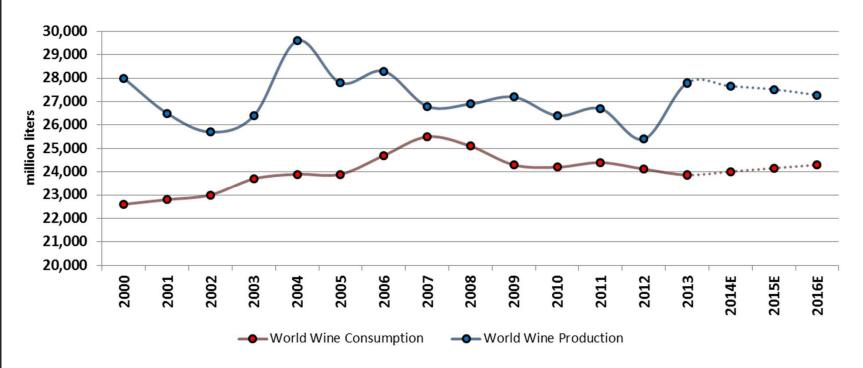
Global Export Value (€) Increasing 4.9% per year Global Export Volume Increasing 3.8% per year



Source: OIV

# Wine Industry: Global Situation

- World Wine Consumption Increasing 0.4% per year from 2000 to 2013
- World Wine Production Decreasing 0.1% per year from 2000 to 2013



Source: OIV, Concha y Toro Estimates

# Wine Industry: Main Wineries per Volume

The top ten players reached 12.4% of total bottled volume sold in 2012

Ranking	Company	Volume Market Share 2012
1°	E & J Gallo Winery Inc	2.60%
2°	Constellation Brands Inc	2.00%
3°	The Wine Group	1.70%
4°	Pernod Ricard Groupe	1.00%
5°	Treasury Wine Estates Ltd	1.00%
6°	Accolade Wines	0.90%
7°	Viña Concha y Toro SA	0.90%
8°	Castel Groupe	0.90%
9°	Grupo Peñaflor	0.80%
10°	CAVIRO	0.60%

