

# **Corporate Presentation**

September 2016

# Viña Concha y Toro



I. Concha y Toro: At a Glance

# Viña Concha y Toro Today

- Largest Chilean and Latin American Winery.
- Top 10 world's winery in volume commercialized.
- Unique business model within the wine industry.
- Production facilities in 3 countries: CL, US & AR.
- Distribution subsidiaries in 12 countries and 2 commercial offices.
- Global Presence in 147 countries.



# Viña Concha y Toro in Numbers

#### **Net Sales (million US\$)**

· 2006: \$404 → 2015: \$967 CAGR: 10.2%

#### Volume (million 9 liter cases, wine)

· 2006: 21.4 → 2014: 34.3 CAGR: 5.2%

#### EBITDA\* (million US\$)

· 2006: \$66.9 → 2014: \$145 CAGR: 8.9%

#### **Net Income (million US\$)**

· 2006: \$30.5 → 2014: \$76 CAGR: 10.7%



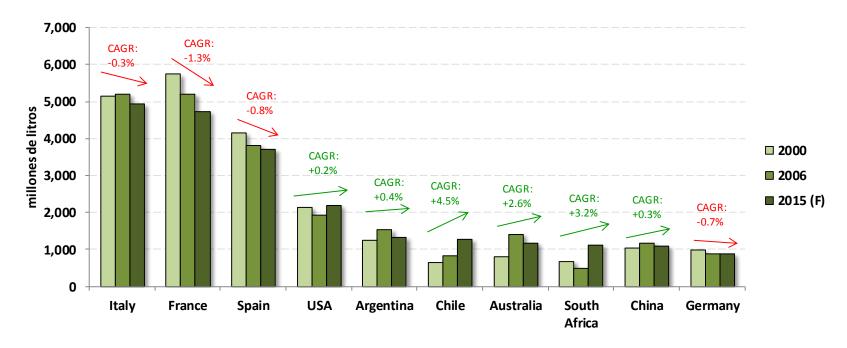
<sup>\*</sup> Gross Profit – Distribution Costs – Administration Costs + Depreciation + Amortization



II. Global Wine Industry

# Wine Industry: Top 10 wine producers

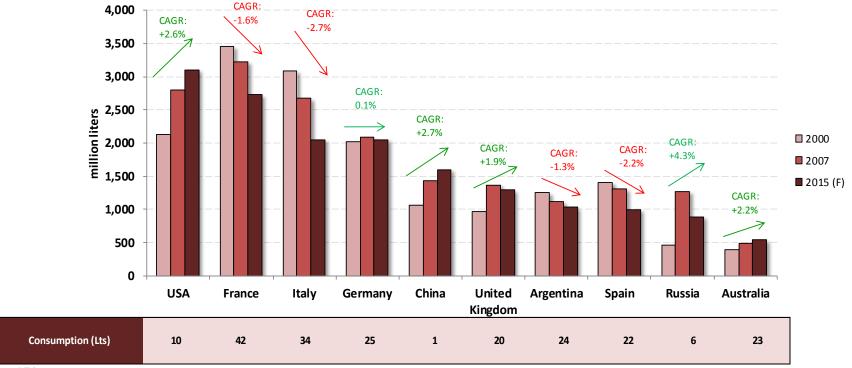
- Global Production remained flat since 2000
- 2.2% increase in 2015



Source: OIV

# Wine Industry: Top 10 wine consumers

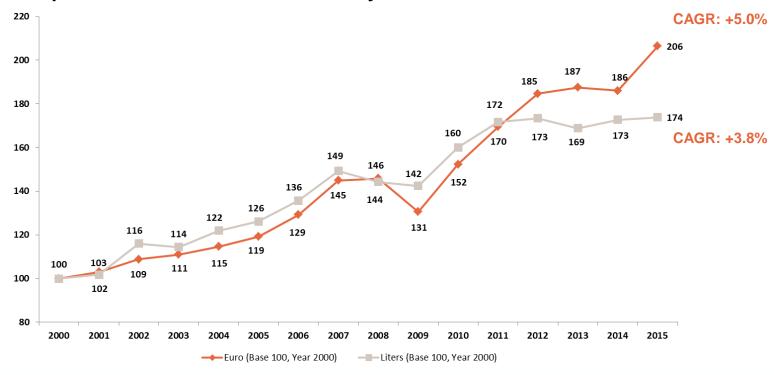
- Global Consumption Increasing 0.4% per year
- USA, China, Russia leading the growth



Source: OIV

# Wine Industry: Global Exports

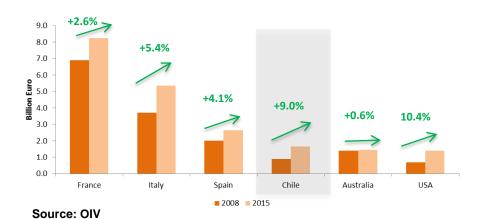
- Global Export Value (€) increased 106% in 16 years
- Global Export Volume increased 74% in 16 years

