



#### **Investor Presentation**

November 2011



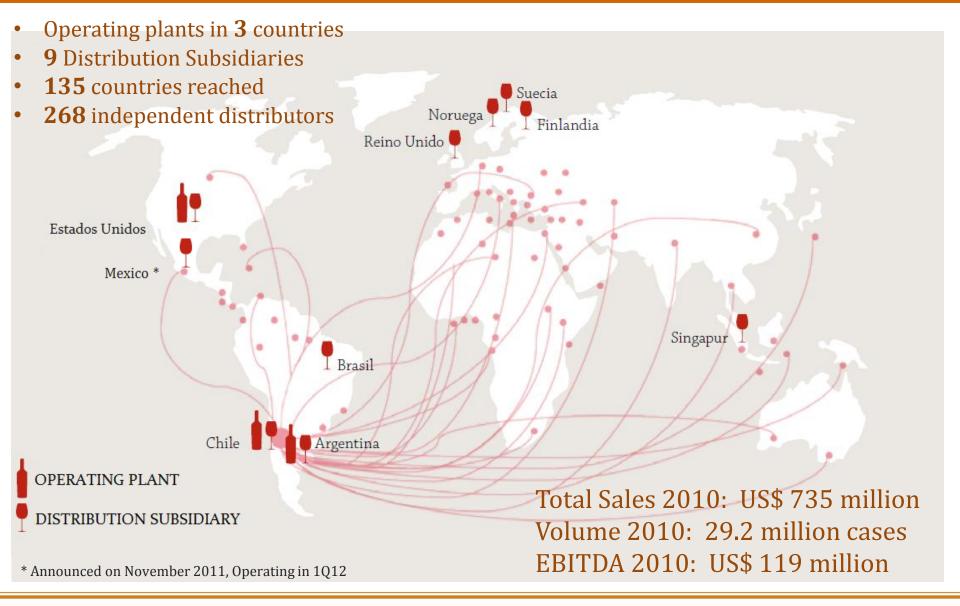
CUMBRE LATINOAMERICANA MERCADO INTEGRADO

# Most admired wine brand in the world.

("World's Most Admired Wine Brands ", Drinks International, September 2011)

Brand	Country	Ranking Wine Brands	
Concha y Toro	Chile	1	
Torres	Spain	2	
Jacob's Creek	Australia	3	
Antinori	Italy	4	
Penfolds	Australia	5	
Cloudy Bay	Australia	6	
Chateau Lafite	France	7	
Vega Sicilia	Spain	8	
Marqués de Riscal	Spain	9	
Château Latour	France	10	





## **Concha y Toro Performance**

Income Statement	2003 <sup>(*)</sup>	2010	CAGR
Sales (Ch\$ million)	\$ 190,303	\$ 374,019	10%
Exports ** (Ch\$ million)	\$ 133,472	\$ 278,414	11%
Exports ** (US\$ million) % Exports	\$ 151 70.1%	\$ 547 74.4%	20%
Export volume ** ('000 cases)	7,802	20,514	15%
Operating Result (Ch\$ million) Op Results (Sales %)	27,381 14.4%	46,023 12.3%	8%
EBITDA (Ch\$ million) EBITDA (% Sales)	\$ 36,376 19.1%	\$ 60,772 16.2%	8%
Net Income (Ch\$ million) Net Income (% Sales)	\$ 23,063 12.1%	\$ 41,919 11.2%	9%
EPS (Ch\$)	\$ 32.1	\$ 56.1	8%
Stock Value ***	\$ 510	\$ 1,127	12%

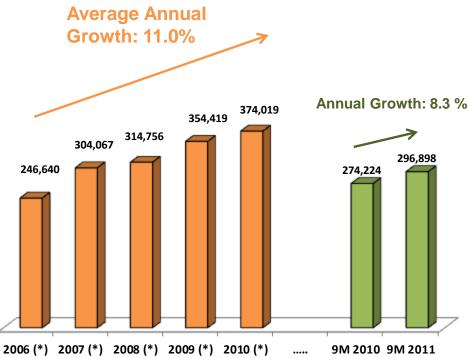
\* Ch\$ as of December 2010

\*\* Export Sales & Volumes from Chile & Argentina (Value includes Bulk)

\*\*\* Nominal Chilean Pesos at the end of each period

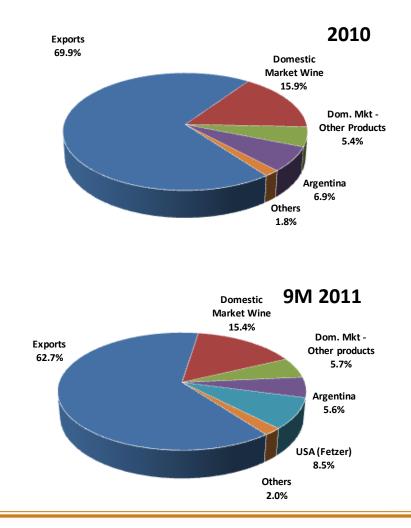
## **Consolidated Sales**

#### **Million Ch\$**



(\*) For year 2008 and before, sales are expressed in Dec 2009 real terms. For 2009 onwards, sales are expressed in nominal terms and in IFRS. For years 2008 and before, sales are expressed in Chilean GAAP.