Source: EUROMONITOR

# 3 Business Model



# **Key Factors & Growth Drivers**



# Quality



### **Exclusive Focus on Wine**



#### **CASILLERO DEL DIABLO**

SALES 2003: **1.0M cases** 

**SALES 2013: 3.8M cases** 

CHANGE: +3.7 times

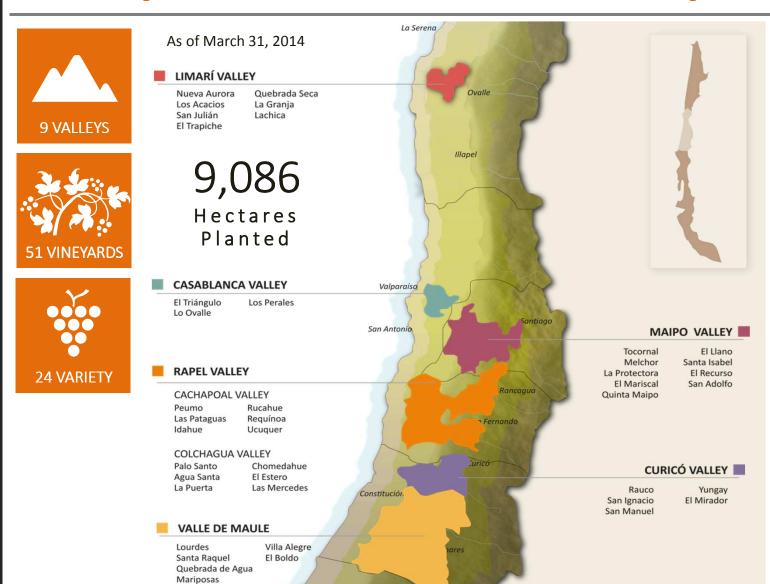
#### **CABERNET SAUVIGNON 2010**

**Finest Value Cabernet on the planet** 

Matthew Jukes, Daily Mail, UK

February 2012

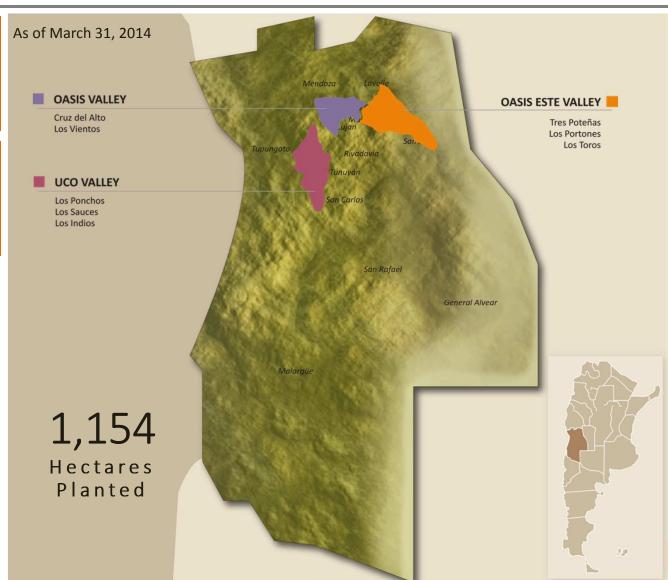
# **Quality Assurance and Consistency**



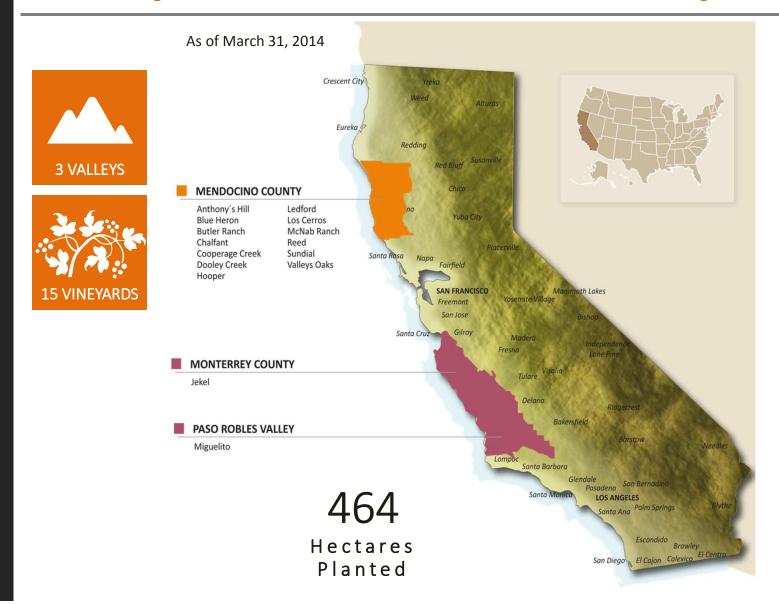
# **Quality Assurance and Consistency**







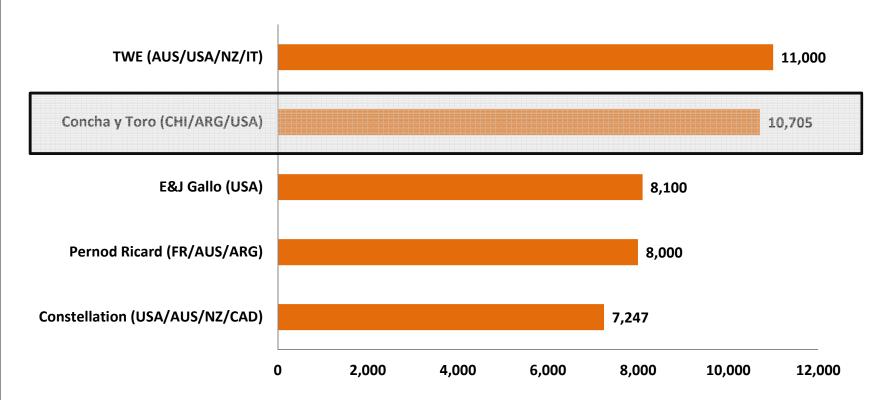
# **Quality Assurance and Consistency**



# **Quality Assurance and Consistency**

#### **Hectares Planted**

As of March 31, 2014

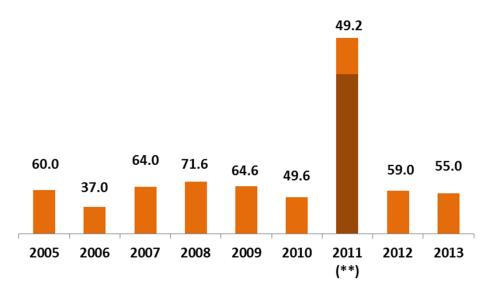


Source: Companies Fact Sheet, Web Site Information, Annual Reports, SEC Fillings (20-F & 10-K)

### **CAPEX**

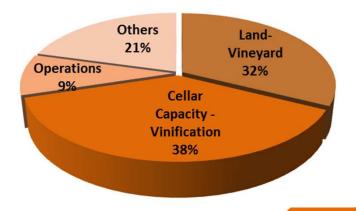