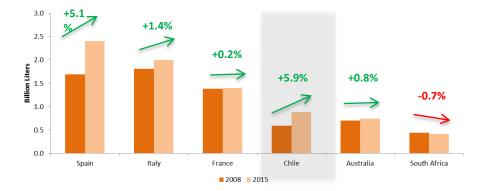


# Wine Industry: Global Exports

Top 6 exporters by value

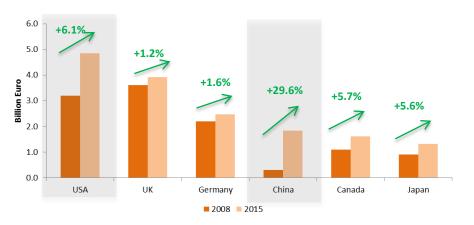
Top 6 exporters by volume



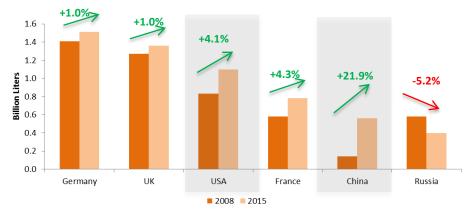


# Wine Industry: Global Imports

Top 6 importers by value



Top 6 importers by volume



Source: OIV

# Wine Industry: Top 10 Wineries

The top ten players reached 16% of commercialized volume worldwide.

Ranking	Company	Volume Market Share 2015
1°	E&J Gallo Winery Inc	3.39%
2 °	Constellation Brands Inc	1.84%
3°	Wine Group Inc, The	1.84%
4°	Viña Concha y Toro SA	1.45%
5°	Castel Groupe	1.44%
6°	Accolade Wines Ltd	1.44%
7°	FeCoVitA Coop Ltda	1.29%
8°	Grupo Peñaflor SA	1.23%
9°	Treasury Wine Estates Ltd	1.17%
10°	Pernod Ricard Groupe	0.98%

Source: Euromonitor (2015)



III. Investment Attractiveness

## **Investment Attractiveness**

- 1. Lead by an experienced controlling group
- 2. Successful track record through years
- 3. A business model which has supported the growth
- 4. Market diversification
- 5. Growth that improves profitability
- 6. Export Markets Leading the Growth
- 7. Leading Position



## 1. Lead by an experienced controlling group

## Current Controlling Group is part of CyT since the 50's.

- ✓ Three families integrate the controlling group.
- ✓ Exclusive focus on wine
- ✓ Leading the growth and expansion through years.
- √ Passion for wines

#### **Experienced Management**

Management in the Company for more than 10 years in average.

## Listed in Santiago Stock Exchange and NYSE



## 2. Successful track record through years





1966 Launch of Casillero del Diablo



1994 First
Winery to trade
in NYSE



1997 Strategic Alliance: Almaviva Winery



2010 Partnership Manchester United



2013 World's Most Admired Wine Brand





1933 Listed in Santiago Stock Exchange



1993 Launch of Cono Sur Winery



1996 Launch of Trivento Winery in Argentina



2000 Brand Building – Global Reach



2011 Acquisition of Fetzer Winery in California, US

# 3. A business model which has supported the growth

a. Quality



Control of the production and supply chain

Strong Portfolio of Wines Multiorigin Brands



b. Brand Building



**Strong Global Brand Recognition** 

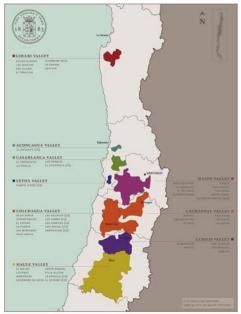
Strong Distribution Network
Market Diversification



c. Global Presence

**VERTICAL INTEGRATION** 

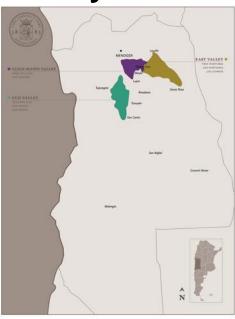
## a. The importance of Quality Assurance and Consistency