## **Sales Breakdown**



## **Concha y Toro Business Model:** <u>Key Factors</u> <u>& Growth Drivers</u>



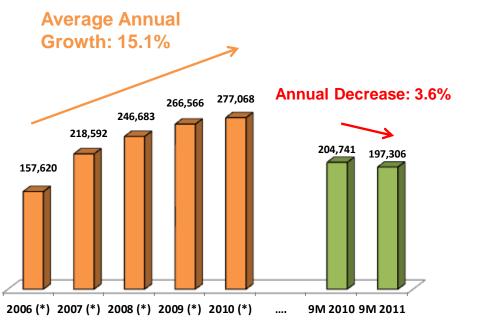
## **Concha y Toro Business Model:** <u>Key Factors</u> <u>& Growth Drivers</u>



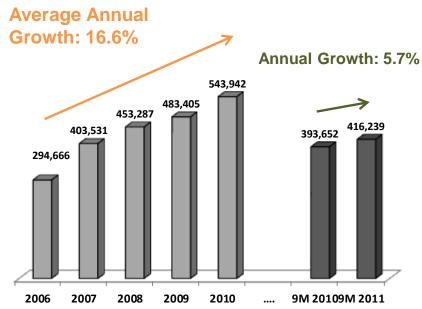
## **Concha y Toro Export Sales (Bottled Wine)**

#### **Million Ch\$**

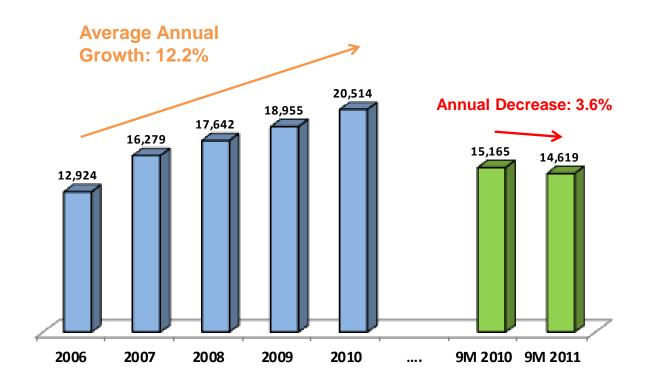
#### **Thousand US\$**



(\*) For year 2008 and before, sales are expressed in Dec 2009 real terms. For 2009 onwards, sales are expressed in nominal terms and in IFRS. For years 2008 and before, sales are expressed in Chilean GAAP.

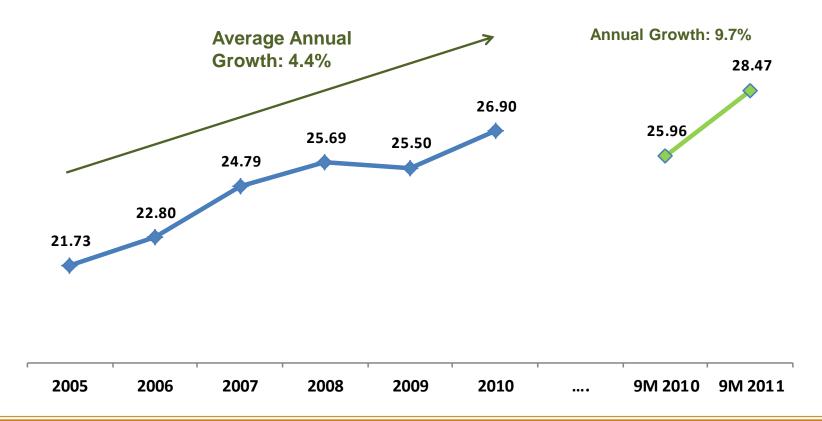


Concha y Toro Export Sales (Chile + Argentina) – Total Volume (Volume Cases '000)

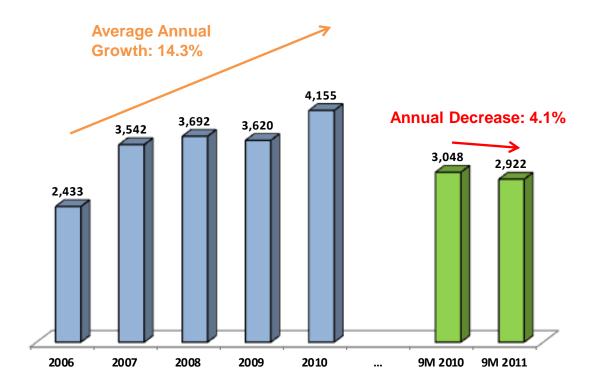


# **Concha y Toro Export Sales**

#### (Average Price US\$/9lt Case)



## **Concha y Toro Export Sales – Premium Wines** (Volume Cases '000)



## Concha y Toro Business Model: <u>Key Factors</u> <u>& Growth Drivers</u>



## **Increasing market share over Chilean Exports**

### **Exports of bottled wine\***

	Volume	Value
2004	29.2%	25.8%
2005	32.2%	27.2%
2006	33.4%	28.3%
2007	34.9%	30.2%
2008	37.0%	31.4%
2009	38.3%	32.3%
2010	36.6%	31.5%
Ac-Sep 2011	33.8%	29.7%

Source: Vinos de Chile

(\*) Includes bottled & Bag in Box

# The Chilean Bottled Industry – Concha y Toro Leading Position:

Country	Share over chilean bottled export (volume)	Growth 2010/2009	% Part of CyT in total Chilean bottled Exports (volume)	Rank
United Kingdom	21.8%	2.9%	49.5%	1°
USA	16.0%	1.8%	38.9%	1°
Canada	4.5%	15.6%	36.6%	1°
Netherland	5.8%	15.6%	18.9%	1°
Brazil	5.8%	12.7%	24.2%	1°
Japan	5.1%	25.2%	42.0%	1°
Denmark	3.1%	16.3%	25.9%	1°
Ireland	3.1%	11.0%	13.9%	2°
Germany	3.1%	0.1%	19.6%	1°
China	2.6%	69.9%	7.0%	2°
Russia	2.9%	28.8%	33.0%	1°
Mexico	2.5%	23.2%	55.6%	1°
Belgium	2.0%	13.0%	29.4%	1°
Finland	1.8%	7.8%	33.5%	1°