#### **Sustained Investment Over Time**

(US\$ million)



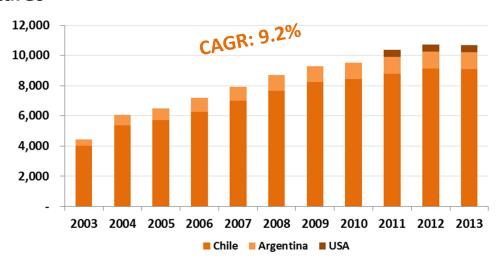
<sup>\*\*</sup> Inorganic Growth: Fetzer (216.0) + Kross (2.7)

#### **2013 Capex Disclosure**



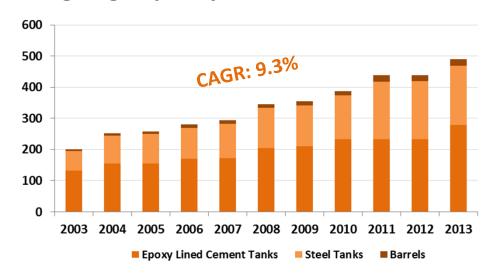
# **Production Capacity Through Years**

#### **Planted Hectares**

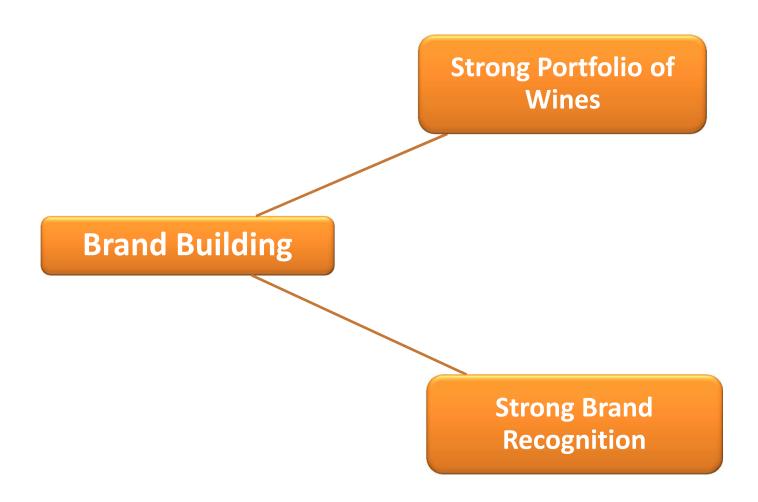


#### Wine Storage & Ageing Capacity

(million liters)



# **Brand Building**



# **Strong Portfolio of Wines**

#### **Multi Origin Brands**





# **Strong Brand Recognition**

For the third consecutive year, Concha y Toro is recognized as the "World's Most Admired Wine Brand" (2011 – 2013)

	BRAND	COUNTRY	
1.	CONCHA Y TORO	CHILE	
2.	Torres	Spain	
3.	Penfolds	Australia	
4.	Michel Chapoutier	France	
5.	Cloudy Bay	New Zealand	
6.	Ridge	US	
7.	Brancott Estate	New Zealand	
8.	Guigal	France	
9,	Duboeuf	France	
10.	Domaine de la Romanée-Conti	France	