**CHILE** 9 valleys

52 vineyards

**9,341** HECTARES



**ARGENTINA** 

3 valleys 8 vineyards

**1,142** HECTARES



#### **CALIFORNIA**

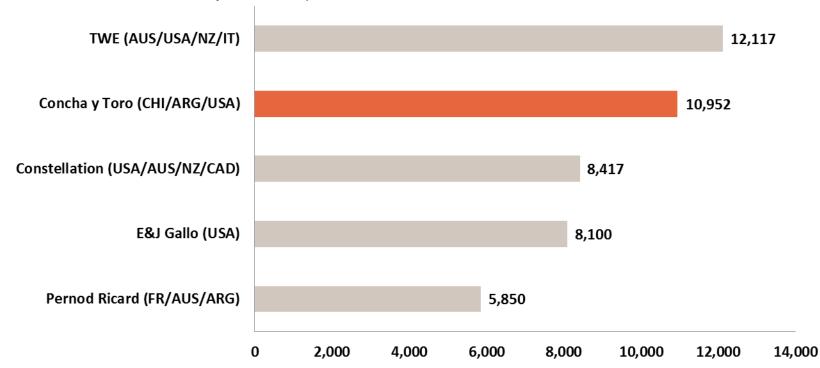
3 valleys 15 vineyards

469 HECTARES

## ...Leading Company in hectares planted

#### **Hectares Planted**

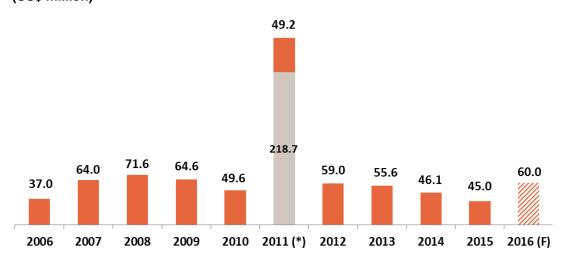




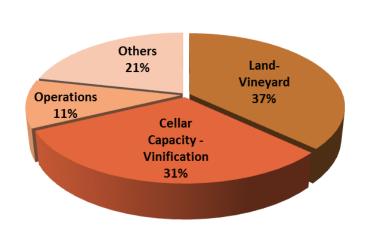
Source: Source: Information available in Companies Fact Sheet, Web Site Information, Annual Reports, SEC Fillings (20-F & 10-K)

### ...Investments supporting the growth

## **Sustained Investment Over Time** (US\$ million)

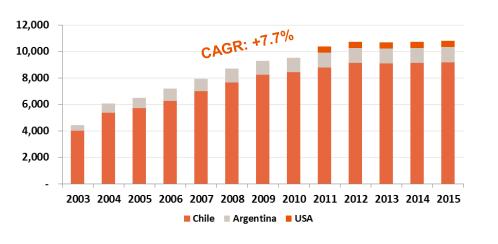


#### Capex Disclosure (2012-2015)

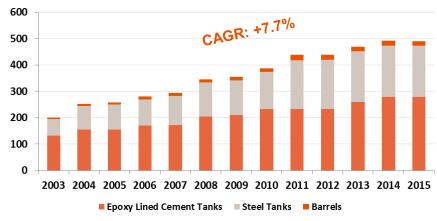


### ...Investments supporting the growth

#### **Hectares Planted**



## Wine Storage & Ageing Capacity (million liters)



## b. Brand Building... built on a strong portfolio...

Multi-origin Brands... The America's Wine Portfolio



## ...development of brands & history ...

#### SUCCESSFUL POSITIONING OF A GLOBAL BRAND IN THE PREMIUM CATEGORY



#### UK:

- Main market, Top 10 in sales.
- #1 sales Cabernet
   Sauvignon
   Casillero del Diablo
   Reserva.



Volume (million cases)	2003	2015	CAGR
Viña Concha y Toro	15.9	34.3	6.6%
Casillero del Diablo	<u>1.0</u>	<u>5.0</u>	<u>14.3%</u>
% over Total Volume	6.3%	14.5%	

## ... development of brands & history...



Don Melchor 2010
Cabernet Sauvignon

# #9 Best Wine in the World

Wine Spectator
Top 100 Wines of 2014

## ...Independent strong brands ...

## ... with the endorsement of Concha yToro



**VARIETALS** 

USD 5 – 6 / USD 7 - 8 £4-5/£5-6

**PREMIUM** 

USD 10 / USD 13 £7 / £9

**SUPER PREMIUM** 

£11 / £14

**ULTRA PREMIUM** 

£18 - 32 / £29

**ICON** 

USD 65 / USD 95 / USD 135 £47 / £68 / £97

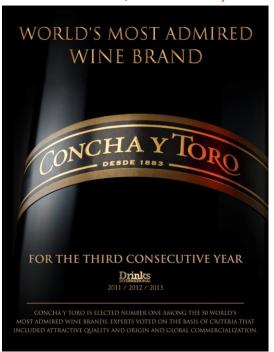
% of sales by value 53%

47%

#### ... a recognized winery obtaining global awards

"World's Most Admired Wine Brand"

(Drinks International, 2011 – 2013)



"World's Most Powerful Wine Brand"

(Intangible Business, 2014 & 2015)



"International Best Drinks Company of the Year" 2015 (The Drinks Business).



## ... strategic partnerships...

Viña Maipo official sponsor of the ATP World Tour de Tokio.







