

# Viña Concha y Toro



## Investor Presentation

March, 2011

# Concha y Toro – 7 year performance \*

|                                 | 2003              | 2010              | 7-year CAGR |
|---------------------------------|-------------------|-------------------|-------------|
| <b>Sales (Ch\$ million)</b>     | <b>\$ 190,303</b> | <b>\$ 374,019</b> | <b>10%</b>  |
| Exports ** (Ch\$ million)       | \$ 133,472        | \$ 278,414        | 11%         |
| Exports ** (US\$ million)       | \$ 151            | \$ 547            | 20%         |
| % Exports                       | 70.1%             | 74.4%             |             |
| Export volume ** ('000 cases)   | 7,802             | 20,514            | 15%         |
| Operating Result (Ch\$ million) | \$ 27,381         | \$ 46,023         | 8%          |
| Op Results (Sales %)            | 14.4%             | 12.3%             |             |
| EBITDA (Ch\$ million)           | \$ 36,376         | \$ 60,772         | 8%          |
| EBITDA (% Sales)                | 19.1%             | 16.2%             |             |
| Net Income (Ch\$ million)       | \$ 23,063         | \$ 41,919         | 9%          |
| Net Income (% Sales)            | 12.1%             | 11.2%             |             |
| EPS * (Ch\$)                    | \$ 32.1           | \$ 56.1           | 8%          |
| Stock Value ***                 | \$ 510.0          | \$ 1,127.0        | 12%         |

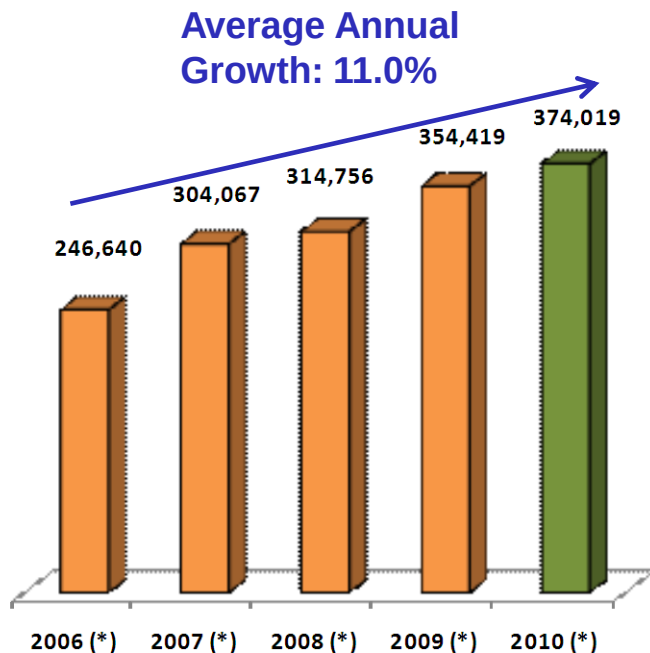
\* Ch\$ as of December 2010

\*\* Export Sales & Volumes from Chile & Argentina

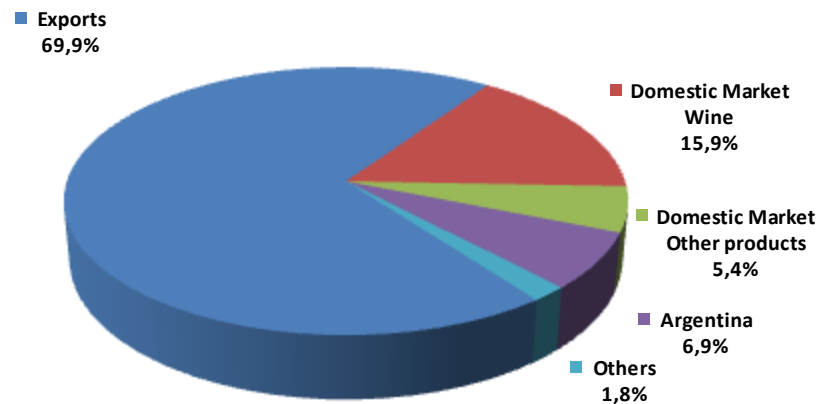
\*\*\* Nominal Chilean Pesos at the end of each period

# Consolidated Sales

Million Ch\$



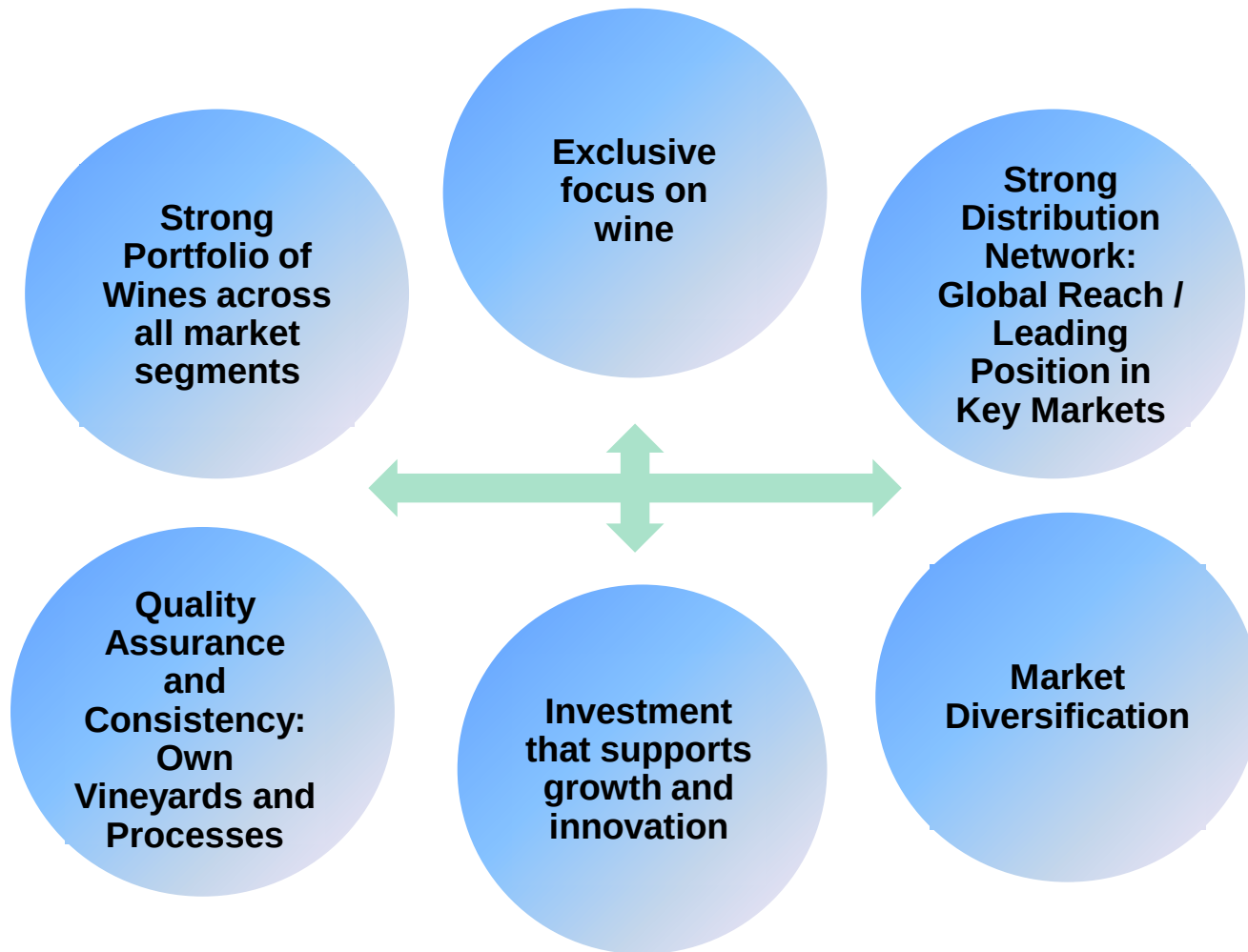
# Sales Breakdown



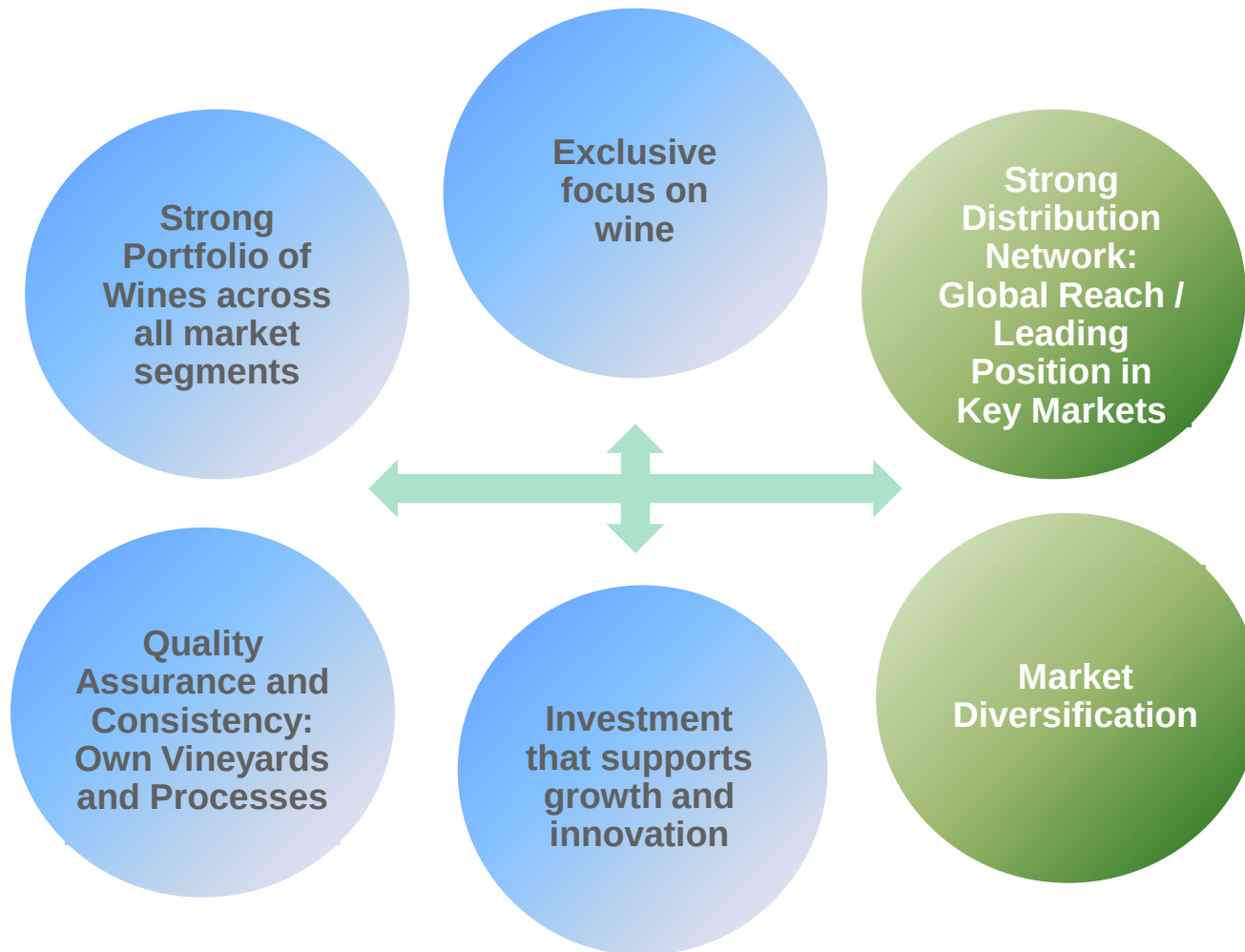
(\*) For year 2008 and before, sales are expressed in Dec 2009 real terms.

For 2010, sales are expressed in nominal terms.