# **Strong Brand Recognition**



MARQUES CASA CONCHA

90+ BRAND

#### DON MELCHOR

96 pts

VINTAGE 2005 / TOP 100 N°12

96 pts

VINTAGE 2003 / TOP 100 N°4

95 pts

VINTAGE 2001 / TOP 100 N°4

94 pts

VINTAGE 2000 / TOP 100 N°26



#### TERRUNYO

93 pts

**CABERNET SAUVIGNON 2008** 

Wine & Spirits
June 2012

93 pts

CARMENERE 2008 Robert Parker February 2012

93 pts

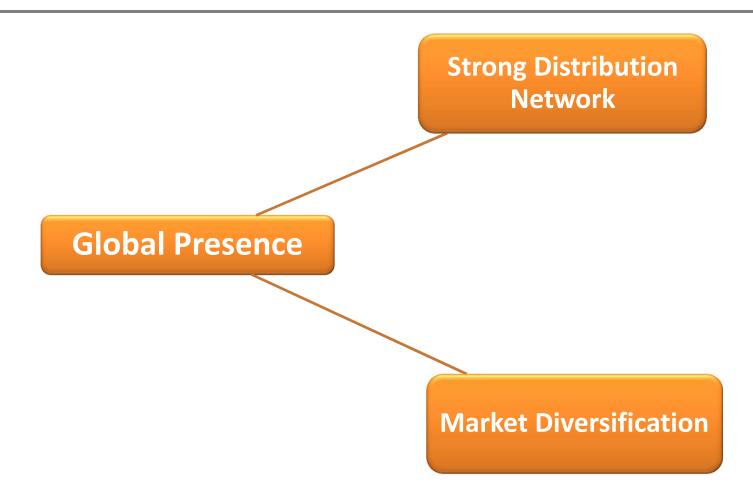
CARMENERE 2007

Robert Parker February 2012

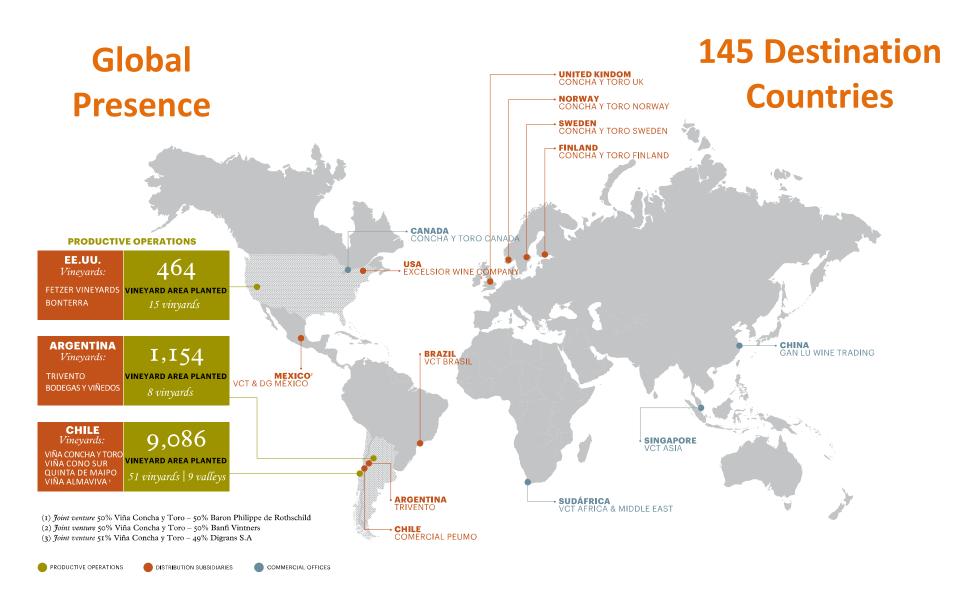


# Concha y Toro

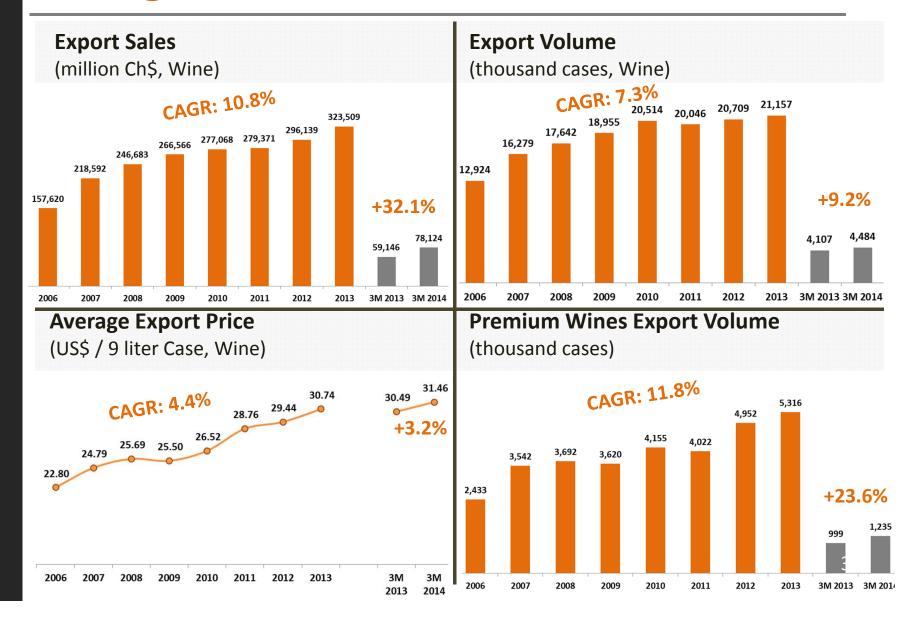
# **Global Presence**



# **Strong Distribution Network**



# **Strong Distribution Network**





# **Strong Distribution Network**

Concha y Toro UK (Since 2001) - 5.6 million cases to Dec 2013 UK Brazil VCT Brazil (Since 2008) – 811 thousand cases to Dec 2013 Concha y Toro Nordics (Since 2009) – 1.1 million cases to Dec 2013 **Nordics** Asia VCT Asia (Since 2010) - 2.5 million cases to Dec 2013 Excelsior Wine Company (Since 2011) – 2.9 million cases to Dec 2013 **USA** Mexico VCT & DG