# Conchay Toro



### **Corporate Presentation**

July 2014

# Concha y Toro: At a Glance



### CONCHA Y TORO

# Concha y Toro's Timeline

1883 Foundation of Concha y Toro



1966 Launch of Casillero del Diablo



1994 First Winery to trade in NYSE



1997 Strategic Alliance: Almaviva Winery



2010 Partnership Manchester United



2013 World's Most Admired Wine Brand





1933 Listed in Santiago Stock Exchange



1993 Launch of Cono Sur Winery



1996 Launch of Trivento Winery in Argentina



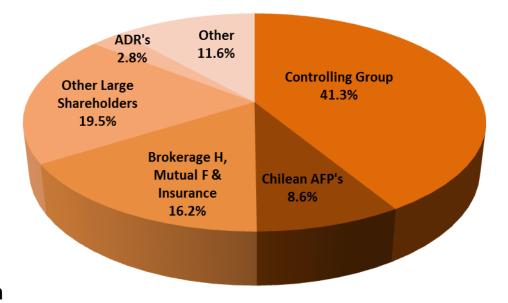
2000 Brand Building – Global Reach



2011 Acquisition of Fetzer Winery in California, US

# Holding Concha y Toro

### **Shareholder Structure (March 31, 2014)**



#### **Stock Information**

Date	30.06.2014
Stock Price (Ch\$)	1,121
N° Stocks in Market	747,005,982
Market Cap (Th. Ch\$)	837,468,406

# Concha y Toro: Leading Position

#### **Domestic Market Share**

	2005	2006	2007	2008	2009	2010	2011	2012	2013	1Q2014
Concha y Toro	27.1	28.6	30.0	29.7	31.5	30.7	30.4	29.6	28.5	27.5
Santa Rita	24.4	25.5	27.9	28.7	28.9	29.4	29.1	28.0	29.5	29.5
San Pedro - Tarapacá	21.7	21.9	21.8	23.0	22.5	24.4	24.6	26.7	27.3	29.1
Santa Carolina	3.2	3.1	2.3	2.0	1.8	1.8	1.7	1.5	1.4	1.1
Others	23.6	20.9	18.0	16.6	15.3	13.7	14.2	14.2	13.4	12.8

Source: Nielsen

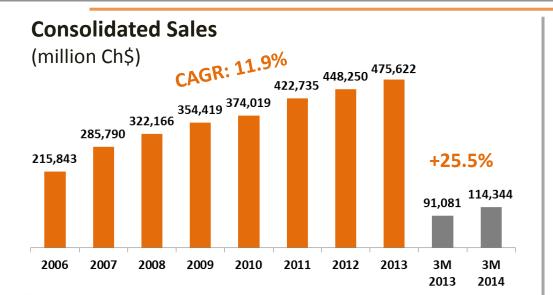
### **Leading market share over Chilean Exports**

	Volume	Value
2004	29.2%	25.8%
2005	32.2%	27.2%
2006	33.4%	28.3%
2007	34.9%	30.2%
2008	37.0%	31.4%
2009	38.3%	32.3%
2010	36.6%	31.5%
2011	33.7%	29.7%
2012	35.4%	31.3%
2013	33.9%	30.5%
3M 2014	32.0%	30.0%

Source: Vinos de Chile

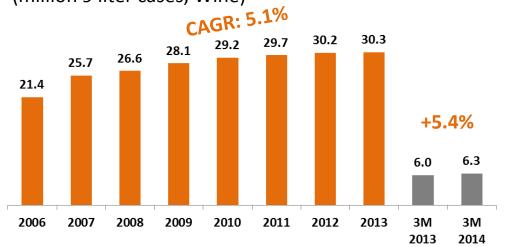
### CONCHA Y TORO

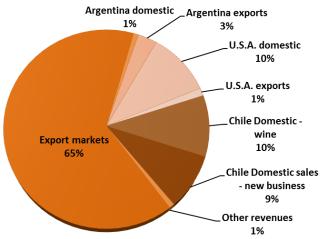
# **Holding Concha y Toro**





(million 9 liter cases, Wine)