## Concha y Toro Business Model: Key Factors

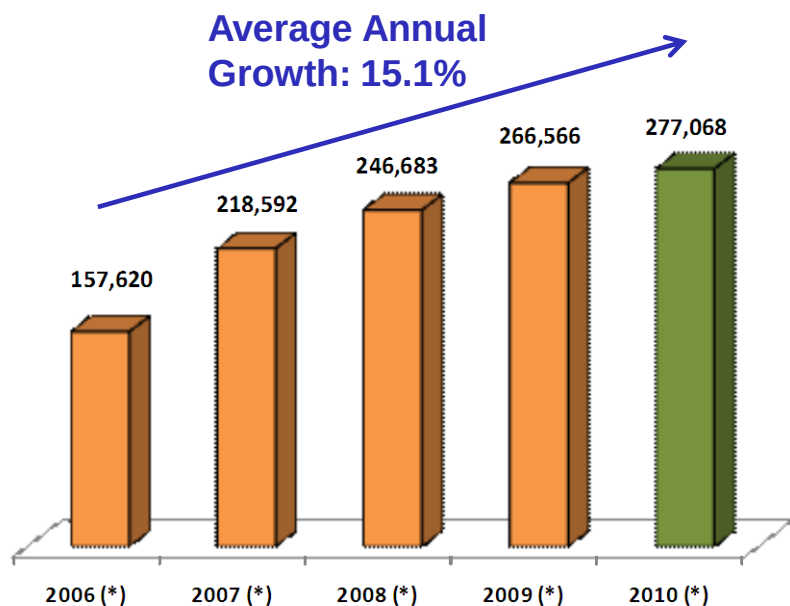


## Concha y Toro Business Model: Key Factors

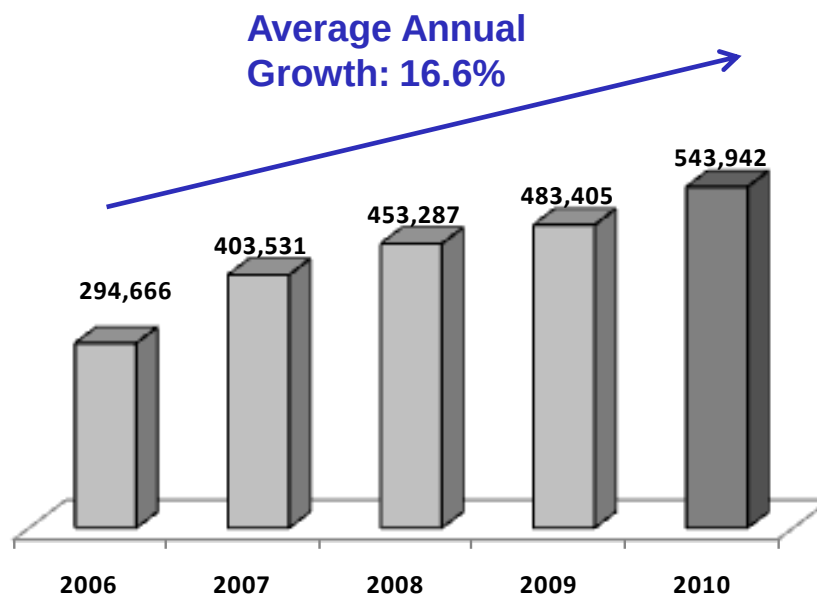


## Concha y Toro Export Sales (Bottled Wine)

Million Ch\$

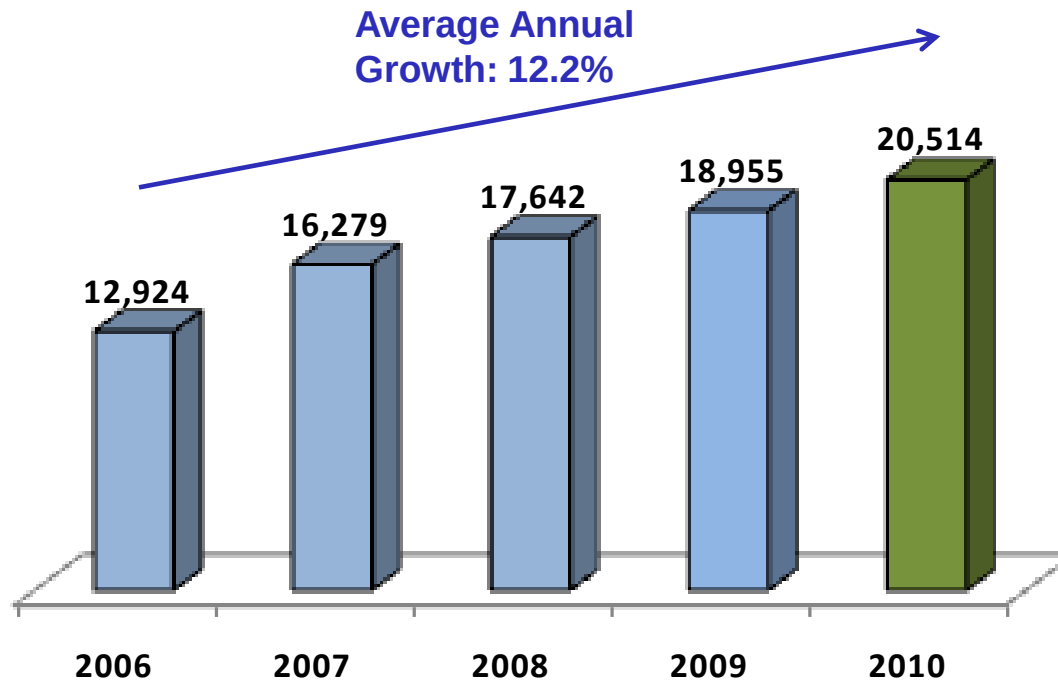


Thousand US\$



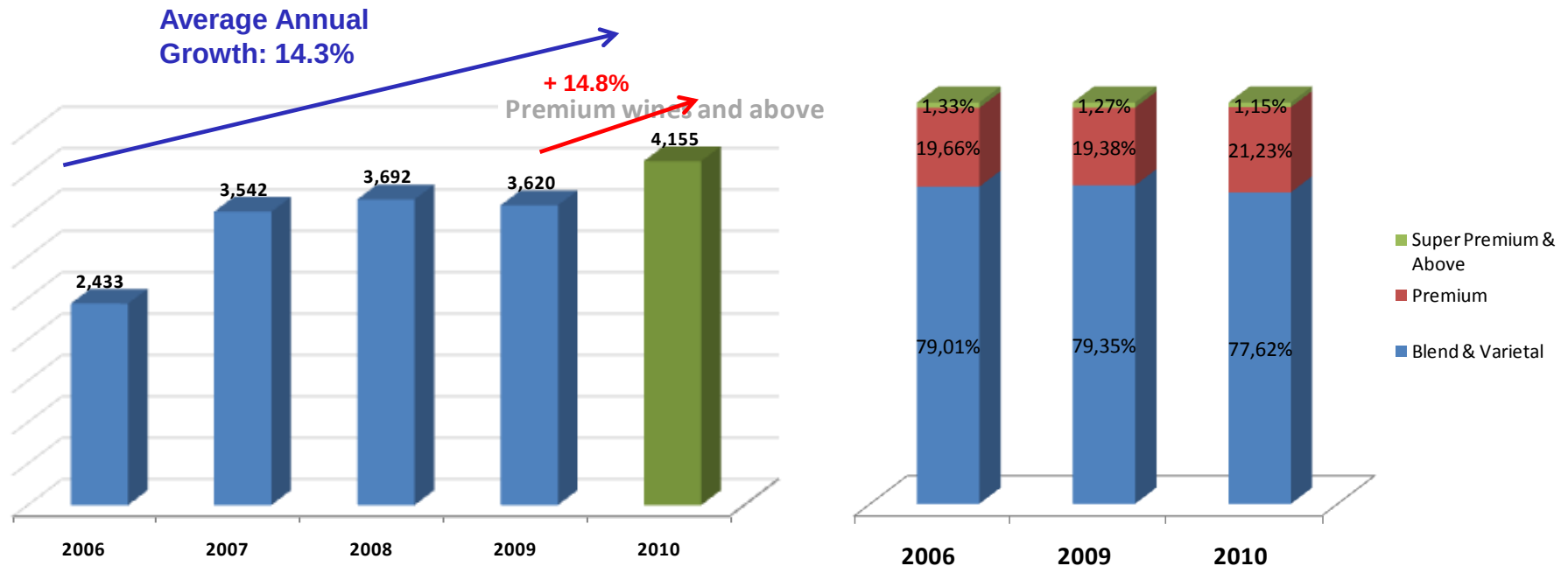
(\*) For year 2008 and before, sales are expressed in Dec 2009 real terms.  
For 2009 & 2010, sales are expressed in nominal terms.

## Concha y Toro Export Sales (Chile + Argentina) – Total Volume (Volume Cases '000)



# Concha y Toro Export Sales – Premium Wines

(Volume Cases ´000)

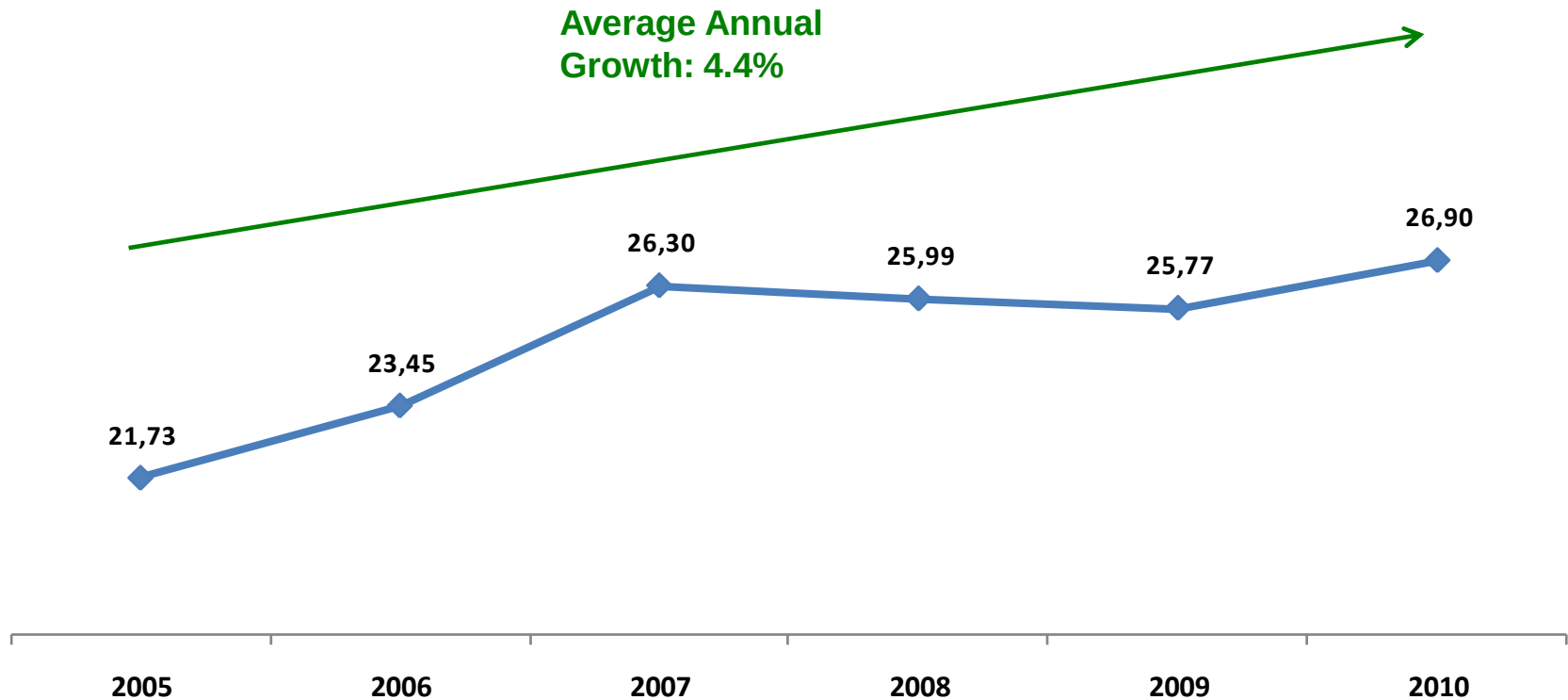


After the economic downturn of 2009, in which Concha y Toro experienced a trade down in their portfolio of wines exported, the Premium growth is resuming, and its share over total export sales, beginning to recover.



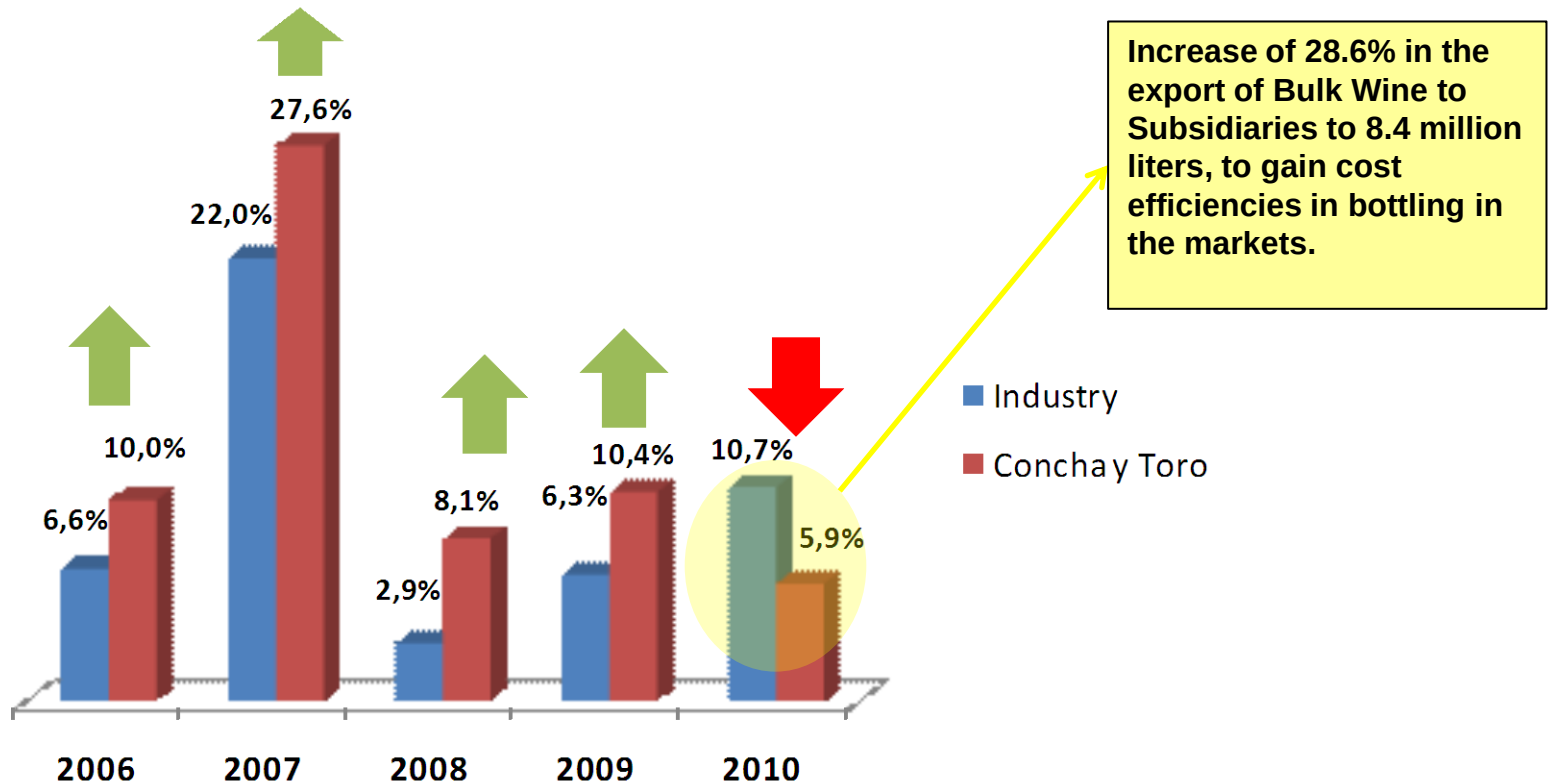
# Concha y Toro Export Sales

(Average Price US\$/9lt Case)