Cono Sur Bicicleta is the official wine of "Le Tour de France"















Concha y Toro Official wine sponsor of Dallas Cowboys







Trivento official









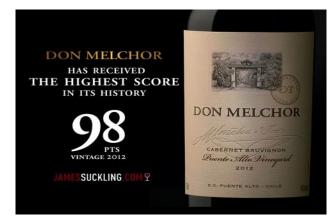


### ... fine wines recognition...

#### JAMESSUCKLING.COMT

JAMES SUCKLING DELIVERS THE HIGHEST SCORES TO VIÑA CONCHA Y TORO FINE WINES

HISTORIC HIGHEST SCORE OF DON MELCHOR





## ... the highest accolades for our Portfolio...



2011 94 points Wine Spectator

2011 *95 points* **James Suckling** 

2011 94 points Robert Parker's Wine Advocate

2011 18 points Jancis Robinson

2011 Among the 10 best wines of 2015 **FORBES** 



96 points 2010 Best Chilean Carmenere Wine & Spirits

2011 95 points Anthony Gismondi

2012 "Top Wine" Wine Spectator

2013 95 points
Descorchados 2016

2013 95 points Robert Parker's Wine Advocate

Carmenere 2013 95 points Descorchados 2016

Carmenere Lot N°1 2014 96 points Best Chilean Carmenere Descorchados 2016

> Sauvignon Blanc 2015 91 points Robert Parker's Wine Advocate



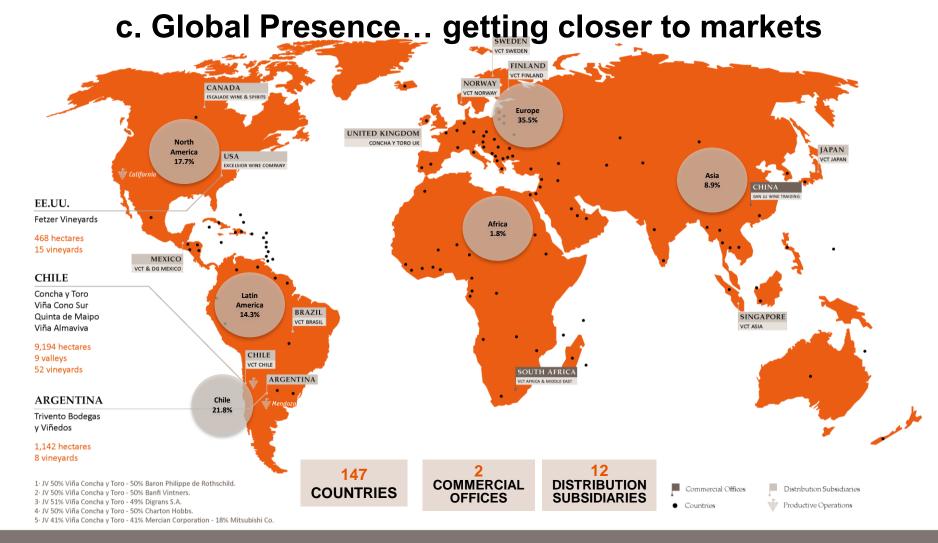
Cabernet Sauvignon 2013 92 points Robert Parker's Wine Advocate

Cabernet Sauvignon 2011 96 points Decanter Cabernet Sauvignon Limited Edition 2013 93 points James Suckling

Cabernet Sauvignon Limited Edition 2013 94 points Descorchados 2016



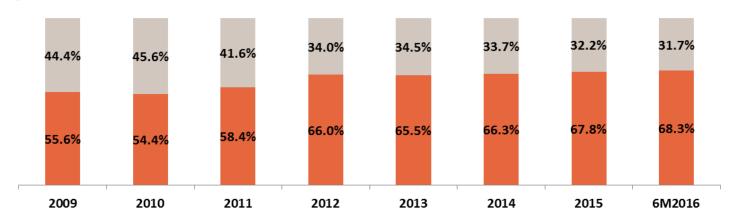
Carmenere 2013 94 points Wine & Spirits



#### ... sales that build brand equity...

#### **Distribution Subsidiaries: Driving the growth**

- 68% of CyT's sales carried out by direct distribution
- 32% of CyT's sales carried out by third parties distributors



■ Volume through Distribution Subsidairies

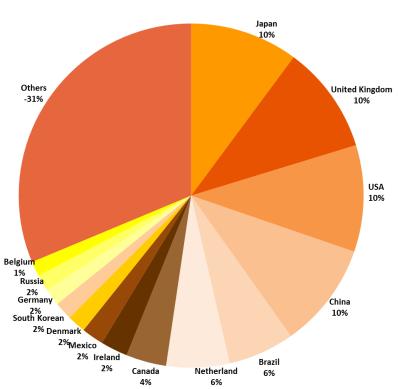
- 12 distribution subsidiaries
- UK started operations on 2001
  - Sales 2001: 250.000 cases
  - Sales 2015: 6.7 million cases
- VCT Brazil: leader in wine category

- Volume through Third Parties Distributors
  - 2 commercial offices
  - Since 2012 in South Africa
  - Since 2013 in China
    - Sales growth +66% (2013-2015)

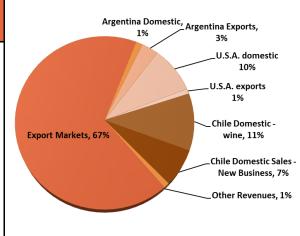
### 4. Market diversification...