# **Strong Distribution Network**

#### • Direct Distribution:



## **Distribution Subsidiaries: Driving the growth**

#### Volume in Thousand 9 liter cases

Value in Thousand US\$

	2009			20	10		% Change 2010/2009	
	Volume		Value	Volume		Value	Volume	Value
Total Exports & Sales of our Distribution Subsidiaries to third parties	18.955	\$	483.405	20.514	\$	543.942	8.2%	12.5%
Export to Third Parties	12.497	Ś	278.691	13.321	Ś	301.608	6.6%	8.2%
% Share	65.9%	Ŷ	57.7%	64.9%	Ŷ	55.4%		0.2/0
Sales through our Dist Subs.	6.458	\$	204.714	7.193	\$	242.334	11.4%	18.4%
% Share	34.1%		42.3%	35.1%		44.6%		

## **Concha y Toro export growth by Region – by Volume**

Region	Mix	k of Export Sal	es	% Change Volume			
Region	2010	9M 2010	9M 2011	2008	2009	2010	9M 2011
Continental Europe	19.4%	20.8%	18.5%	11.5%	-2.6%	3.7%	-13.9%
Nordics (SWE, FIN, NOR	4.9%	4.8%	4.7%	0.0%	0.0%	15.4%	-5.8%
U.K.	27.2%	25.7%	23.7%	7.0%	19.6%	6.3%	-10.9%
U.S.A.	16.2%	16.6%	18.0%	11.2%	8.2%	-1.7%	4.6%
Canada	4.4%	4.4%	4.3%	28.2%	2.1%	10.9%	-5.7%
Asia <sup>(3)</sup>	8.2%	8.7%	9.3%	19.2%	9.9%	21.4%	3.1%
Latin America	5.4%	5.5%	7.1%	-10.7%	19.0%	1.7%	24.1%
Brazil <sup>(2)</sup>	2.9%	2.5%	2.9%	0.0%	0.0%	81.9%	11.4%
Caribe	2.7%	2.5%	2.5%	3.7%	6.3%	8.5%	-3.3%
Central america	6.6%	6.8%	6.3%	3.1%	-0.3%	20.2%	-11.0%
Africa/Others	2.0%	1.6%	2.5%	37.3%	27.4%	24.6%	49.5%
Total	100.0%	100.0%	100.0%	8.6%	9.6%	8.3%	-3.6%

(1) Nordic's Subsidiaries Nordicas, CyT Sweden, CyT Finland y CyT Norway started their operations in 1H 2009

(2) VCT Brasil started comercial operations in April-May 2009.

(3) VCT Asia in Singapore opened in March 2010.

## **Total Chilean exports by category**

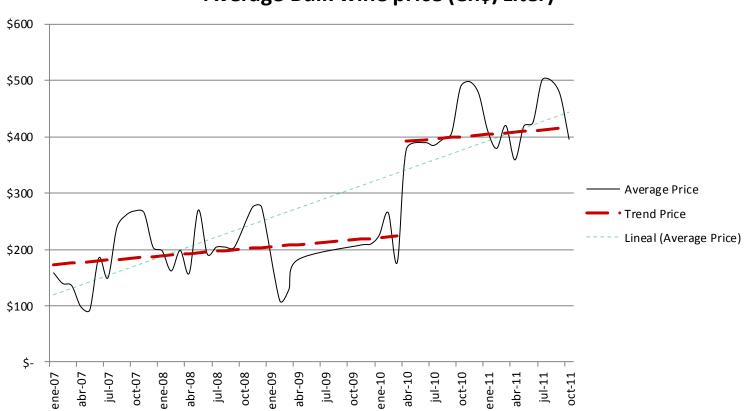
(2010, January – September 2011)

		Jan - Dec 2010		% Change 2010/2009			
	Liters ('000)	US\$ ('000)	Av. Price US\$/Ltr	Liters	US\$	Av. Price	
Bottled	458,498	\$ 1,350,216	\$ 2.94	10.7%	11.8%	1.1%	
Bulk	274,754	\$ 201,799	\$ 0.73	-1.6%	15.9%	17.8%	
Total	733,252	\$ 1,552,015	\$ 2.12	5.7%	12.4%	6.3%	

		Jan -Sep 2011		% Change 2011/2010			
	Liters ('000)	US\$ ('000)	Av. Price US\$/Ltr	Liters	US\$	Av. Price	
Bottled	341,826	\$ 1,077,445	\$ 3.15	0.9%	9.3%	8.4%	
Bulk	121,848	\$ 121,604	\$ 1.00	-40.6%	-12.8%	46.9%	
Total	463,674	\$ 1,199,050	\$ 2.59	-14.8%	6.6%	25.1%	

Source: Vinos de Chile

## Significant shift in chilean bulk wine price curve



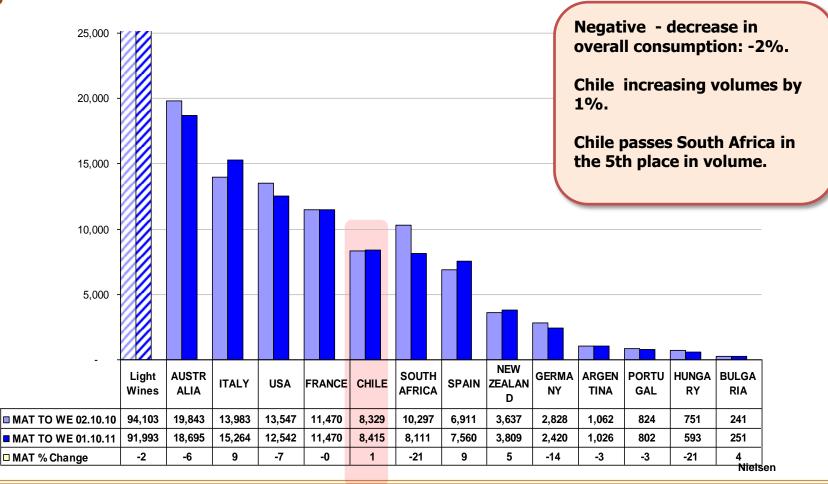
Average Bulk wine price (Ch\$/Liter)