# Outperforming the Chilean Industry

(Volume - bottled exports)



Source: Vinos de Chile

Includes bottled & Bag in Box

# Increasing market share over Chilean Exports

## Exports of bottled wine\*

|      | Volume | Value |
|------|--------|-------|
| 2004 | 29.2%  | 25.8% |
| 2005 | 32.2%  | 27.2% |
| 2006 | 33.4%  | 28.3% |
| 2007 | 34.9%  | 30.2% |
| 2008 | 37.0%  | 31.4% |
| 2009 | 38.3%  | 32.3% |
| 2010 | 36.6%  | 31.5% |

Source: Vinos de Chile

Includes bottled & Bag in Box

# Concha y Toro export growth by Region – by Volume

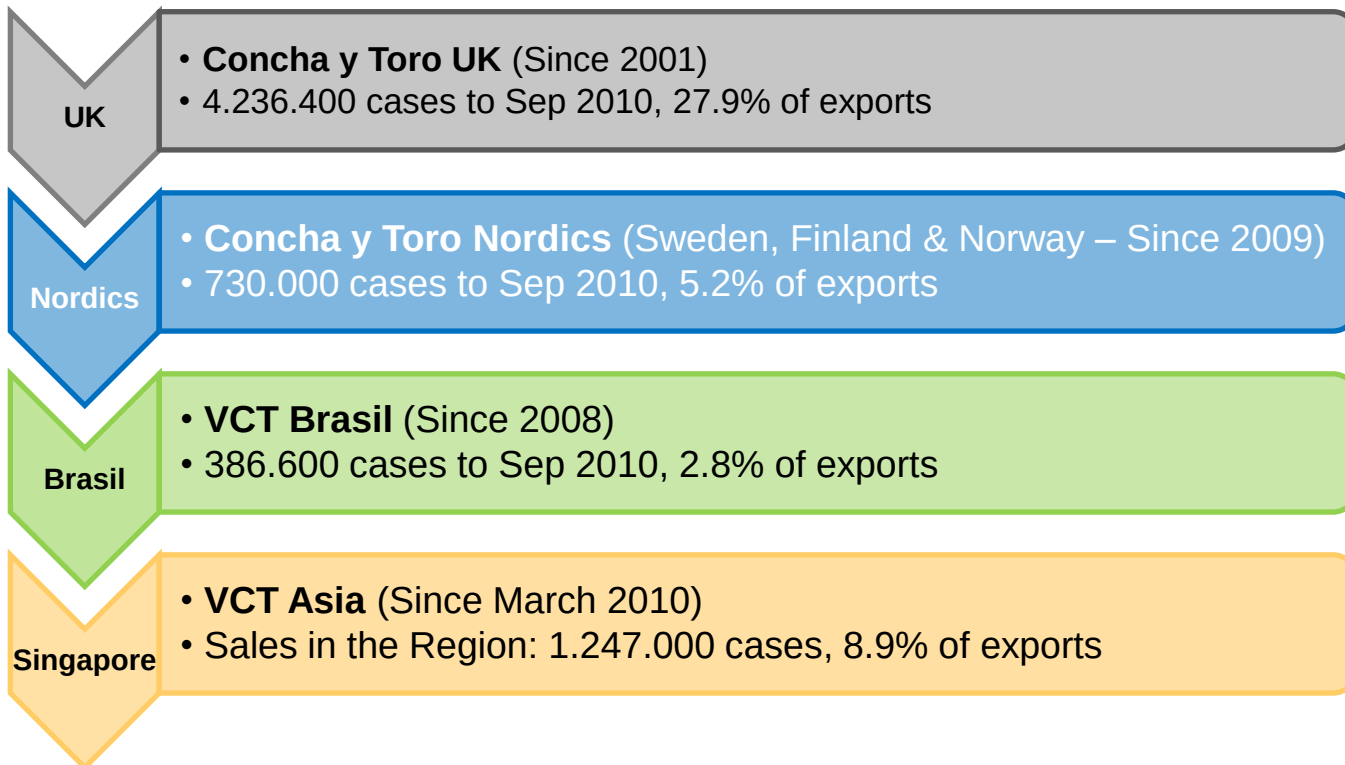
| Region                                 | Mix of Export Sales |               | % Change Volume |            |           |
|----------------------------------------|---------------------|---------------|-----------------|------------|-----------|
|                                        | Vol 2009            | Vol 2010      | 2008            | 2009       | 2010      |
| Continental Europe                     | 20.3%               | 19.4%         | 11%             | -3%        | 4%        |
| Nordics (SWE, FIN, NOR) <sup>(1)</sup> | 4.6%                | 4.9%          |                 |            | 15%       |
| UK                                     | 27.7%               | 27.2%         | 7%              | 20%        | 6%        |
| USA                                    | 17.9%               | 16.2%         | 11%             | 8%         | -2%       |
| Canada                                 | 4.3%                | 4.4%          | 28%             | 2%         | 11%       |
| Asia                                   | 7.3%                | 8.2%          | 19%             | 10%        | 21%       |
| Latin America                          | 5.8%                | 5.4%          | -11%            | 19%        | 2%        |
| Brazil <sup>(2)</sup>                  | 1.7%                | 2.9%          |                 |            | 82%       |
| Caribe                                 | 2.7%                | 2.7%          | 4%              | 6%         | 8%        |
| Central america                        | 5.9%                | 6.6%          | 3%              | 0%         | 20%       |
| Africa/Others                          | 1.7%                | 2.0%          | 37%             | 27%        | 25%       |
| <b>Total</b>                           | <b>100.0%</b>       | <b>100.0%</b> | <b>9%</b>       | <b>10%</b> | <b>8%</b> |

(1) Nordic's Subsidiaries Nordicas, CyT Sweden, CyT Finland y CyT Norway started their operations in 1H 2009

(2) VCT Brasil started comercial operations in April-May 2009

# Strong Distribution Network

- **268 independent distributors (for Chilean exports)**
- **Coverage: 135 Countries worldwide**
- **Direct Distribution:**



# Total Chilean exports by category

(January – December)

|         | Jan - Dec 2010   |                |                       |  | % Change 2010/2009 |       |           |
|---------|------------------|----------------|-----------------------|--|--------------------|-------|-----------|
|         | Liters<br>('000) | US\$<br>('000) | Av. Price<br>US\$/Ltr |  | Liters             | US\$  | Av. Price |
| Bottled | 458,498          | \$ 1,350,216   | \$ 2.94               |  | 10.7%              | 11.8% | 1.1%      |
| Bulk    | 274,754          | \$ 201,799     | \$ 0.73               |  | -1.6%              | 15.9% | 17.8%     |
| Total   | 733,252          | \$ 1,552,015   | \$ 2.12               |  | 5.7%               | 12.4% | 6.3%      |

Source: Vinos de Chile

**Strategic Plan 2020 Chilean Industry: US\$ 3 bn – Target Anual Average Growth of 8.4%**

**Target 2020: 81 million 9 lt cases x US\$ 37.0/Case = US\$ 3.0 bn**

|                              |         |       |                 |
|------------------------------|---------|-------|-----------------|
| Target Anual Average Growth: | Volume: | 4.94% | } 8.4% in Value |
|                              | Value:  | 3.28% |                 |

Source: Vinos de Chile

## Export – New World Producers

(Bottled wine exports by volume – million liters)

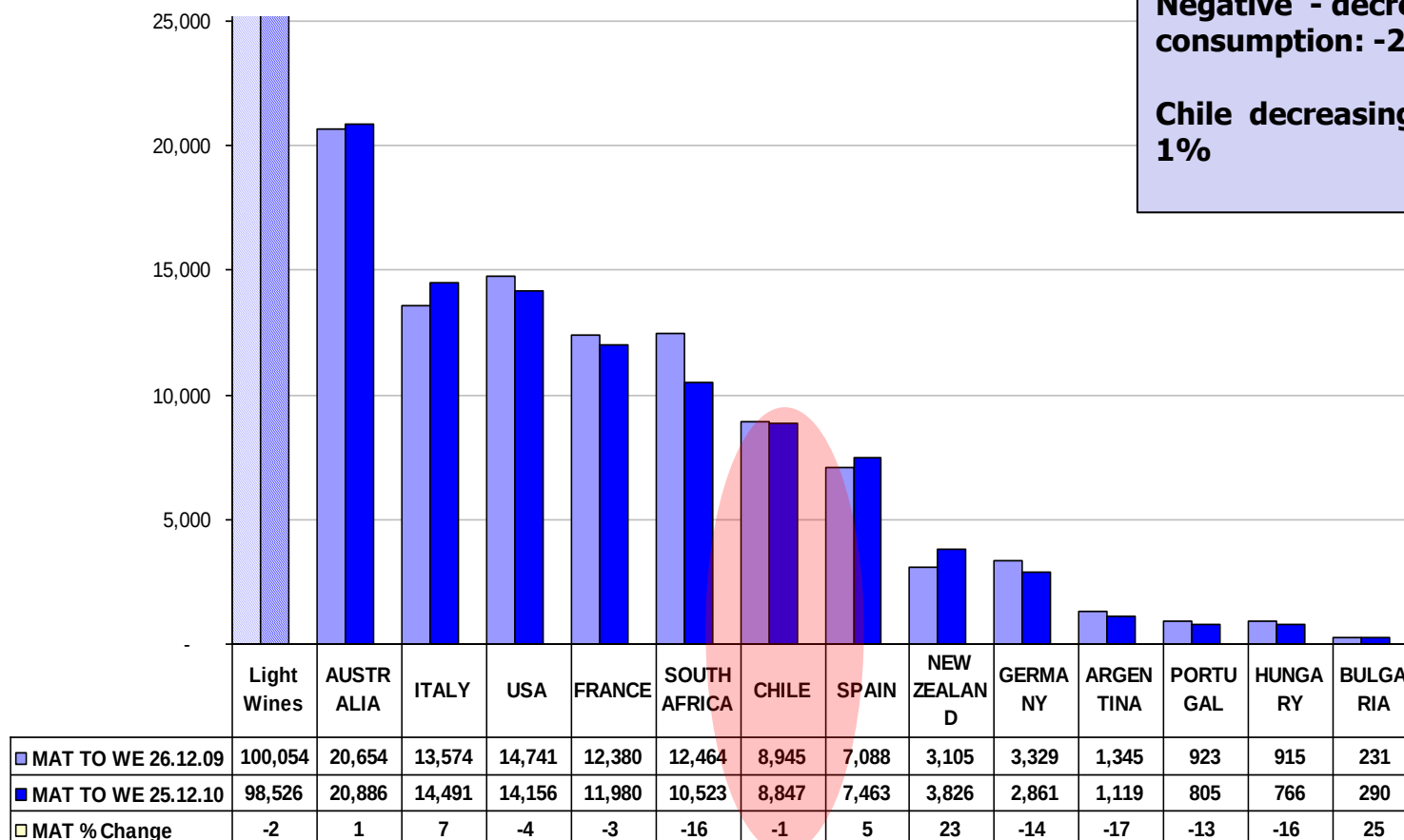
|              | 2007 | 2008 | 2009 | 2010 | % Change<br>2010/09 |
|--------------|------|------|------|------|---------------------|
| Australia    | 579  | 513  | 471  | 425  | -9.9%               |
| Chile        | 375  | 386  | 414  | 459  | 10.7%               |
| USA          | 235  | 240  | 205  | 190  | -7.1%               |
| South Africa | 191  | 224  | 245  | 230  | -6.1%               |
| Argentina    | 189  | 211  | 222  | 231  | 3.9%                |