#### **Chilean Destination of Bottled Exports**

#### **Concha y Toro's – Currencies and Markets**



	Currer	ncy Mix
	6M16	6M15
CLP	20.0%	19.3%
USD	34.1%	34.5%
GBP	19.5%	20.9%
EUR	10.4%	9.7%
CAD	3.4%	2.7%
ARG	1.0%	0.9%
SEK	2.8%	2.7%
NOK	0.9%	0.9%
BRL	5.3%	5.6%
MXN	3.0%	2.6%



- Export Markets include exports to third parties and distribution subsidiaries
- US and ARG exports excludes shipments to the company's distribution subsidiaries

## ... leading the chilean export categories...

The Chilean Bottled Export Industry – Concha y Toro Leading Position

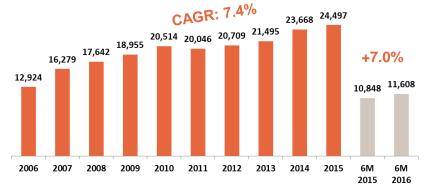
Rank 6M2016	Country	Share over chilean bottled exports (volume)	Growth 2016/2015	% Part of CyT in total chilean bottled exports	Rank CyT over Chilean Exports	
1	Japan	27.1%	11.2%	24.6%	2	
2	United Kingdom	27.1%	12.7%	49.4%	1	
3	USA	26.8%	-7.0%	40.0%	1	
4	China	26.5%	19.0%	15.3%	2	
5	Brazil	16.6%	7.3%	35.6%	1	
6	Netherland	15.9%	22.8%	26.3%	1	
7	Canada	10.1%	6.9%	37.7%	1	
8	Ireland	6.8%	10.7%	25.4%	2	
9	Mexico	5.5%	-8.3%	59.5%	1	
10	Denmark	4.6%	-21.2%	31.1%	1	
11	South Korean	4.5%	11.4%	17.3%	1	
12	Germany	4.2%	-17.5%	20.0%	1	
13	Russia	4.2%	50.1%	19.8%	1	
14	Belgium	3.7%	-13.4%	39.7%	1	

Source: Vinos de Chile

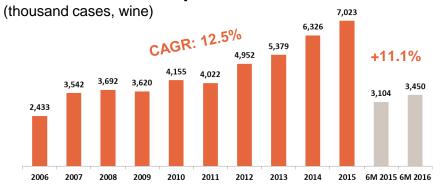
## 5. Growth that improves profitability

#### **Export Volume**

(thousand cases, wine)

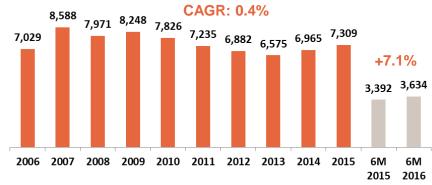


#### **Premium Wines Export Volume**

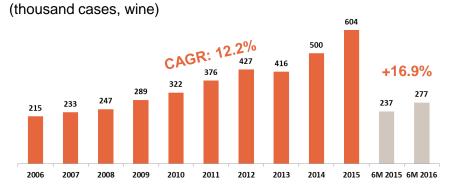


#### **Domestic Volume**

(thousand cases, wine)

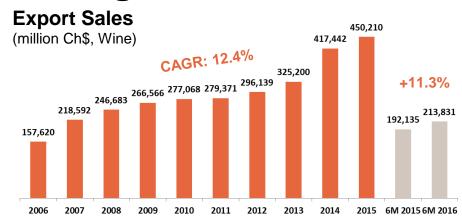


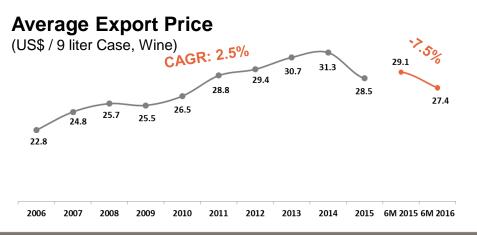
#### **Premium Wines Domestic Volume**

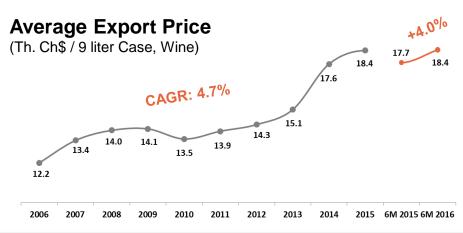


## 6. Export Markets Leading the Growth









## 7. Leading Position

#### Concha y Toro's Exports over Chilean Bottled Wine\*

	Volume	Value		
2004	29.2%	25.8%		
2005	32.2%	27.2%		
2006	33.4%	28.3%		
2007	34.9%	30.2%		
2008	37.0%	31.4%		
2009	38.3%	32.3%		
2010	36.6%	31.5%		
2011	33.7%	29.7%		
2012	35.4%	31.3%		
2013**	33.9%	30.5%		
2014**	32.2%	29.7%		
2015**	33.3%	29.7%		
6M2016**	34.0%	30.5%		