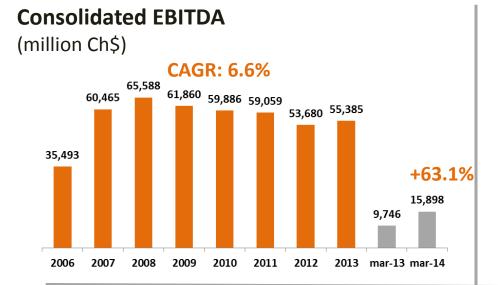


Export Markets include exports to third parties and distribution subsidiaries

US and ARG exports excludes shipments to the company's distribution subsidiaries

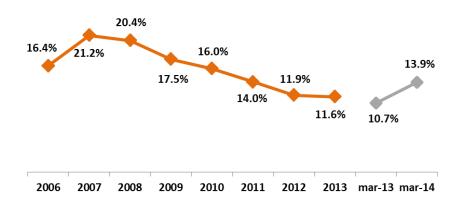
	Currer	ісу Міх
	3M14	3M13
CLP	20.5%	21.2%
USD	34.2%	37.0%
GBP	21.3%	16.9%
EUR	10.3%	9.9%
CAD	3.1%	2.8%
ARG	0.7%	1.1%
SEK	3.4%	3.4%
NOK	0.9%	1.1%
BRL	3.1%	3.6%
MXN	2.5%	3.0%

# **Holding Concha y Toro**



### **Consolidated Mg. EBITDA**

(% of Sales)



#### **Consolidated Net Profit**

(million Ch\$)



TC

**Wine Cost** 

# Concha y Toro: Performace

Income Statement	1Q14	1Q13	Change %
Sales (Ch\$ million)	\$ 114,344	\$ 91,081	25.5%
Exports * (Ch\$ million)	\$ 78,896	\$ 59,274	33.1%
Exports * (US\$ million)	\$ 142	\$ 125	13.5%
% Exports	69.0%	65.1%	
Export volume * ('000 cases)	4,484	4,107	9.2%
Operating Result (Ch\$ million)	\$ 11,531	\$ 5,700	102.3%
Op Results (Sales %)	10.1%	6.3%	
EBITDA (Ch\$ million)	\$ 15,898	\$ 9,746	63.1%
EBITDA (% Sales)	13.9%	10.7%	
Net Income (Ch\$ million)	\$ 8,782	\$ 5,246	67.4%
Net Income (% Sales)	7.7%	5.8%	
EPS (Ch\$)	\$ 11.8	\$ 7.0	67.4%
Stock Value	\$ 1,130	\$ 1,000	12.9%

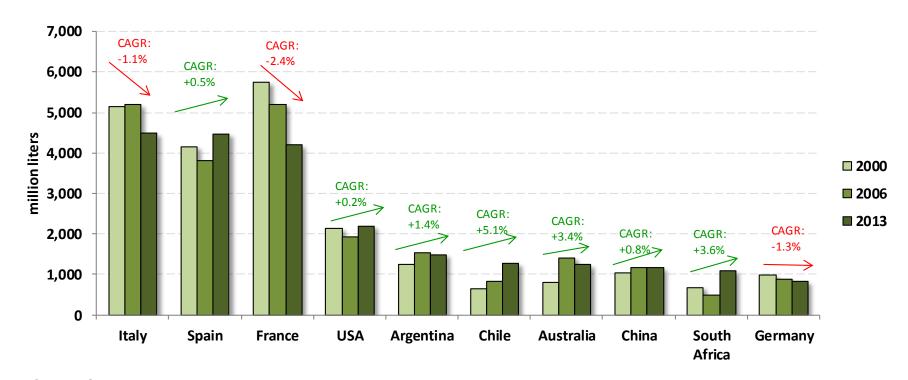
<sup>\*</sup> Export Sales considers total exports and the sales of our distribution subsidiaries.