# **Export - New World Producers**

(Bottled wine exports by volume – million liters)

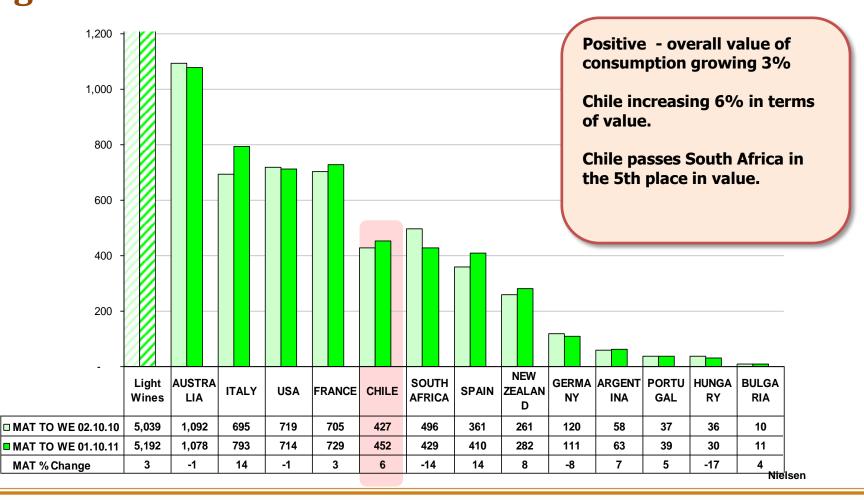
	2007	2008	2009	2010	Ac Aug 2011	% Change 2010/09	% Change 8M 2011/10
Australia	579	513	471	416	244	-11.8%	-15.0%
Chile	375	386	414	459	298	<b>10.7%</b>	0.9%
USA	235	240	205	190	145	-7.1%	18.7%
South Africa	191	224	245	230	122	-6.1%	-24.8%
Argentina	189	211	222	231	143	3.9%	-7.4%

## UK Market – Consumption (Volume) Off Trade by Origin Off - Trade Wines by Country 1,000cs

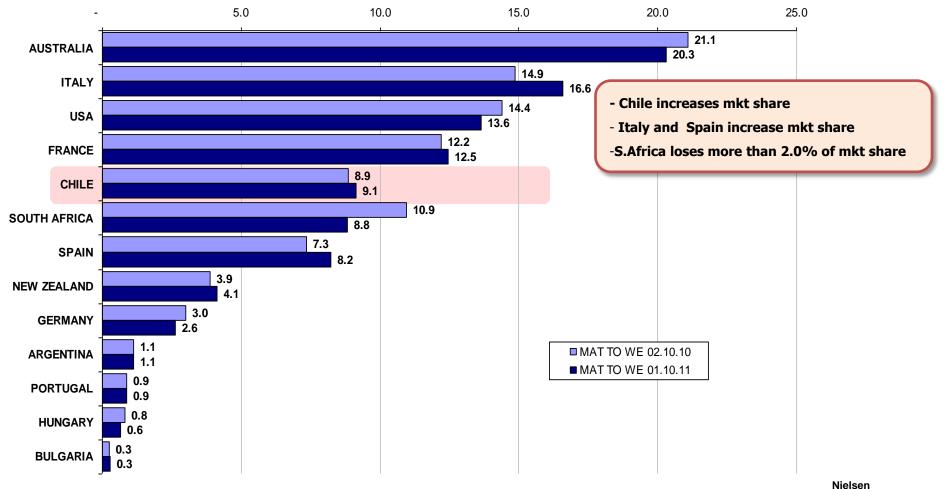


## **UK Market - Consumption (Value) Off Trade by** Origin

Off - Trade Wines by Country £m

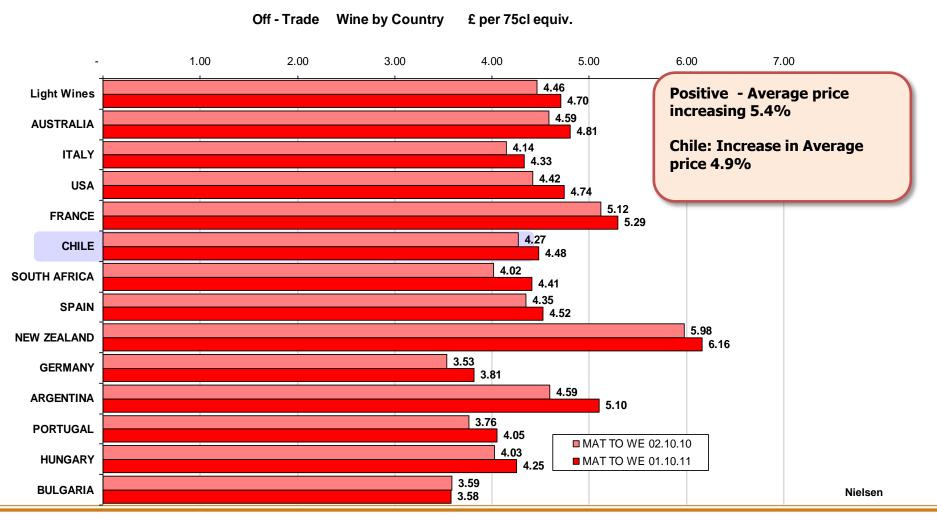


#### UK Market – Market Share by Origin Off Trade Off - Trade Wine by Country % vol



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## **UK Market – Average Price per Origin Off Trade**