Volume Pro-forma (including wine bottled in UK):
36.6% (as of Jun-16)

Source: Vinos de Chile

(\*) Includes bottled & Bag in Box

(\*\*) Does not include the wine Bottled by CyT in UK

#### **Concha y Toro's Market Share – Domestic Market (Volume)**

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	6M 2016
Concha y Toro	27.1	28.6	30.0	29.7	31.5	30.7	30.4	29.6	28.5	27.1	28.1	28.0
Santa Rita	24.4	25.5	27.9	28.7	28.9	29.4	29.1	28.0	29.5	30.9	31.6	31.1
San Pedro	21.7	21.9	21.8	23.0	22.5	24.4	24.6	26.7	27.3	28.7	28.4	29.3
Santa Carolina	3.2	3.1	2.3	2.0	1.8	1.8	1.7	1.5	1.4	1.1	0.9	1.0
Others	23.6	20.9	18.0	16.6	15.3	13.7	14.2	14.2	13.4	12.2	11.0	10.5

Source: Nielsen

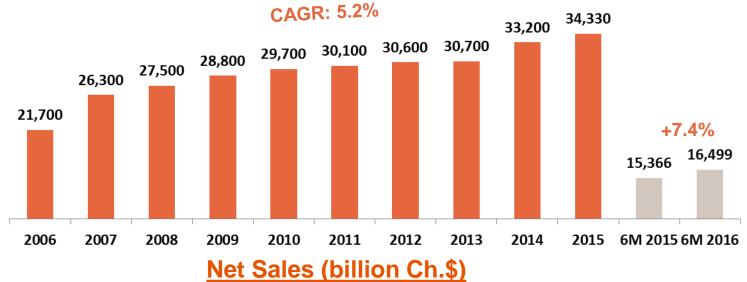


IV. Financial Position

# **Recovering volume Growth**

### **Consolidated Sales**

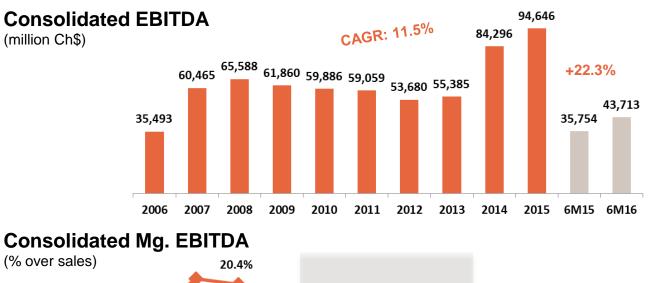
(thousand 9 liter cases, wine)

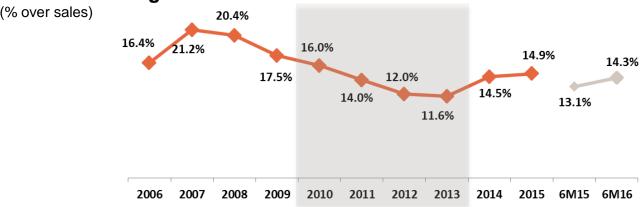


2006: \$215.8 → 2015: \$636.1

**CAGR: +12.8%** 

# ... 2010-2013, a perfect storm...

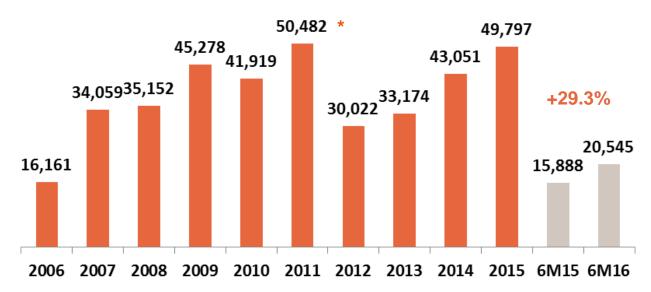




## ... remaining profitable through years...

## **Consolidated Net Profit**

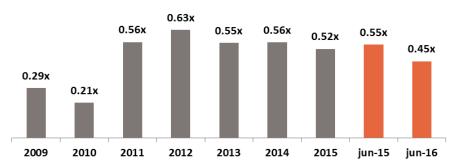




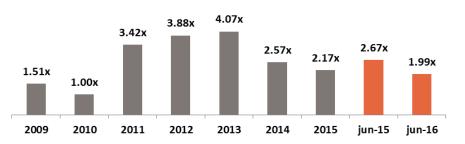
(\*) Includes the extraordinary effect of the insurance's payments regarding the earthquake of 2010 (Ch\$ 19,555 million before taxes)