Mexico (Since 2012) – 560 thousand cases to Dec 2013 VCT Africa & Middle East (Since 2012) – 410 thousand cases to Dec 2013 Africa Concha y Toro Canada (Since 2012) - 820 thousand cases to Dec 2013 Canada VCT China (Since 2013) China

# **Strong Distribution Network**

**Distribution Subsidiaries: Driving the growth** 

		Volume 2009	Volume 2010	Volume 2011	Volume 2012	Volume 2013	Volume 3M 2014
<b>Total Volur</b>	ne Holding	28,108	29,203	29,658	30,196	30,266	6,299
Total Volume through our Distribution Subsidairies		15,630	15,883	17,332	19,925	19,839	4,403
% of Total \	/olume	55.6%	54.4%	58.4%	66.0%	65.5%	69.9%
	Domestic Chile	8,248	7,826	7,235	6,882	6,573	1,312
_	Domestic Argentina	924	863	679	590	494	69
Our Distribution Subsidiaries	Concha y Toro U.k	5,254	5,579	5,073	5,506	5,461	1,385
ır Distributic Subsidiaries	Concha y Toro Nor.	876	1,010	958	1,016	1,074	277
stri	VCT Brasil	328	595	604	643	811	89
ig da	VCT Singapur	-	8	32	46	58	12
S	Fetzer	-	-	1,698	2,016	2,041	434
	Excelsior (USA)	-	-	1,054	2,967	2,765	713
	Mexico	-	-	-	260	560	111