# Global Wine Industry



# Wine Industry: Top 10 wine producers

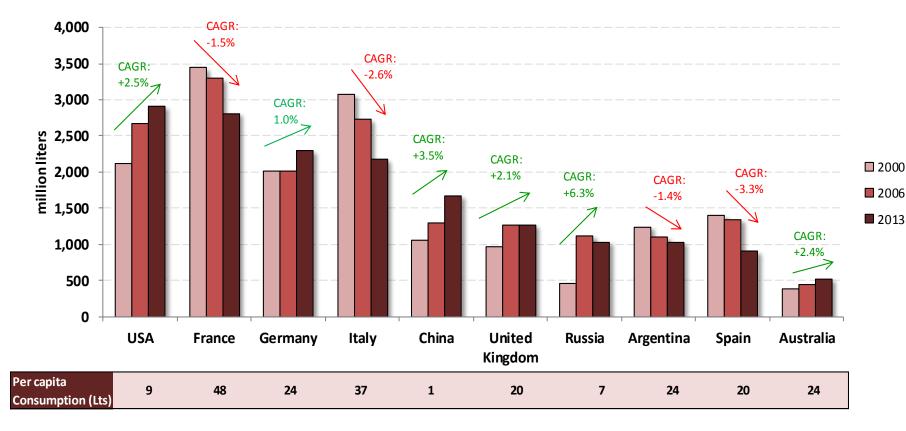
- Global Production decreasing 0.1% per year
- 9.4% increase in 2013



Source: OIV

# Wine Industry: Top 10 wine consumers

- Global Consumption Increasing 0.4% per year
- Potential markets: Asia, US and Latin America

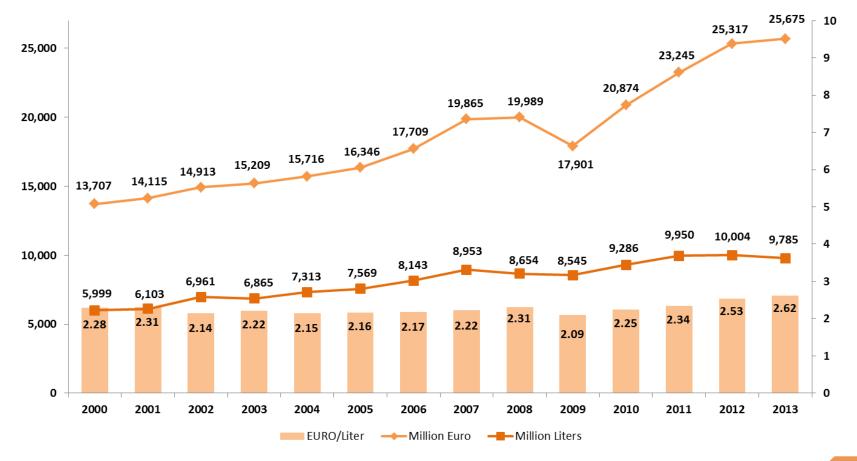


Source: OIV



# Wine Industry: Global Exports

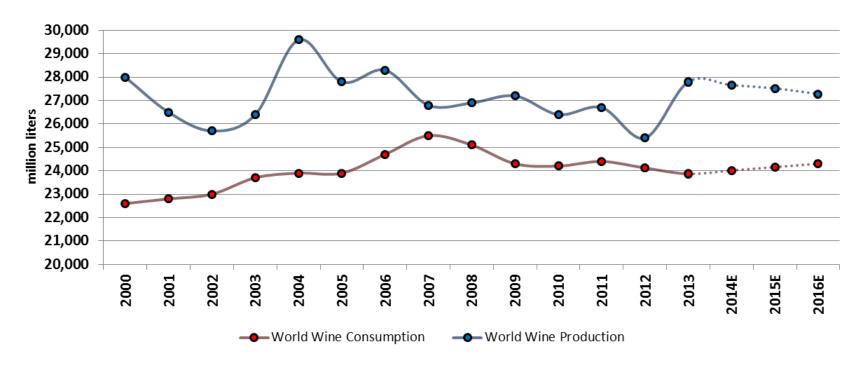
- Global Export Value (€) Increasing 4.9% per year
- Global Export Volume Increasing 3.8% per year



Source: OIV

# Wine Industry: Global Situation

- World Wine Consumption Increasing 0.4% per year from 2000 to 2013
- World Wine Production Decreasing 0.1% per year from 2000 to 2013