# **Conservative Capital Structure (As of Jun-16)**

## Financial Debt / Equity



#### **Net Financial Debt / EBITDA (1)**



Liabilities: Current Liabilities + Non Current Liabilities

Financial Debt: Other current financial liabilities + Other non current financial liabilities -

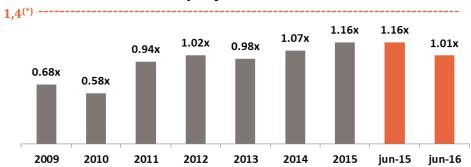
Derivatives

Net Financial Debt: Other current financial liabilities + Other non current financial liabilities -

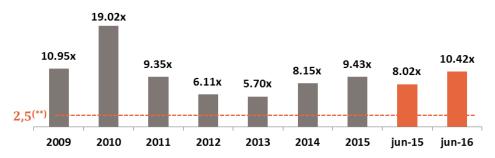
Derivatives - Cash and cash equivalents

(1) Last 12 months

### **Total Liabilities / Equity**



## EBITDA (1) / Financial Expenses (1)



Financial expenses excludes financial income

- (\*) As convenant, the issuer should have a Leverage not higher that 1.4 times. Leverage: Liabilities / Equity.
- (\*\*) As convenant, the issuer should have a EBITDA/Financial expenses ratio at least 2.5 times. Source: Superintendencia de Valores y Seguros (SVS)

## **Financial Debt**

Financial Debt*		Jun-16	Jun-15			
as of:	Ch\$ MM	Av. Interest rate	Ch\$ MM	Av. Interest rate		
USD	96,736	2.58%	130,595	2.78%		
EUR						
GBP						
CLP	59,298	4.80%	47,500	5.04%		
UF	49,065	3.41%	53,713	3.44%		
ARS	3,931	28.19%	4,300	23.50%		
BRL	6,196	16.67%	5,158	15.23%		
MXN	2	6.00%	0	0.00%		
SEK						
Total	215,227	4.25%	241,266	4.01%		

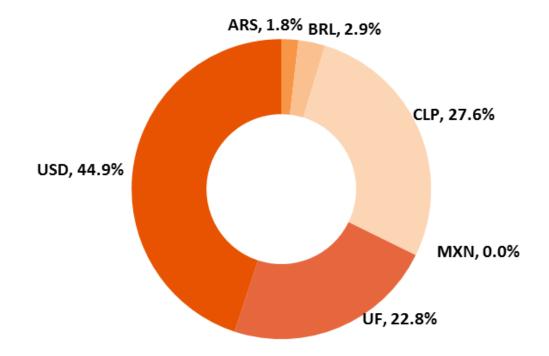
<sup>\*</sup> Does not include interest accrued.

In nominal Chilean Pesos at the end of each period

## **Financial Debt**

## **Financial Debt by Currency**

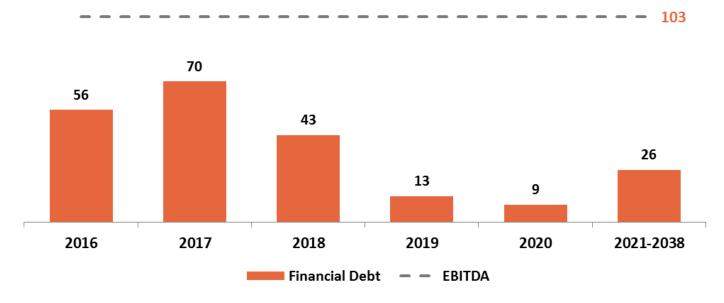
As of June 30, 2016



## **Financial Debt**

## Expected Maturity Date (1), as of June 30, 2016

(Billion Ch\$)



Source: The Company

<sup>(1)</sup> Considers current and non current financial liabilities excluding derivatives

<sup>\*</sup> EBITDA, Last 12 Months

- ✓ We have the brands.
- ✓ We have the portfolio.
- ✓ We have the distribution.
  - ✓ We have the land.
- ✓ We have the investments.
  - ✓ We have the expertise.

We are ready to keep growing...