# UK Market – Consumption (Volume) Off Trade by Origin

Off - Trade Wines by Country 1,000cs

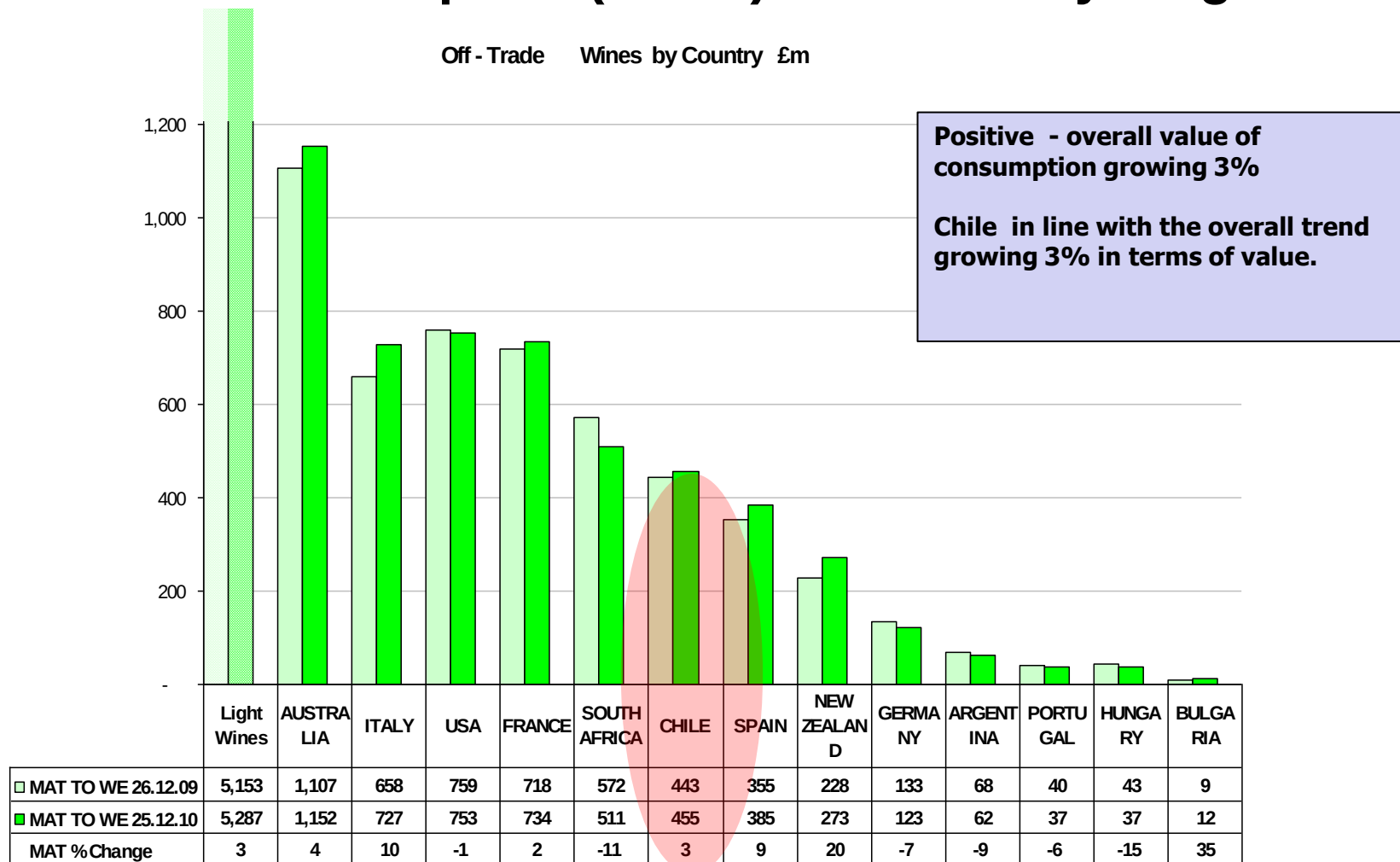
**Negative - decrease in overall consumption: -2%**

**Chile decreasing volumes by 1%**



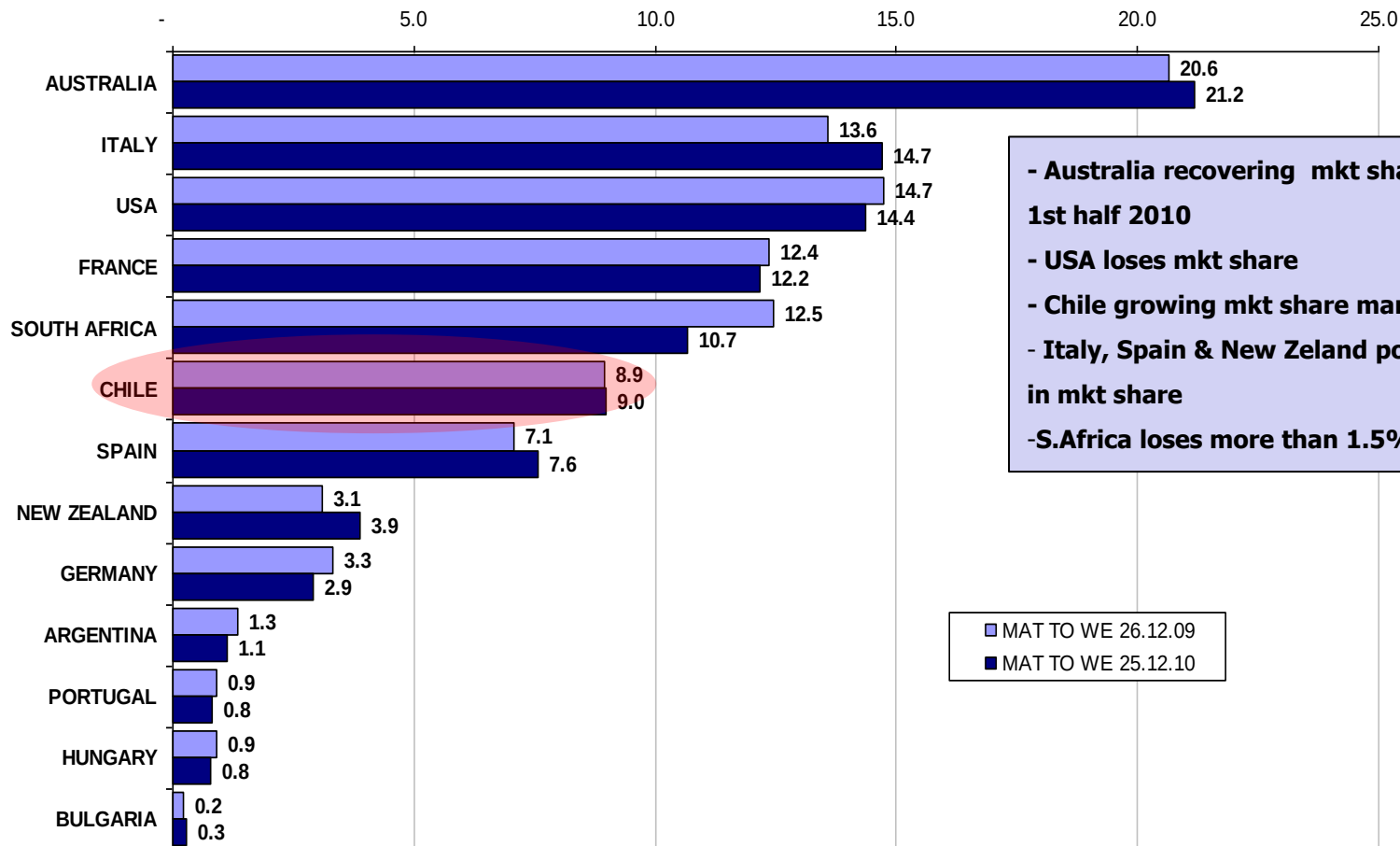


# UK Market – Consumption (Value) Off Trade by Origin



# UK Market – Market Share by Origin Off Trade

Off - Trade Wine by Country % vol

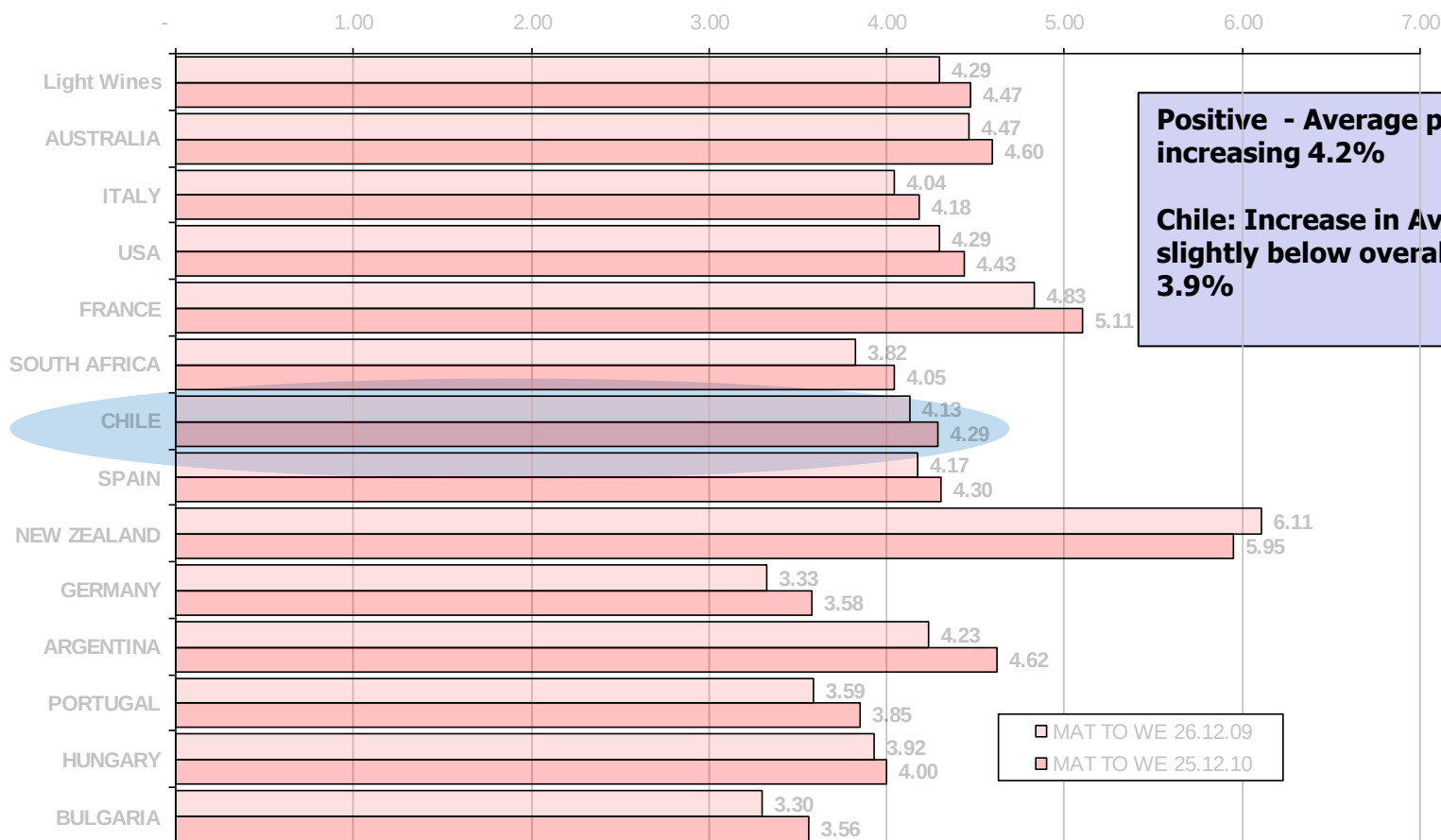


- Australia recovering mkt share after a weak 1st half 2010
- USA loses mkt share
- Chile growing mkt share marginally
- Italy, Spain & New Zeland post big increases in mkt share
- S.Africa loses more than 1.5% its mkt share

■ MAT TO WE 26.12.09  
■ MAT TO WE 25.12.10

# UK Market – Average Price per Origin Off Trade

Off - Trade Wine by Country £ per 75cl equiv.



**Positive - Average price increasing 4.2%**

**Chile: Increase in Average price slightly below overall trend: 3.9%**

□ MAT TO WE 26.12.09  
■ MAT TO WE 25.12.10

## US Market – consumption

- ⇒ Despite the economic downturn, in the US, the wine market has continued increasing in volume.
- ⇒ Around 1.2% growth in Volume in 2010.
- ⇒ Imported volumes of bottled wine increases by 8.0%, & Bulk decreases a 20.1%.