### **Market Diversification**

#### The Chilean Bottled Export Industry – Concha y Toro Leading Position

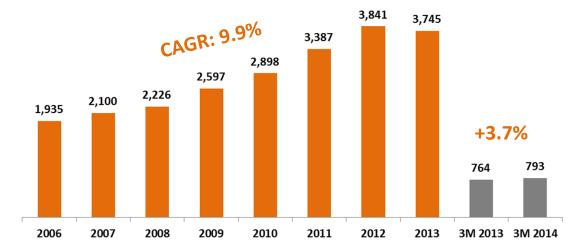
Rank 2013	Rank 2012	Country	Share over chilean bottled export (volume)	Growth 2013/2012	% Part of CyT in total Chilean bottled Exports	Rank
1 st	1 st	# United Kingdom	15.7%	-13.7%	45.3%	1 st
2 <sup>nd</sup>	2 <sup>nd</sup>	# USA	14.1%	2.0%	36.8%	1 st
3 <sup>rd</sup>	3 <sup>rd</sup>	# Brazil	6.6%	-7.5%	25.1%	1 st
4 th	4 <sup>th</sup>	# Japan	8.6%	22.4%	36.7%	1 st
5 <sup>th</sup>	5 <sup>th</sup>	# Netherland	6.5%	-3.2%	24.7%	1 st
6 th	6 <sup>th</sup>	# China	5.8%	20.7%	11.2%	2 <sup>nd</sup>
7 th	7 <sup>th</sup>	# Canada	4.2%	-5.2%	35.5%	1 st
8 th	8 <sup>th</sup>	# Russia	3.4%	11.2%	34.2%	1 st
9 <sup>th</sup>	9 <sup>th</sup>	# Ireland	2.9%	-2.8%	19.9%	2 <sup>nd</sup>
10 <sup>th</sup>	10 <sup>th</sup>	# Mexico	2.6%	2.3%	49.7%	1 st
11 <sup>th</sup>	11 <sup>th</sup>	# Denmark	2.6%	3.1%	26.7%	1 st
12 <sup>th</sup>	12 <sup>th</sup>	# Germany	2.3%	-0.9%	16.1%	1 st

Source: Vinos de Chile

### **Market Diversification**

#### **Domestic Market – Premium Wine Growth**

(Thousand Liters)



Year	% Premium/ Total Volume	% Premium/ Total Value
2006	3.1%	13.0%
2007	2.7%	13.2%
2008	3.1%	15.2%
2009	3.5%	16.3%
2010	4.1%	17.5%
2011	5.2%	20.2%
2012	6.2%	22.9%
2013	6.3%	24.3%
1Q14	6.7%	26.7%

- ✓ We have the brands.
- ✓ We have the portfolio.
- ✓ We have the distribution.
  - ✓ We have the land.
- ✓ We have the investments.
  - ✓ We have the expertise.

We are ready to continue growing...



### **Corporate Presentation**

June 2014

# 4 Exhibits



# **Bottled Sales 1Q2014 & 3M2014**

Total Sales(*) (in Ch\$ million)	1Q14	1Q13	Change (%)
Chile Domestic Market - wine	11,368	11,556	-1.6%
Chile Domestic Market - new business	10,314	5,849	76.3%
Export markets <sup>(1)</sup>	73,901	55,383	33.4%
Argentina Domestic	910	1,215	-25.1%
Argentina Exports <sup>(2)</sup>	3,550	2,995	18.5%
U.S.A. Domestic	11,910	10,195	16.8%
U.S.A. Exports	1,445	896	61.2%
Other Revenues	946	2,992	-68.4%
Total Sales	114,344	91,081	25.5%

Total Volume(*) (thousand liters)	1Q14	<b>1Q13</b>	Change (%)
Chile Domestic Market - wine	11,842	11,694	1.3%
Chile Domestic Market - New Business	6,187	3,862	60.2%
Export markets <sup>(1)</sup>	39,451	34,738	13.6%
Argentina Domestic	1,253	1,159	8.1%
Argentina Exports <sup>(2)</sup>	1,988	2,107	-5.6%
U.S.A. Domestic	4,514	4,381	3.0%
U.S.A. Exports <sup>(2)</sup>	454	332	37.1%
Total Volume	65,689	58,271	12.7%