## **US Market – Consumption**

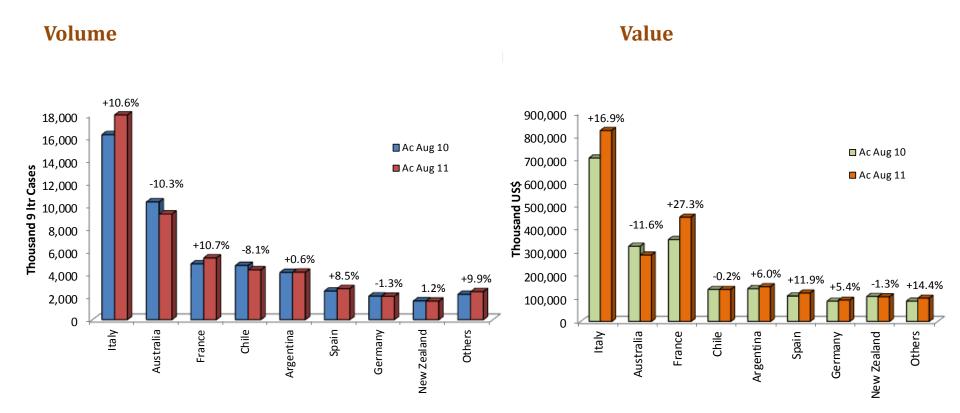
- Despite the economic dowturn, in the US, the wine market has continued increasing in volume.
- 6.6% growth in Volume up to August 2011.
- Imports: Bottled increases 4.7% up to August.

		2008	2009	2010	% Change 2010/2009	Ac Aug 2011	% Change 2011/2010
	Wines from USA	195	195	198	1.3%	135	7.7%
	Imported Wines	95	103	104	1.1%	71	4.4%
Г	Bottled	82	77	83	8.0%	60	4.7%
	Bulk	13	25	20	-20.1%	11	2.7%
	Total Wine	290	298	302	1.2%	206	6.6%

(million 9 liter cases)

Source: The Gomberg Fredrikson Report

## **US Market – Imported Wines by Country**



Source: The Gomberg Fredrikson Report

## Concha y Toro Business Model: <u>Key Factors</u> <u>& Growth Drivers</u>



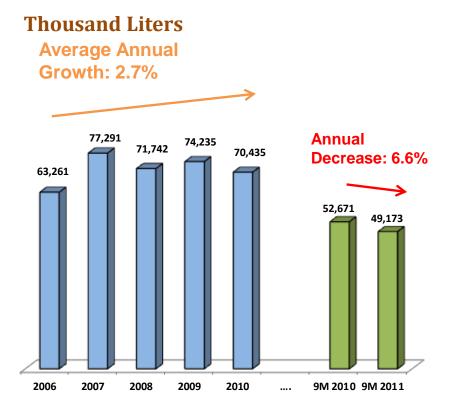
## **Concha y Toro portfolio**

				CARTENET SALVIGNON								
Category	Bi V	arietal & Va	rietal	Pren	nium	Super	Premium	Ultra I	Premium		lcon	
RRP USA	US\$ 4.99	US\$ 6.99	US\$ 7.99	US\$ 9.99	US\$ 13	US\$ 16	US\$ 20	US\$ 30	US\$ 35	US\$ 70	US\$ 110	US\$ 125
RRP UK	£ 4.99	£ 5.99	£ 6.99	£ 7.99	£ 8.99	£ 11.99	£ 11.99	£ 15.99	£ 18.99	£ 45	£ 60	£ 65
% sales by volume		78.6%		20.	2%				1.2%			
% sales by value		63.9%		31.	4%				4.7%			

## **Cono Sur portfolio**



## **Domestic market Chile – Volume & Value**

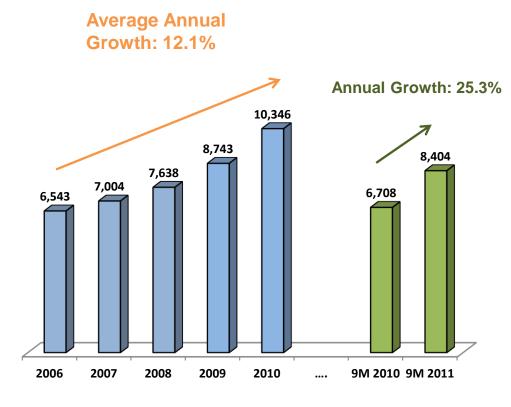




**Million Ch**\$

(\*) For year 2008 and before, sales are expresed in Dec 2009 real terms. For 2009 onwards, sales are expressed in nominal terms.