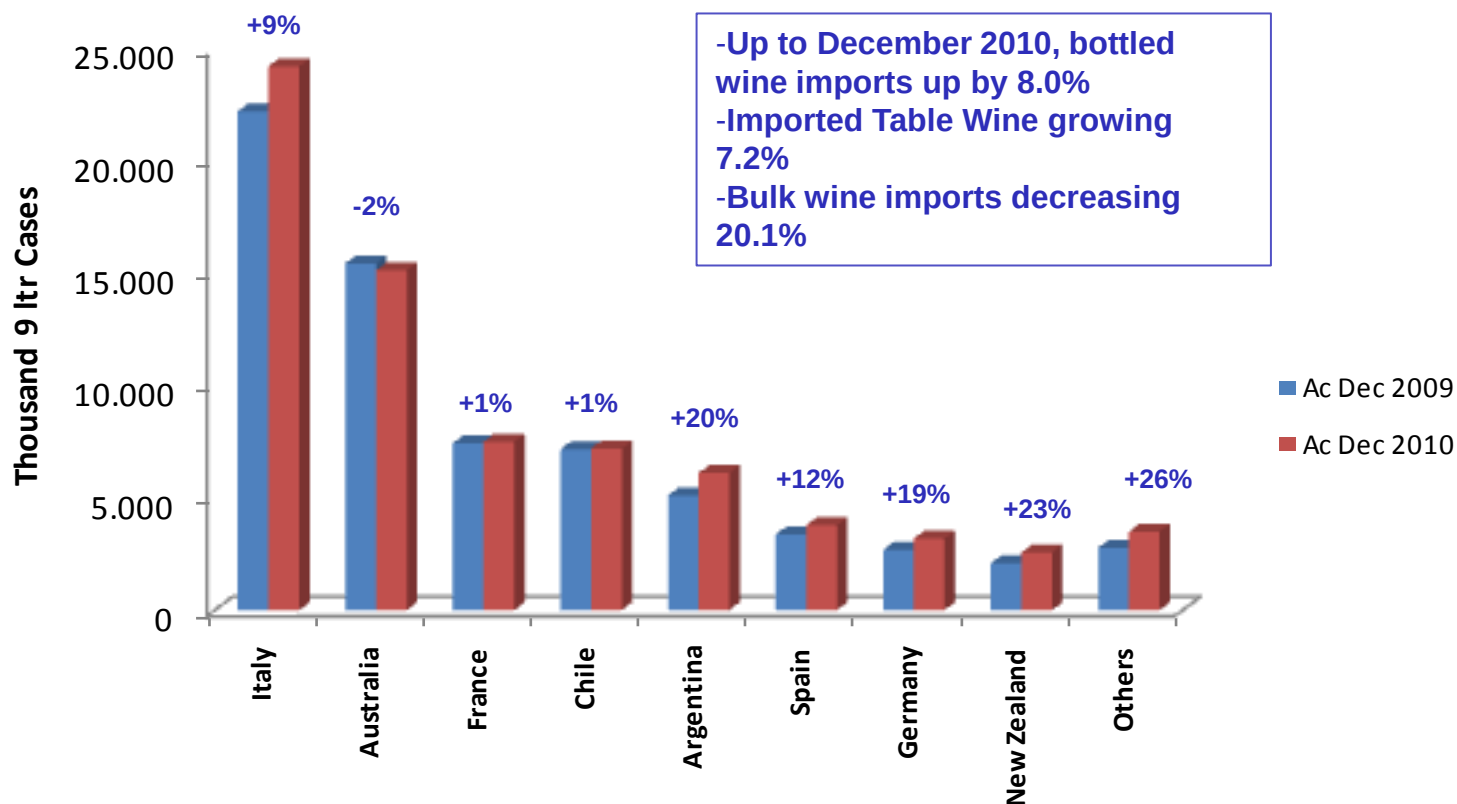
(million 9 liter cases)

|                       | 2008       | 2009       | 2010       | % Change<br>2010/2009 |
|-----------------------|------------|------------|------------|-----------------------|
| Wines from USA        | 195        | 195        | 198        | 1.3%                  |
| <b>Imported Wines</b> | <b>95</b>  | <b>103</b> | <b>104</b> | <b>1.1%</b>           |
| Bottled               | 82         | 78         | 83         | 8.0%                  |
| Bulk                  | 13         | 25         | 20         | -20.1%                |
| <b>Total Wine</b>     | <b>290</b> | <b>298</b> | <b>302</b> | <b>1.2%</b>           |

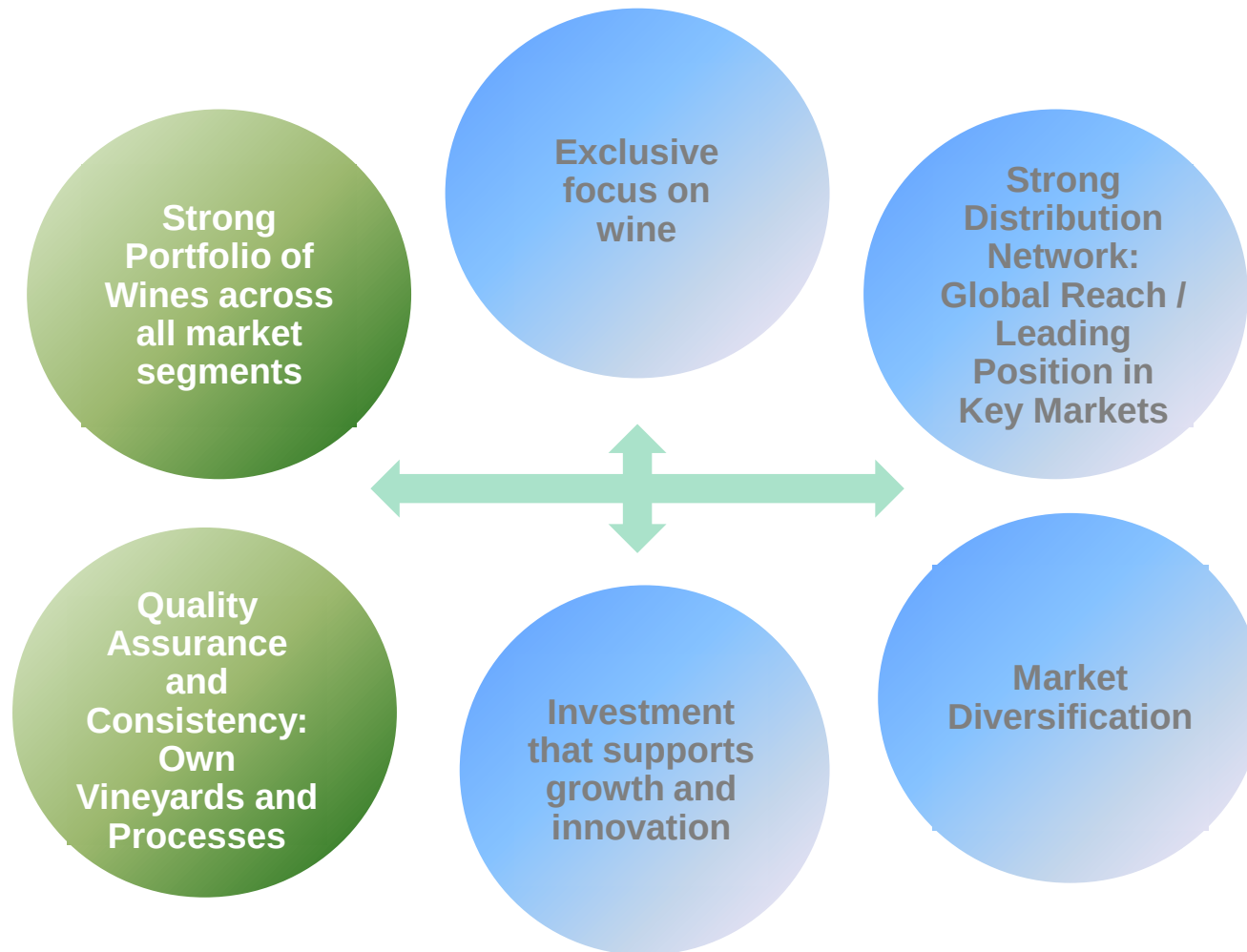
Source: The Gomberg Fredrikson Report

# Moderate increase in Chilean bottled table wine imports

(Imported table wines shipments – Volume 12 months ended December)



## Concha y Toro Business Model: Key Factors



## Concha y Toro portfolio



|                       |                        |          |          |        |               |        |               |        |        |         |
|-----------------------|------------------------|----------|----------|--------|---------------|--------|---------------|--------|--------|---------|
| Sug. retail price USA | US\$4.99               | US\$5.99 | US\$9.99 | US\$13 | US\$16        | US\$20 | US\$30        | US\$35 | US\$70 | US\$125 |
| Category              | Bi-Varietal & Varietal |          | Premium  |        | Super premium |        | Ultra premium |        | Icon   |         |
| % sales by volume     | 78.8%                  |          | 19.7%    |        |               |        | 1.4%          |        |        |         |
| % sales by value      | 62.1%                  |          | 32.1%    |        |               |        | 5.9%          |        |        |         |

## Cono Sur portfolio



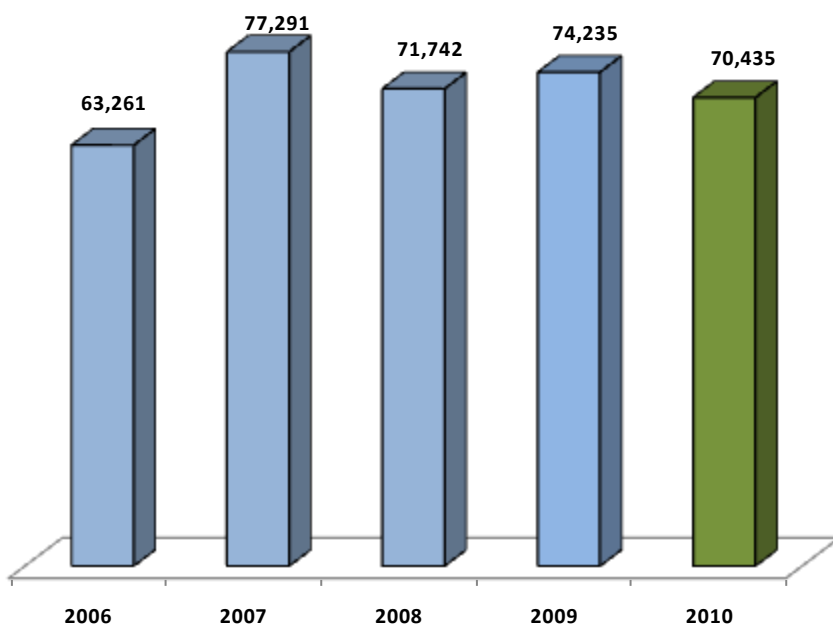
|                   |          |         |       |       |               |               |       |
|-------------------|----------|---------|-------|-------|---------------|---------------|-------|
| Sug. retail price | £5.99    | £7.99   | £8.99 | £8.99 | £9.99         | £12.99        | £30   |
| Category          | Varietal | Premium |       |       | Super premium | Ultra premium | Icono |



# Domestic market Chile – Volumes & Value

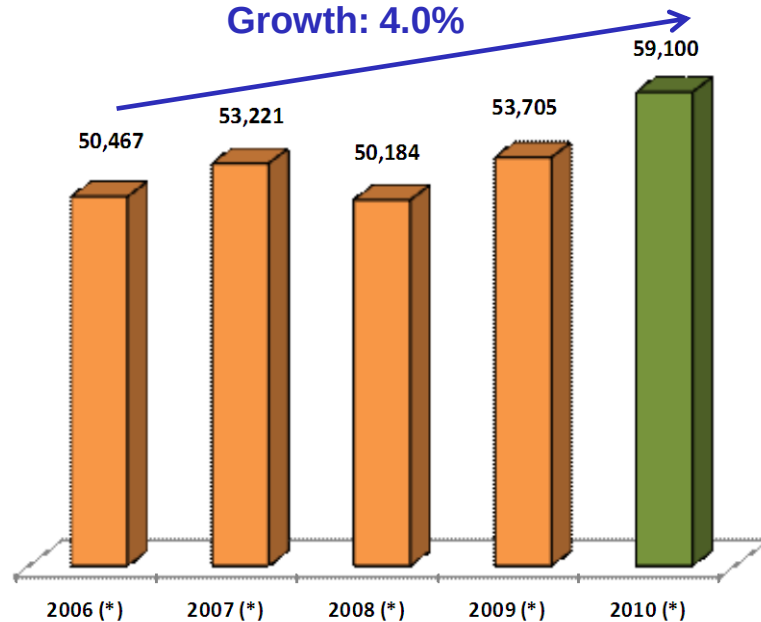
Thousand Liters

Average Annual  
Growth: 2.7%



Million Ch\$

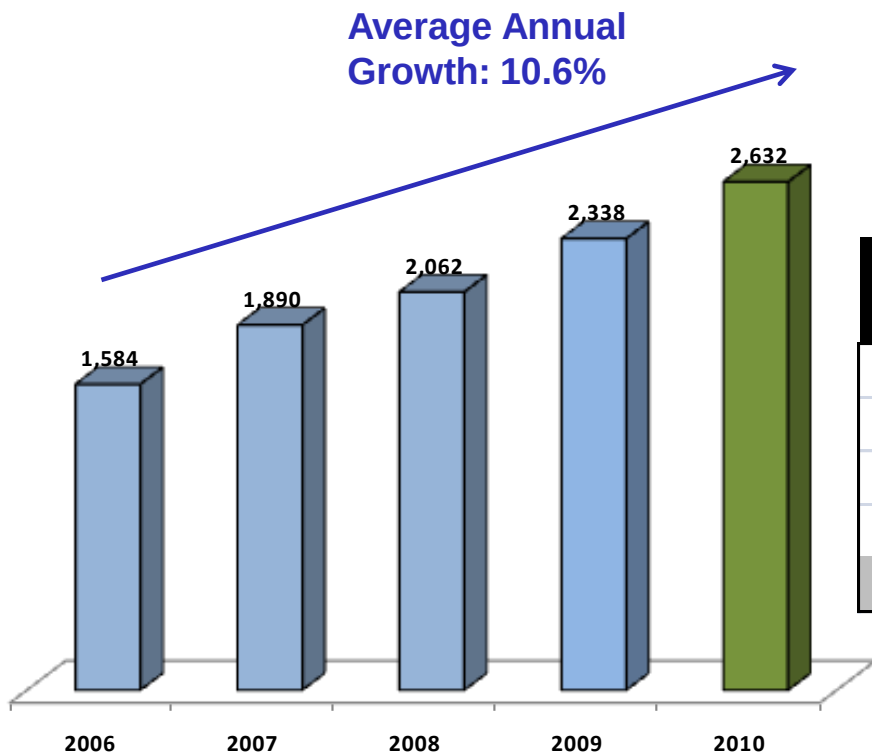
Average Annual  
Growth: 4.0%



(\*) For year 2008 and before, sales are expressed in Dec 2009 real terms.  
For 2009 & 2010, sales are expressed in nominal terms.