# **Corporate Presentation**

July 2016

# Viña Concha y Toro



# Viña Concha y Toro

#### **Board of Directors**

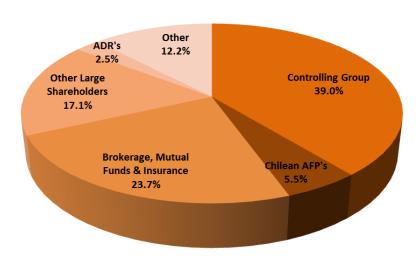


- 1. Alfonso Larraín Santa María (Chairman)
- 2. Rafael Guilisasti Gana
- 3. Francisco Marín Estévez
- 4. Mariano Fontecilla de Santiago Concha

- 5. Sergio de la Cuadra Fabres
- 6. Pablo Guilisasti Gana
- 7. Jorge Desormeaux Jiménez

## **Shareholder Structure**

(June 30, 2016)



## Bottled Sales 2Q2016 & 6M2016

Total Sales(*) (in Ch\$ million)	2Q16	2Q15	Change (%)	6M 2016	6M 2015	Change (%)
Chile Domestic Market - wine	18,465	16,493	12.0%	32,176	28,811	11.7%
Export markets <sup>(1)</sup>	116,463	105,419	10.5%	200,818	181,327	10.7%
Argentina Domestic	2,178	1,418	53.6%	2,959	2,505	18.1%
Argentina Exports <sup>(2)</sup>	5, <del>4</del> 31	4,621	17.5%	10,281	8,550	20.2%
U.S.A. Domestic	15,193	14,086	7.9%	27,434	24,712	11.0%
U.S.A. Exports <sup>(2)</sup>	1,592	1,569	1.5%	2,787	2 <b>,4</b> 02	16.0%
Total Wine Operating Segment	159,323	143,606	10.9%	276,455	248,307	11.3%
Chile Domestic Market - new business	12,203	12,043	1.3%	25,891	22,099	17.2%
Other Revenues	1,766	1,961	-9.9%	3,100	3,517	-11.8%
Total Other Operating Segment	13,970	14,004	-0.2%	28,992	25,615	13.2%
Consolidated Sales	173,292	157,610	9.9%	305,447	273,922	11.5%

Total Volume(*) (thousand liters)	2Q16	2Q15	Change (%)	6M 2016	6M 2015	Change (%)
Chile Domestic Market - wine	19,068	18,037	5.7%	32,703	30,530	7.1%
Export markets <sup>(1)</sup>	57,623	54,603	5.5%	98,708	92,742	6.4%
Argentina Domestic	2,362	1,138	107.5%	3,488	2,229	56.5%
Argentina Exports <sup>(2)</sup>	2,587	2,430	6.5%	4,963	4,452	11.5%
U.S.A. Domestic	4,443	4,274	3.9%	7,733	7,641	1.2%
U.S.A. Exports <sup>(2)</sup>	561	415	35.1%	893	703	27.1%
Total Wine Operating Segment	86,644	80,897	7.1%	148,488	138,297	7.4%
Chile Domestic Market - New Business	5,264	5,336	-1.3%	13,107	11,211	16.9%
Total Other Operating Segment	5,264	5,336	-1.3%	13,107	11,211	16.9%
Consolidated Volume	91,908	86,233	6.6%	161,595	149,508	8.1%

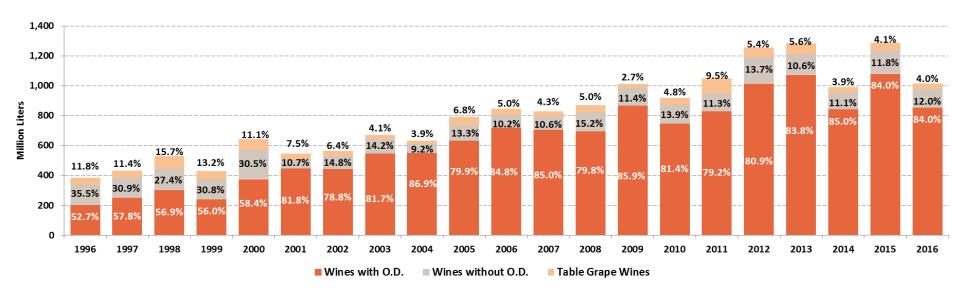
Average Price (per liter) Currency Chile Domestic Market - wine 5.9% 968.4 983.9 943.7 4.3% Ch\$ 914.4 Export Markets US\$ 3.05 3.19 -4.6% 3.03 3.22 -6.0% 2.07 -13.8% -15.6% 1.79 1.66 1.96 Argentina Domestic US\$ US\$ -4.4% 3.12 3.25 -3.9% Argentina Exports 3.19 3.34 -7.8% -4.0% US\$ 5.09 5.52 5.20 5.41 U.S.A. Domestic US\$ U.S.A. Exports 6.08 -31.1% 4.56 5.49 -16.9% 4.19

- (1) Export Volumes include exports to third parties and sales volumes of the company's distribution subsidiaries (UK, Nordics, Brazil, Singapore, Mexico).
- (2) This figure excludes shipments to the company's distribution subsidiaries.
- (\*) This figure includes bulk wine sales.

# Chilean Harvest through years

#### **Historical Harvest Volume**

(million liters)



# Cabernet Sauvignon Bulk Wine (Maule Valley)