## **Domestic market Chile – Premium Wine growth** Million Ch\$



	% Premium/Total	% Premium/Total
Year	Volume	Value
2006	3.1%	13.0%
2007	2.7%	13.2%
2008	3.1%	15.2%
2009	3.5%	16.3%
2010	4.1%	17.5%
Ac Sep 2011	4.5%	18.5%

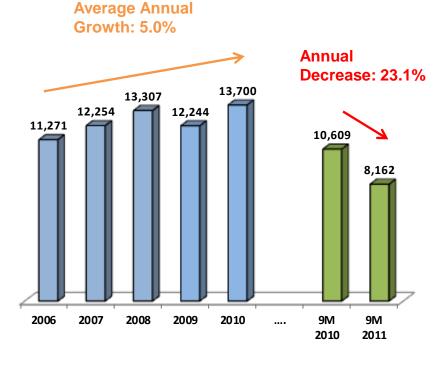
# **Domestic Market Share** (by volume)

	2005	2006	2007	2008	2009	2010	Ac Sep 2011
Concha y Toro	27.1	28.6	30.0	29.7	31.5	30.7	30.3
Santa Rita	24.4	25.5	27.9	28.7	28.9	29.4	29.3
San Pedro - Tarapacá	21.7	21.9	21.8	23.0	22.5	24.4	24.4
Others	26.8	24.0	20.3	18.6	17.1	15.5	16.0

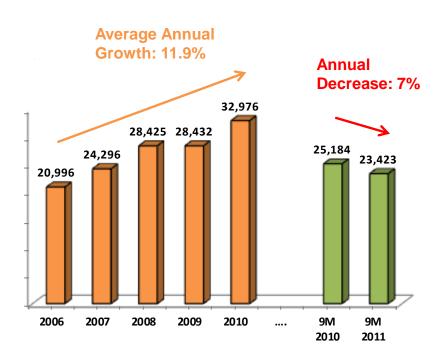
Source: Nielsen

# **Trivento Export Sales : Argentina – Volume &Value**

#### **Thousand Liters**



**Thousand US**\$



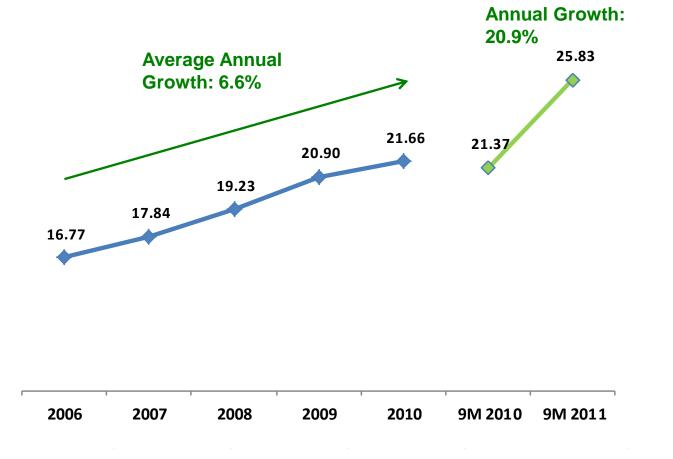
**BODEGAS Y VIÑEDOS** 

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# Trivento Export Sales - Argentina



(Average Price US\$/Case)



## **Total Argentinean exports by category**



	Jan - Dec 2010					% Change 2010/2009			
	Liters ('000)		US\$ ('000)		v. Price JS\$/Ltr	Liters	US\$	Av. Price	
Bottled	230,659	\$	699,088	\$	3.03	3.9%	17.0%	12.6%	
Bulk	44,580	\$	37,335	\$	0.84	-35.5%	2.9%	59.4%	
Concentrated Must	69,137	\$	128,087	\$	1.85	-14.7%	-5.6%	10.6%	
Total	344,376	\$	864,510	\$	2.51	-5.4%	16.2%	15.3%	

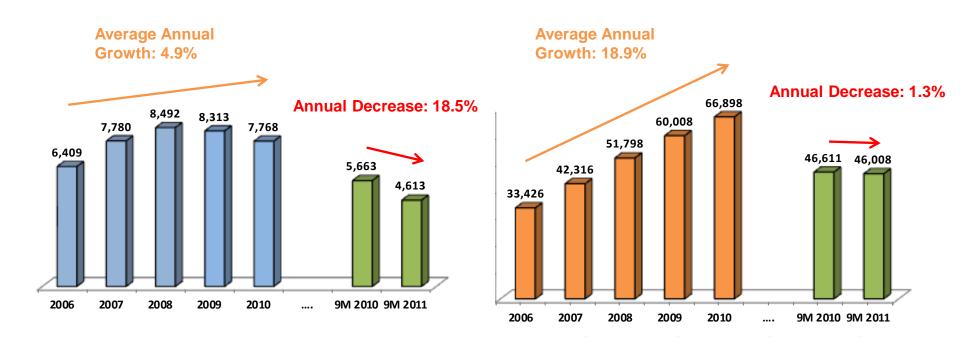
	Jan - Sep 2011					% Change 2011/2010			
	Liters ('000)		US\$ ('000)		v. Price JS\$/Ltr	Liters	US\$	Av. Price	
Bottled	162,963	\$	566,022	\$	3.47	-6.5%	8.9%	16.4%	
Bulk	51,301	\$	43,279	\$	0.84	67.6%	85.0%	10.4%	
Concentrated Must	75,800	\$	143,481	\$	1.89	56.1%	58.3%	1.4%	
Total	290,064	\$	752,782	\$	2.60	14.4%	18.7%	3.8%	