# Domestic market Chile – Premium Wine growth

Thousand Liters



| Year | % Premium/Total | % Premium/Total |
|------|-----------------|-----------------|
|      | Volume          | Value           |
| 2006 | 3,1%            | 13,0%           |
| 2007 | 2,7%            | 13,2%           |
| 2008 | 3,1%            | 15,2%           |
| 2009 | 3,5%            | 16,3%           |
| 2010 | 4,1%            | 17,5%           |

# Domestic Market Share

(by volume)

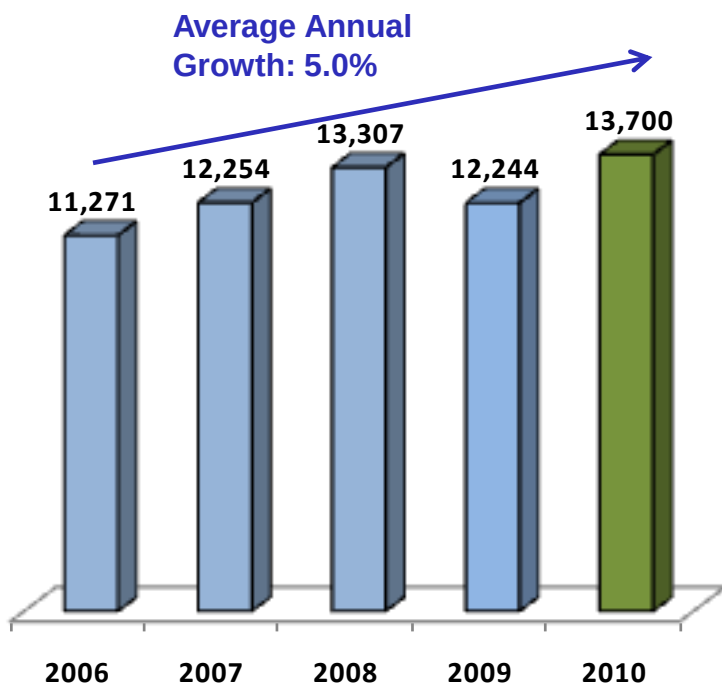
|                      | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
|----------------------|------|------|------|------|------|------|
| Concha y Toro        | 27.1 | 28.6 | 30.0 | 29.7 | 31.5 | 30.7 |
| Santa Rita           | 24.4 | 25.5 | 27.9 | 28.7 | 28.9 | 29.4 |
| San Pedro - Tarapacá | 21.7 | 21.9 | 21.8 | 23.0 | 22.5 | 24.4 |
| Santa Carolina       | 3.2  | 3.1  | 2.3  | 2.0  | 1.8  | 1.8  |
| Others               | 23.6 | 20.9 | 18.0 | 16.6 | 15.3 | 13.8 |

Source: Nielsen

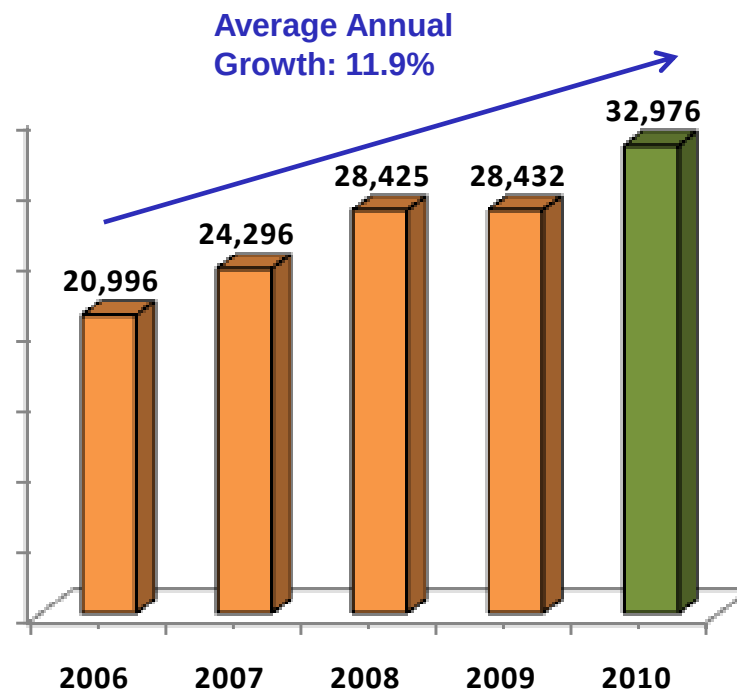
## Trivento Export Sales – Argentina Volume & Value

TRIVENTO  
BODEGAS Y VIÑEDOS

Thousand Liters

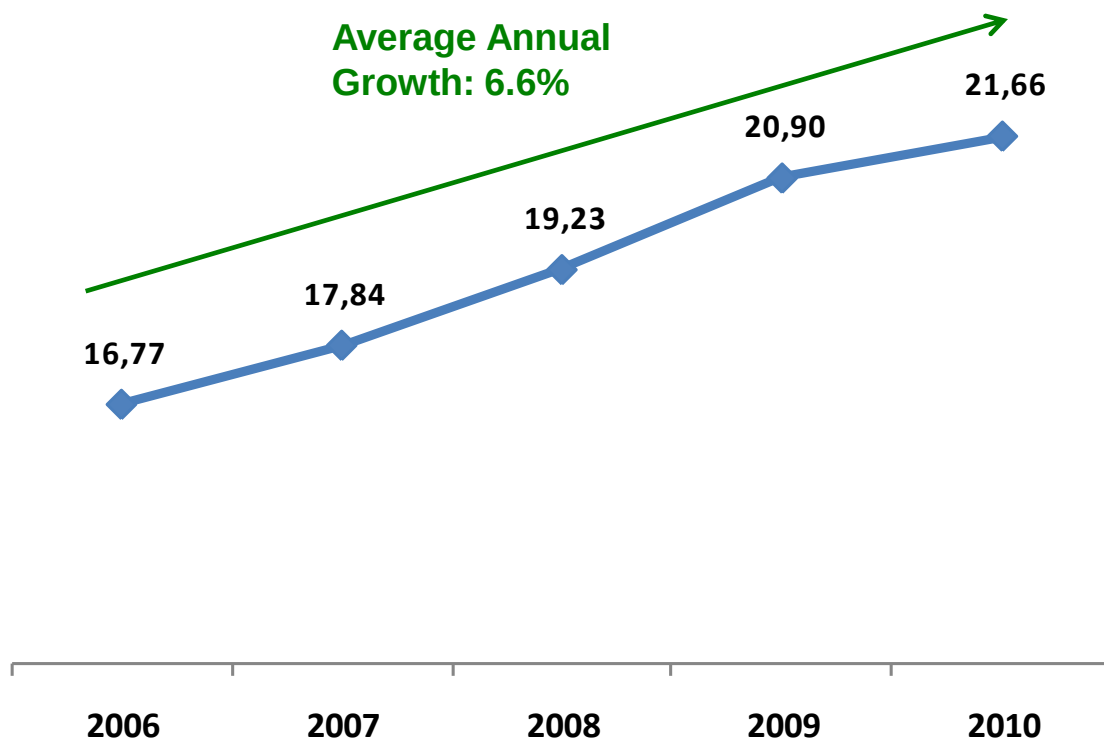


Thousand US\$



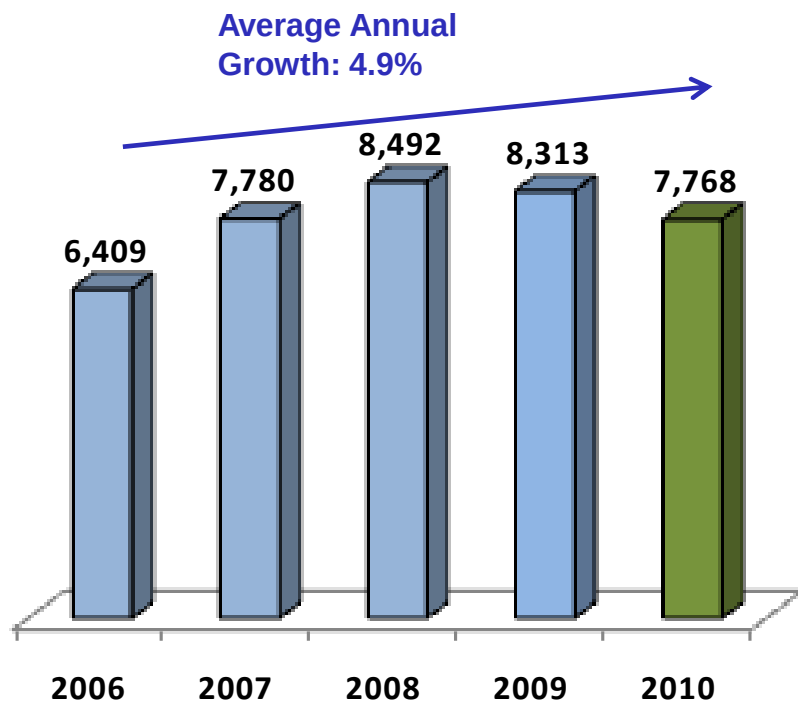
# Trivento Export Sales - Argentina

(Average Price US\$/Case)

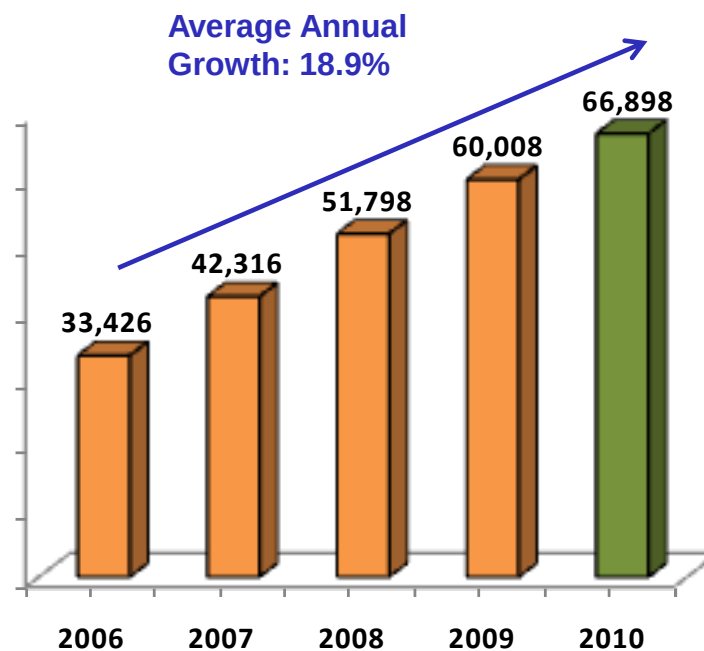


## Trivento Domestic Sales – Argentina Volume & Value

Thousand Liters



Thousand AR\$



## Trivento – portfolio

TRIVENTO  
BODEGAS Y VIÑEDOS



|                    | Bi-varietal | Tribu    | Reserve | Amado Sur     | Golden Reserve | Eolo    |
|--------------------|-------------|----------|---------|---------------|----------------|---------|
| Category           | Bi-varietal | Varietal | Premium | Super Premium | Ultra Premium  | Icon    |
| Price per case FOB | USD18.5     | USD 24   | USD 34  | USD 50        | USD 75         | USD 300 |

# Total Argentine exports by category

(January – December)

|         | Jan - Dec 2010    |                 |                       |  |  | % Change 2010/2009 |       |           |
|---------|-------------------|-----------------|-----------------------|--|--|--------------------|-------|-----------|
|         | Liters<br>( '000) | US\$<br>( '000) | Av. Price<br>US\$/Ltr |  |  | Liters             | US\$  | Av. Price |
| Bottled | 230,659           | \$ 699,088      | \$ 3.03               |  |  | 3.9%               | 17.0% | 12.6%     |
| Bulk    | 44,580            | \$ 37,335       | \$ 0.84               |  |  | -35.5%             | 2.9%  | 59.4%     |
| Total   | 275,239           | \$ 736,423      | \$ 2.68               |  |  | -5.4               | 16.2% | 22.9%     |