Average Price (per liter)	Currency	Bottled	Wine Sales	S
Chile Domestic Market - wine	Ch\$	960.9	988.2	-2.8%
Export Markets	US\$	3.48	3.39	2.8%
Argentina Domestic	US\$	2.07	2.86	-27.5%
Argentina Exports	US\$	3.23	3.01	7.2%
U.S.A. Domestic	US\$	5.17	4.94	4.6%
U.S.A. Exports	US\$	5.75	5.72	0.5%

- (1) Export Volumes include exports to third parties and sales volumes of the company's distribution subsidiaries (UK, Nordics, Brazil, Singapore, Mexico).
- (2) This figure excludes shipments to the company's distribution subsidiaries.
- (\*) This figure includes bulk wine sales.

# Concha y Toro

# Income Statement 1Q2014 & 3M2014

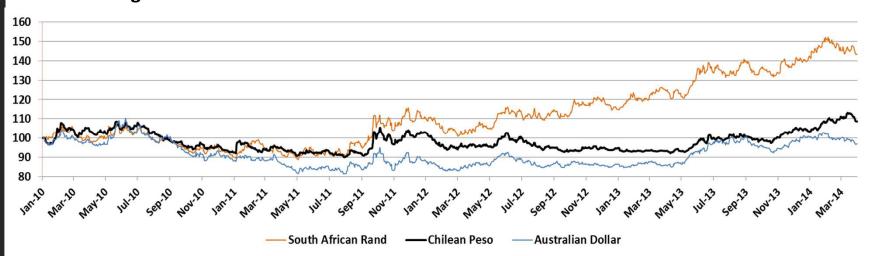
	1Q2014	1Q2013	Change
	Million. Ch	Million. Ch	%
Operating Results			
Sales revenues	114,344	91,081	25.5%
Cost of sales	(72,050)	(60,526)	19.0%
% of sales	-63.0%	-66.5%	
Gross Profit	42,295	30,555	38.4%
% of sales	37.0%	33.5%	
Selling & Adm. Expenses	(30,764)	(24,855)	23.8%
% of sales	-26.9%	-27.3%	
Operating Income	11,531	5,700	102.3%
% of sales	10.1%	6.3%	
Non-operating result*	(427)	935	-145.7%
Income Taxes	(2,321)	(1,388)	67.2%
Net Income Attributable to	8,782	5,246	67.4%
EBITDA	15,990	9,746	64.1%
% sales	14.0%	10.7%	3 112 70

<sup>\*</sup> Includes Income Attributable to Non-Controling Interests

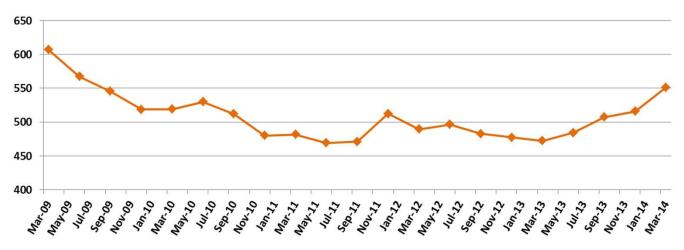
# **Exchange Rate Main Producers**



#### **Currencies against USD**



#### **CLP against USD**



## **Financial Debt**

Financial Debt* as of:	Mar-14		Mar-13	
	Ch\$ MM	Av. Interest rate	Ch\$ MM	Av. Interest rate
USD	137,366	3.06%	148,417	2.93%
EUR			1,955	1.32%
GBP	3,034	1.49%	2,509	2.36%
CLP			18,853	6.00%
UF	81,930	3.74%	82,061	3.74%
ARS	5,596	17.06%	7,350	14.58%
BRL	8,678	11.63%	3,626	9.80%
MXN				
SEK	1,013	2.10%		
Total	237,617		264,771	

<sup>\*</sup> Does not include interest accrued.

In nominal Chilean Pesos at the end of each period

# Concha y Toro's Stock

US\$ 1.5 million of Average Daily Value Traded in 2014



### Costs: Significant shift in Chilean bulk wine price curve