Source: Caucasia Wine Thinking

## Trivento Domestic Sales : Argentina – Volume &Value

#### **Thousand Liters**





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**BODEGAS Y VIÑEDOS** 

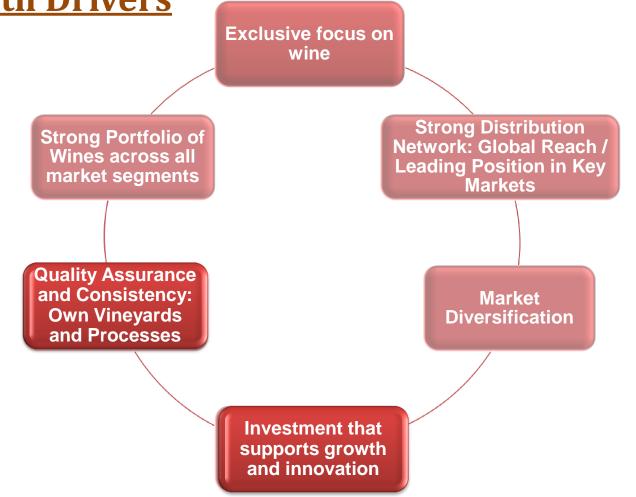
#### **Trivento – portfolio**



				TRIXENTO Armacio Sur Para		TRIVENTO
	Bi-varietal	Tribu	Reserve	Amado Sur	Golden Reserve	Eolo
Category	Bi-varietal	Varietal	Premium	Super Premium	Ultra Premium	lcon
Price per case FOB	USD18.5	USD 24	USD 34	USD 50	USD 75	USD 300

#### CONCHA Y TORO

# Concha y Toro Business Model: <u>Key Factors</u> <u>& Growth Drivers</u>

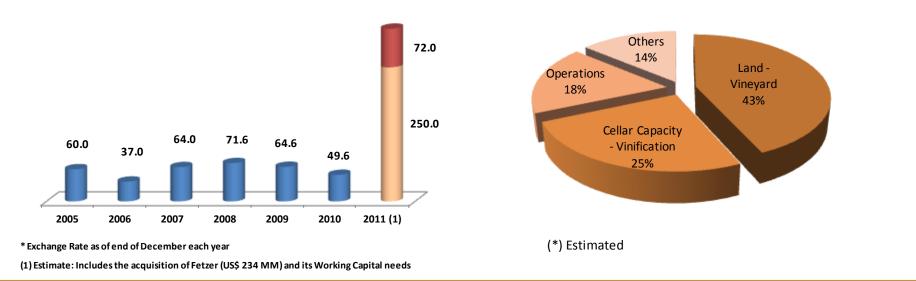


### **Sustained Investment over time**

#### • US\$ 647 million between 2005 – 2011

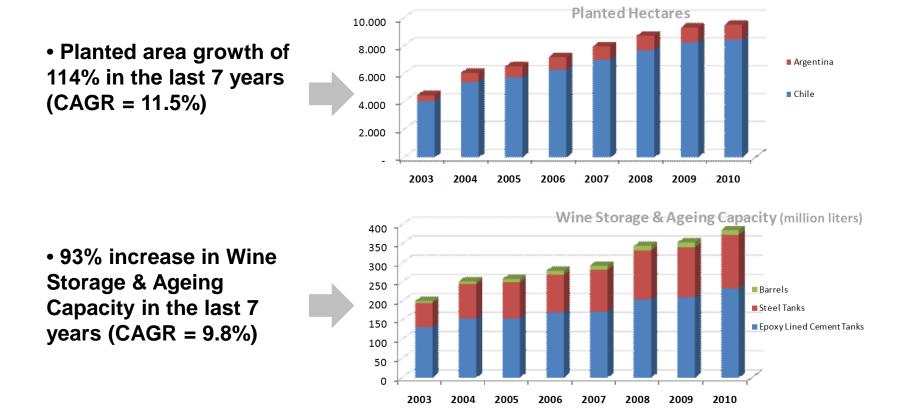
- Vineyard expansion Chile
- Increasing cellar and vinification capacity
- Improvements in bottling capacity and efficiency
- 2011: Record year of investment for Viña Concha y Toro

Investment US\$ Million (\*)



2011 Capital Investment\*

#### **Capacity Increase – Support Growth**



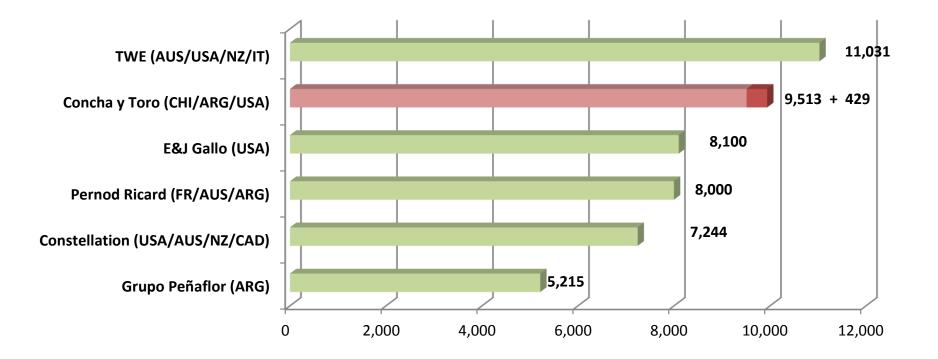
#### Concha y Toro vineyard holdings (hectares)

	Vineyards Planted 2010	Hectares to be planted	Total Hectares	
<u> Valley - Chile</u>				
Limarí	896	322	1,218	
Casablanca	415	11	426	
San Antonio	130	-	130	
Aconcagua	-	129	129	
Maipo	974	22	997	
Cachapoal - Rapel	1,306	525	1,831	
Colchagua - Rapel	1,757	13	1,770	
Curicó	666	45	711	
Maule	2,300	253	2,554	
Total Chile:	8,445	1,320	9,766	
Argentina:				
Mendoza	1,068	142	1,210	
Total Holding:	9,513	1,462	10,975	