Source: Caucasia Wine Thinking - Bodegas de Argentina

**Strong Positioning of  
Premium Wines in key  
Market: US**



# Income Statement

(million Ch\$)

|                          | 4Q2010        | 4Q2009        | Change       | 2010          | 2009          | Change       |
|--------------------------|---------------|---------------|--------------|---------------|---------------|--------------|
| <b>Operating Results</b> |               |               |              |               |               |              |
| Sales revenues           | 99,794        | 94,363        | 5.8%         | 374,019       | 354,419       | 5.5%         |
| Gross Profit             | 34,181        | 33,289        | 2.7%         | 132,243       | 130,975       | 1.0%         |
| % of sales               | 34.3%         | 35.3%         |              | 35.4%         | 37.0%         |              |
| Selling & Adm. Expenses  | (22,973)      | (22,716)      | 1.1%         | (86,220)      | (84,376)      | 2.2%         |
| % of sales               | 23.0%         | 24.1%         |              | 23.1%         | 23.8%         |              |
| <b>Operating Income</b>  | <b>11,208</b> | <b>10,572</b> | <b>6.0%</b>  | <b>46,023</b> | <b>46,599</b> | <b>-1.2%</b> |
| <b>% of sales</b>        | <b>11.2%</b>  | <b>11.2%</b>  |              | <b>12.3%</b>  | <b>13.1%</b>  |              |
| Non-operating result     | 1,180         | 1,718         | -31.3%       | 5,619         | 8,279         | -32.1%       |
| Income Taxes             | (2,537)       | (2,083)       | 21.8%        | (9,723)       | (9,600)       | 1.3%         |
| <b>Net Income</b>        | <b>9,851</b>  | <b>10,208</b> | <b>-3.5%</b> | <b>41,919</b> | <b>45,278</b> | <b>-7.4%</b> |
| <b>EBITDA</b>            | <b>15,345</b> | <b>14,535</b> | <b>5.6%</b>  | <b>60,772</b> | <b>61,655</b> | <b>-1.4%</b> |
| % sales                  | 15.4%         | 15.4%         |              | 16.2%         | 17.4%         |              |

# Exchange Rate Sensitivity

## As a % of Total Sales:

|     | Currency Mix |        |
|-----|--------------|--------|
|     | Dic-09       | Dic-10 |
| CLP | 21.4%        | 23.2%  |
| USD | 31.6%        | 30.2%  |
| GBP | 20.9%        | 19.6%  |
| EUR | 12.4%        | 10.7%  |
| CAD | 3.5%         | 3.9%   |
| ARG | 2.5%         | 2.3%   |
| SEK | 3.0%         | 3.1%   |
| NOK | 0.9%         | 0.9%   |
| BRL | 3.9%         | 6.1%   |

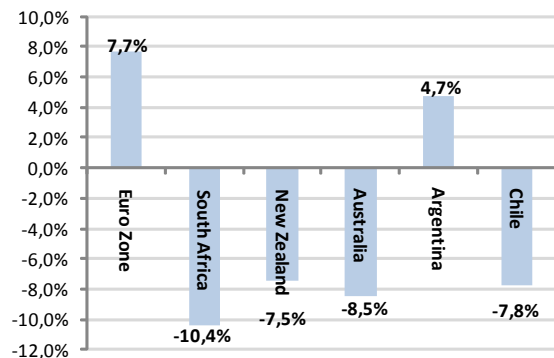
## As a % of Exports:

|     | Currency Mix |        |
|-----|--------------|--------|
|     | Dic-09       | Dic-10 |
| USD | 41.5%        | 40.5%  |
| GBP | 27.5%        | 26.3%  |
| EUR | 16.3%        | 14.3%  |
| CAD | 4.6%         | 5.3%   |
| SEK | 3.9%         | 4.1%   |
| NOK | 1.1%         | 1.2%   |
| BRL | 5.1%         | 8.2%   |

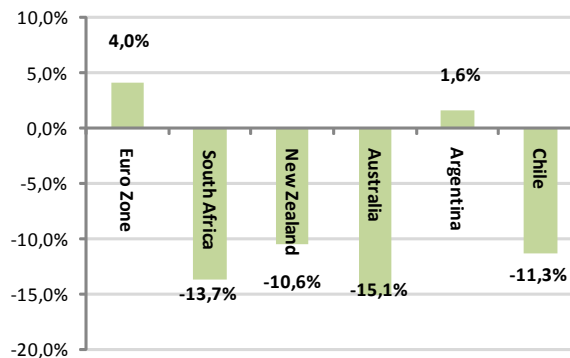
# Exchange Rate main producers

From 01/01/2010 to 31/12/2010: 1 Year

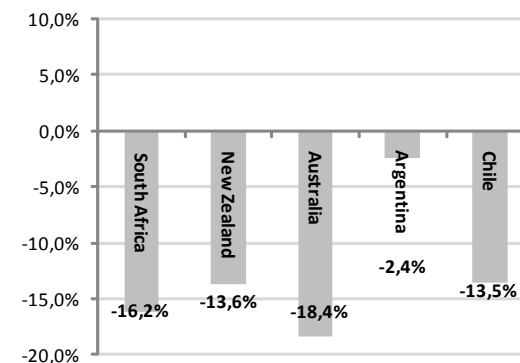
Against US\$:



Against GBP:

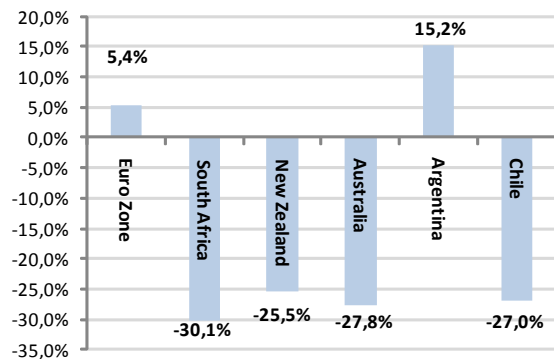


Against EUR:

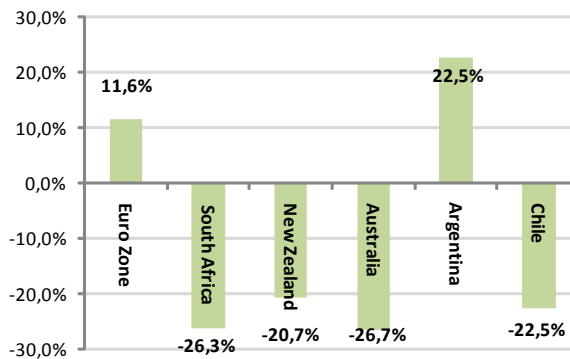


From 01/01/2009 to 31/12/2010: 2 Years

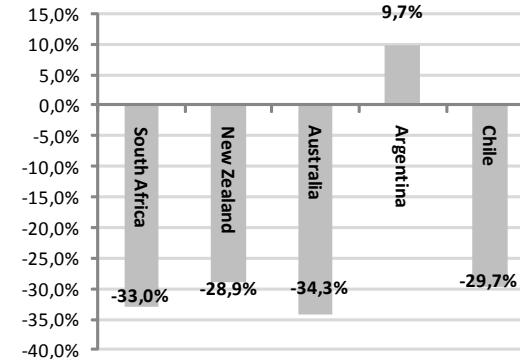
Against US\$:



Against GBP:



Against EUR:



# Financial Debt

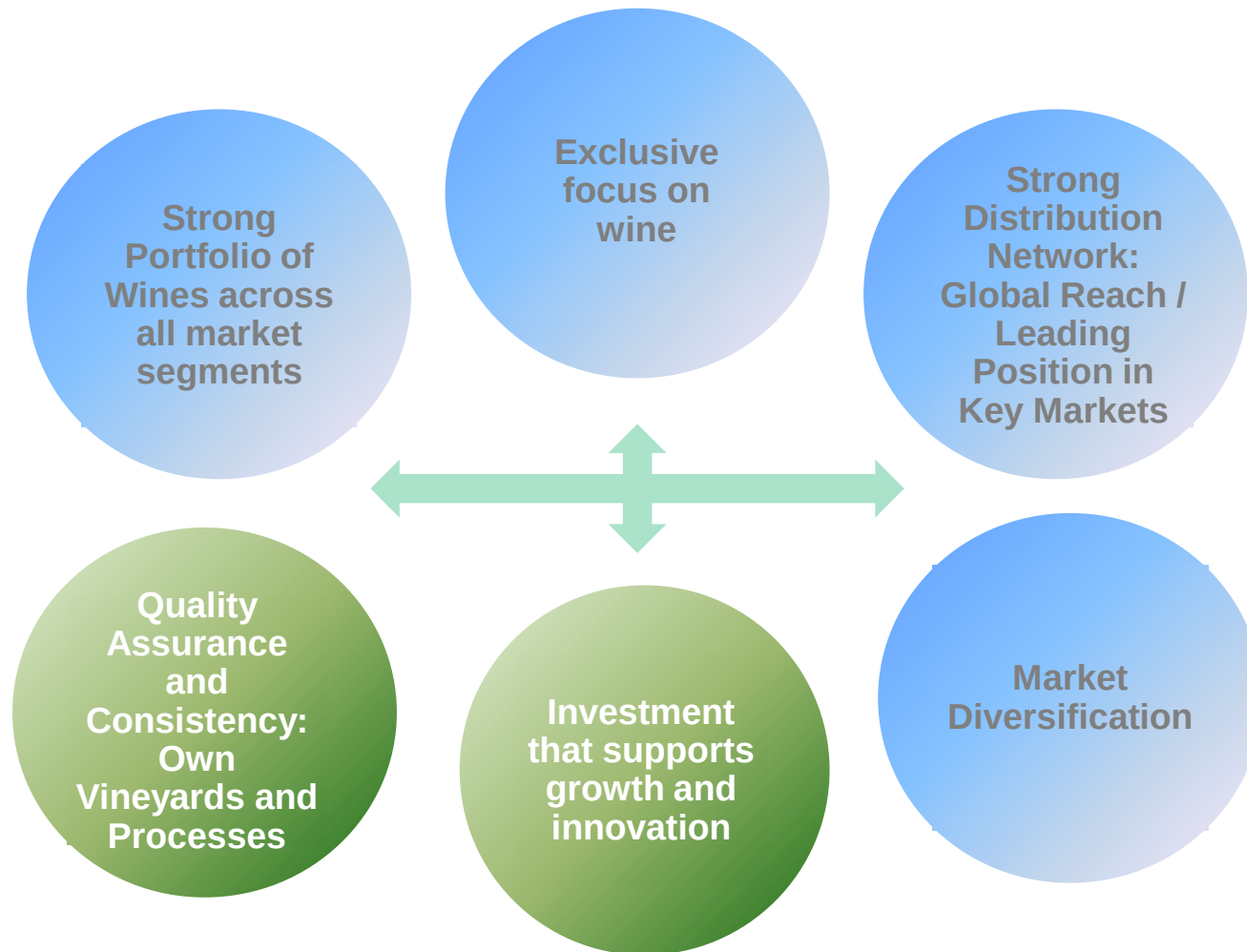
| Financial Debt* as of: | Dic-09        |                   | Dic-10        |                   |
|------------------------|---------------|-------------------|---------------|-------------------|
|                        | Ch\$ MM       | Av. Interest rate | Ch\$ MM       | Av. Interest rate |
| USD                    | 33,687        | 2.14%             | 28,573        | 1.68%             |
| EUR                    | 0,727         | 2.22%             |               |                   |
| GBP                    | 2,891         | 2.37%             | 1,262         | 2.37%             |
| CLP                    | 13,728        | 2.36%             |               |                   |
| UF                     | 40,745        | 3.90%             | 39,125        | 3.90%             |
| ARS                    | 4,217         | 13.97%            | 5,559         | 12.90%            |
| BRL                    |               |                   | 1,407         | 13.30%            |
| <b>Total</b>           | <b>95,995</b> | <b>3.45%</b>      | <b>75,925</b> | <b>3.87%</b>      |

\* Does not include interests accrued.

In nominal Chilean Pesos at the end of each period

- Reduction of 20.9% in Financial Debt (Ch\$ 20,070 million)
- Increase of 12.2% in the average interest rate (42 bp)

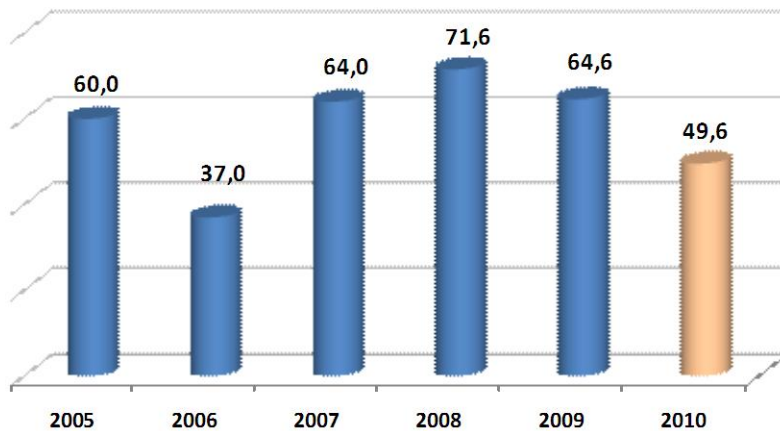
## Concha y Toro Business Model: Key Factors



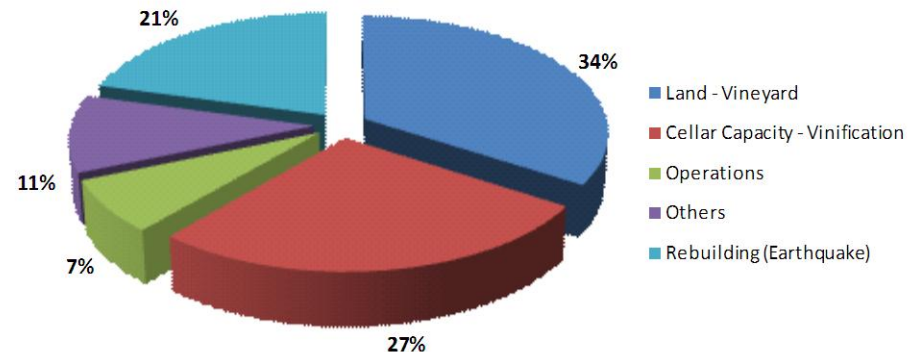
# Sustained Investment over time

- **US\$ 347 million between 2005 – 2010**
  - Vineyard expansion Chile & Argentina
  - Increasing cellar and vinification capacity
  - Improvements in bottling capacity and efficiency
  - Supply Chain

Investment US\$ Million (\*)



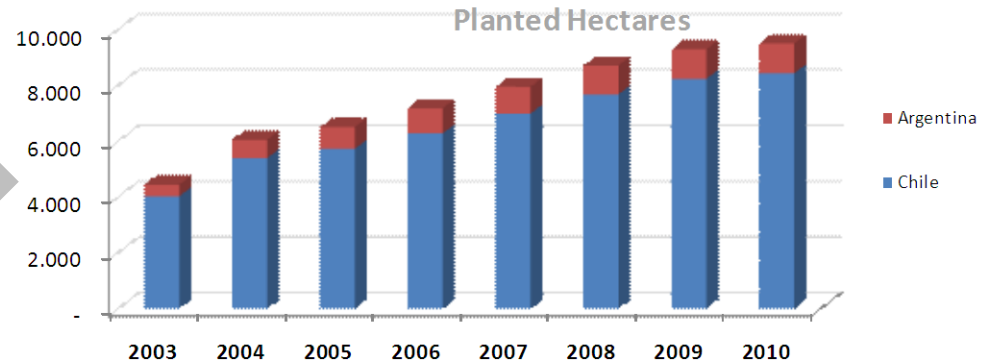
2010 Capital Investment



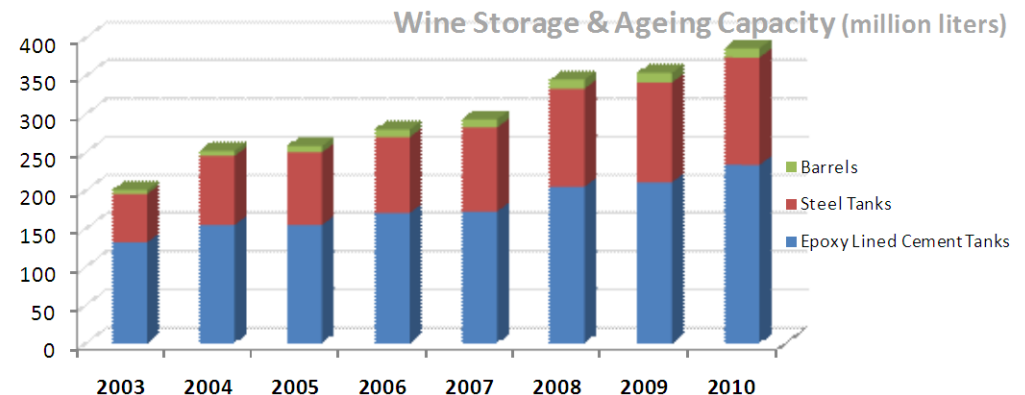
\* Exchange Rate as of end of December each year

## Capacity Increase – Support Growth

- Planted area growth of 114% in the last 7 years (CAGR = 11.5%)



- 93% increase in Wine Storage & Ageing Capacity in the last 7 years (CAGR = 9.8%)



# Concha y Toro vineyard holdings (hectares)

|                              | Vineyards<br>Planted 2010 | Hectares to<br>be planted | Total<br>Hectares |
|------------------------------|---------------------------|---------------------------|-------------------|
| <b><u>Valley - Chile</u></b> |                           |                           |                   |
| Limarí                       | 896                       | 322                       | 1,218             |
| Casablanca                   | 415                       | 11                        | 426               |
| San Antonio                  | 130                       | -                         | 130               |
| Aconcagua                    | -                         | 129                       | 129               |
| Maipo                        | 974                       | 22                        | 997               |
| Cachapoal - Rapel            | 1,306                     | 525                       | 1,831             |
| Colchagua - Rapel            | 1,757                     | 13                        | 1,770             |
| Curicó                       | 666                       | 45                        | 711               |
| Maule                        | 2,300                     | 253                       | 2,554             |
| <b>Total Chile:</b>          | <b>8,445</b>              | <b>1,320</b>              | <b>9,766</b>      |
| <b><u>Argentina:</u></b>     |                           |                           |                   |
| Mendoza                      | 1,068                     | 142                       | 1,210             |
| <b>Total Holding:</b>        | <b>9,513</b>              | <b>1,462</b>              | <b>10,975</b>     |



# The Chilean Wine Industry – An overview

Total Hectares 2009: 123,000 +1.7% Growth Rate 2009/2008

Total bottled wine exports 2010 458,498 thousand liters

## Concha y Toro:

**36.6%** Mkt Share Volume Exported bottled wine 2010

30.7% Mkt Share Vol Domestic Market (Dec 2010)

8,445 Hectares Planted (2010)

355.5 Storage capacity (million liters 2010)

## San Pedro - Tarapacá (CCU)

**12.2%** Mkt Share Volume Exported bottled wine 2010

24.4% Mkt Share Vol Domestic Market (Dec 2010)

4,055 Hectares Planted (2009)

90.9 Storage capacity (million liters 2009)

## Santa Rita (Cristalerías de Chile)

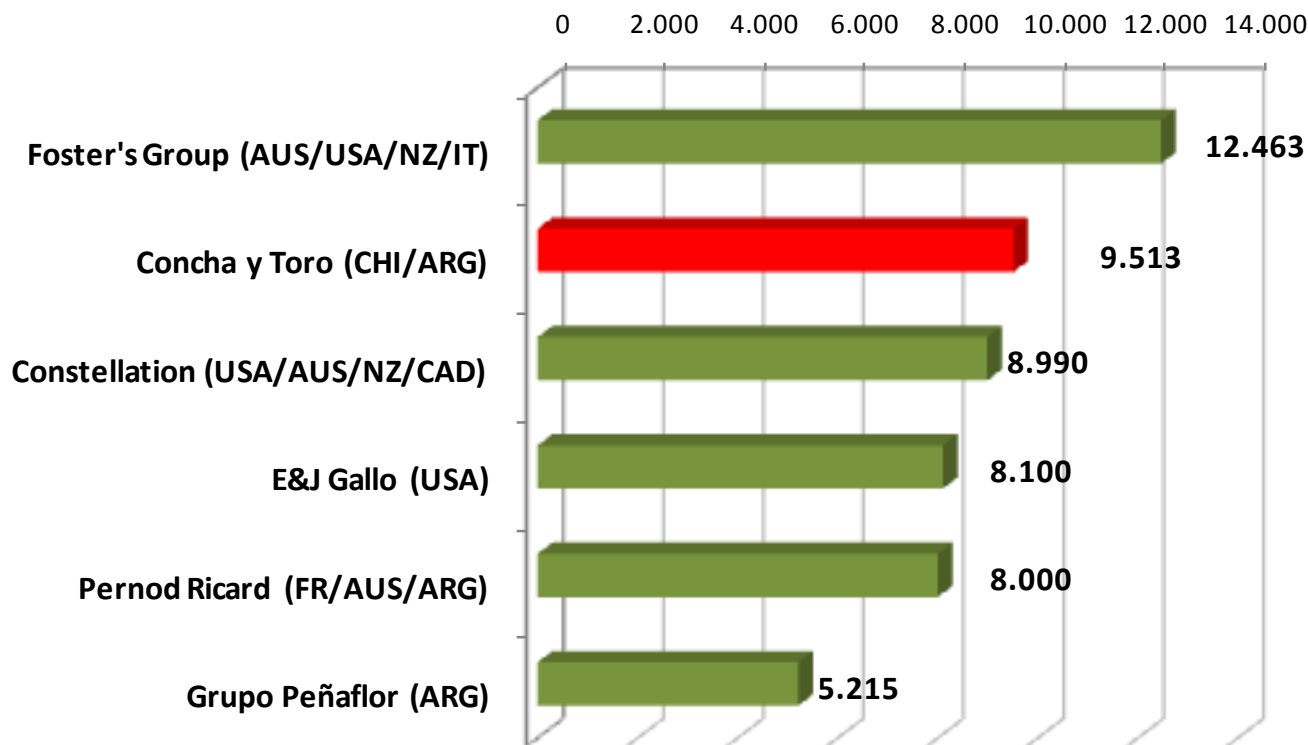
**4.6%** Mkt Share Volume Exported bottled wine 2010

29.4% Mkt Share Vol Domestic Market (Dec 2010)

3,272 Hectares Planted (2009)

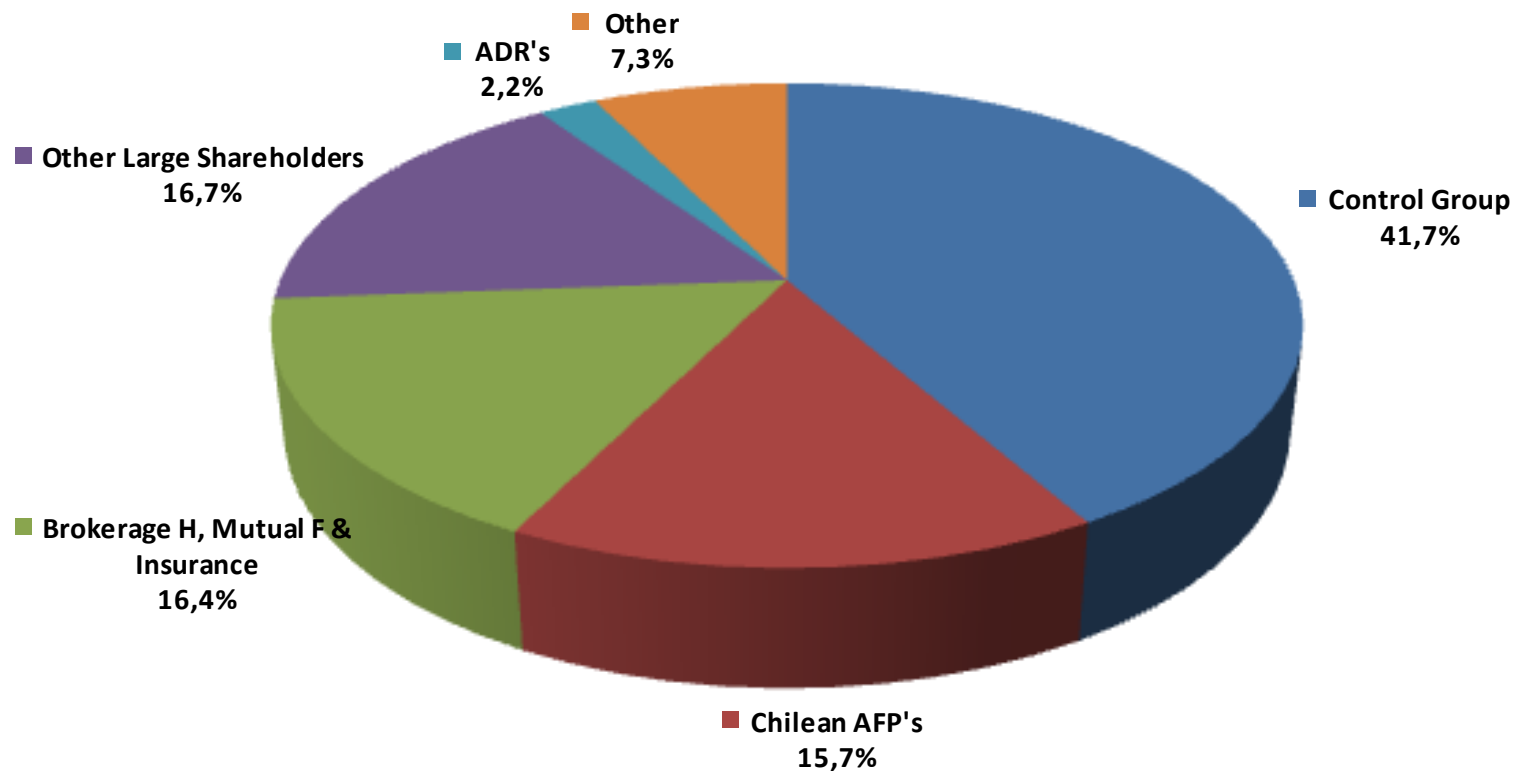
71.5 Storage capacity (million liters 2009)

## Area planted – largest wineries (hectares planted)



Source: Companies Fact Sheet, Web Page Information, Annual Reports, SEC Filings (20-F & 10-K)

## Shareholder structure (Dec. 2010)



# Company Stock – Market Value