## **The Chilean Wine Industry: An overview**

Total Hectares 2010:	118,000				
Total bottled wine exports 2010:	458,498 thousand liters				
Concha y Toro:					
36.6%	Mkt Share Volume Exported bottled wine 2010				
30.7%	Mkt Share Vol Domestic Market (Dec 2010)				
8,445	Hectares Planted (2010)				
355.5	Storage capacity (million liters 2010)				
San Pedro - Tarapacá (CCU)					
12.2% Mkt Share Volume Exported bottled wine 201					
24.4%	Mkt Share Vol Domestic Market (Dec 2010)				
4,158	Hectares Planted (2010)				
84.7	Storage capacity (million liters 2010)				
Santa Rita (Cristalerias de Chile)					
4.6%	Mkt Share Volume Exported bottled wine 2010				
29.4%	Mkt Share Vol Domestic Market (Dec 2010)				
3,176	Hectares Planted (2010)				
95	Storage capacity (million liters 2010)				

#### Area planted – largest wineries (hectares planted)



Source: Companies Fact Sheet, Web Page Information, Annual Reports, SEC Filings (20-F & 10-K)

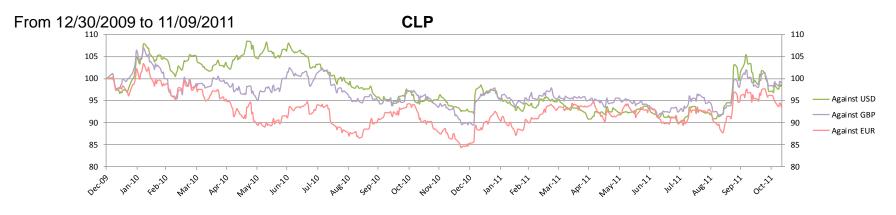
# **Exchange Rate Sensitivity**

	Currency Mix			
	Ac Sep 2010	Ac Sep 2011		
CLP	22.4%	23.1%		
USD	31.6%	36.0%		
GBP	19.3%	15.9%		
EUR	11.0%	10.4%		
CAD	4.0%	3.6%		
ARG	2.3%	1.9%		
SEK	3.0%	2.7%		
NOK	0.9%	0.8%		
BRL	5.5%	5.6%		

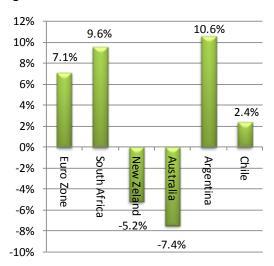
Includes Fetzer since 04/15/2011

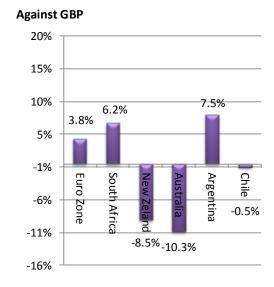
#### CONCHA Y TORO

### **Exchange Rate main producers**

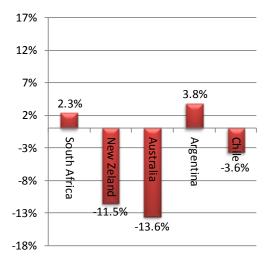


From 12/30/2009 to 09/30/2011 Against USD





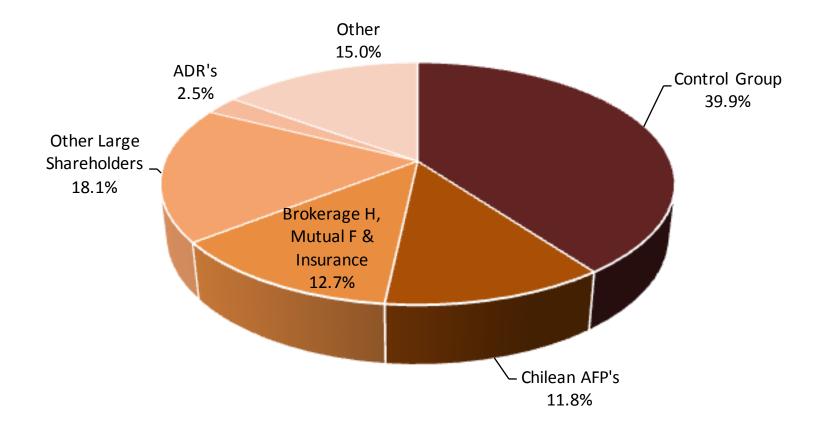
Against EUR



#### **Income Statement (million Ch\$)**

	3Q 2011	3Q 2010	Change	9M 2011	9M 2010	Change
Operating Results						
Sales revenues	113,648	107,646	5.6%	296,898	274,224	8.3%
Cost of sales	(75,874)	(70,190)	8.1%	(196,202)	(176,163)	11.4%
% of sales	-66.8%	-65.2%		-66.1%	-64.2%	
Gross Profit	37,775	37,456	0.9%	100,696	98,061	2.7%
% of sales	33.2%	34.8%		33.9%	35.8%	
Selling & Adm. Expenses	(26,570)	(23,671)	12.2%	(70,367)	(63,463)	10.9%
% of sales	-23.4%	-22.0%		-23.7%	-23.1%	
Operating Income	11,204	13,785	-18.7%	30,329	34,599	-12.3%
% of sales	9.9%	12.8%	-23.0%	10.2%	12.6%	-19.0%
Non-operating result	1,897	2,183	-13.1%	2,584	4,654	-44.5%
Income Taxes	(3,007)	(2,707)	11.1%	(6,762)	(7,185)	-5.9%
Net Income	10,095	13,260	-23.9%	26,151	32,068	-18.4%
EBITDA	16,336	18,129	-9.9%	42,910	45,211	-5.1%
% sales	14.4%	16.8%		14.5%	16.5%	

## **Shareholder structure (September 2011)**



## **Company Stock**

# • US\$ 1.5 million of Average Daily Value Traded 3M (85% Local, 15% ADR)





# CONCHA Y TORO



#### **Investor Presentation**

November 2011



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