Source: OIV, Concha y Toro Estimates

# Wine Industry: Main Wineries per Volume

#### The top ten players reached 12.4% of total bottled volume sold in 2012

Ranking	Company	Volume Market Share 2012
1°	E & J Gallo Winery Inc	2.60%
2°	Constellation Brands Inc	2.00%
3°	The Wine Group	1.70%
4°	Pernod Ricard Groupe	1.00%
5°	Treasury Wine Estates Ltd	1.00%
6°	Accolade Wines	0.90%
7°	Viña Concha y Toro SA	0.90%
8°	Castel Groupe	0.90%
9°	Grupo Peñaflor	0.80%
10°	CAVIRO	0.60%

Source: EUROMONITOR

# **Business Model**



# **Key Factors & Growth Drivers**



# Quality





### **Exclusive Focus on Wine**



#### **CASILLERO DEL DIABLO**

**SALES 2003: 1.0M cases** 

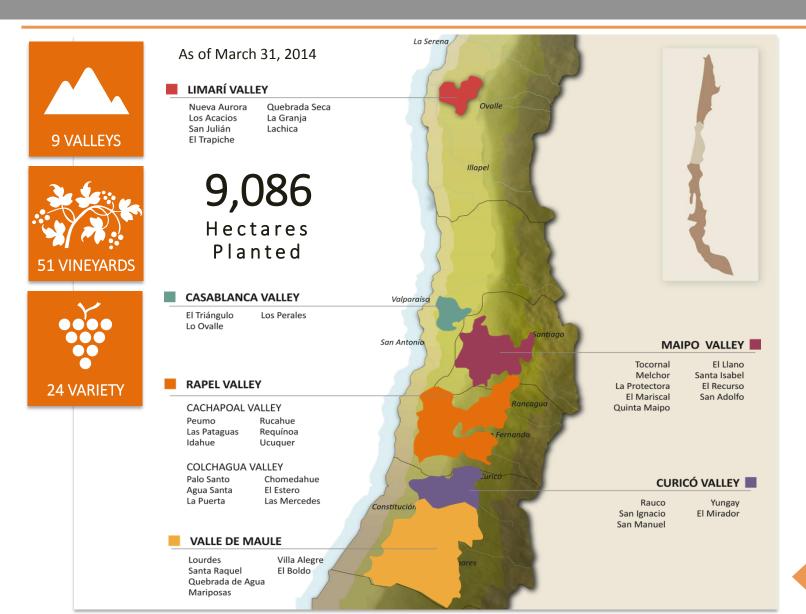
SALES 2013: **3.8M cases** 

CHANGE: +3.8 times

#### **CABERNET SAUVIGNON 2010**

Finest Value Cabernet on the planet
Matthew Jukes, Daily Mail, UK
February 2012

# **Quality Assurance and Consistency**

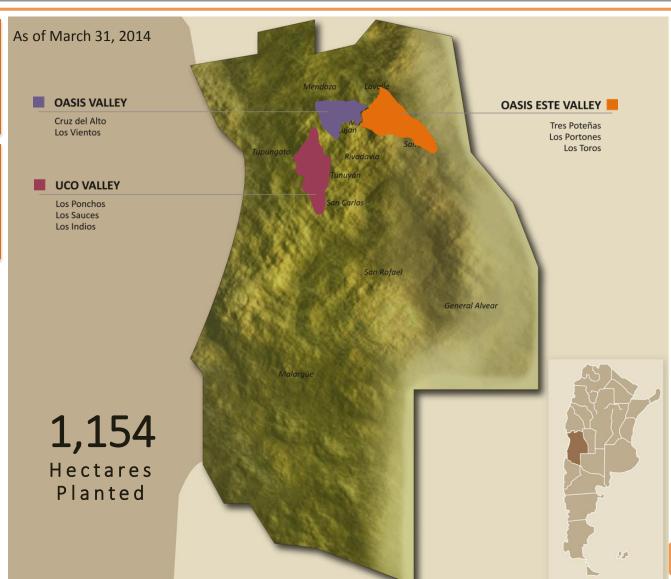


### Concha y Toro

# **Quality Assurance and Consistency**







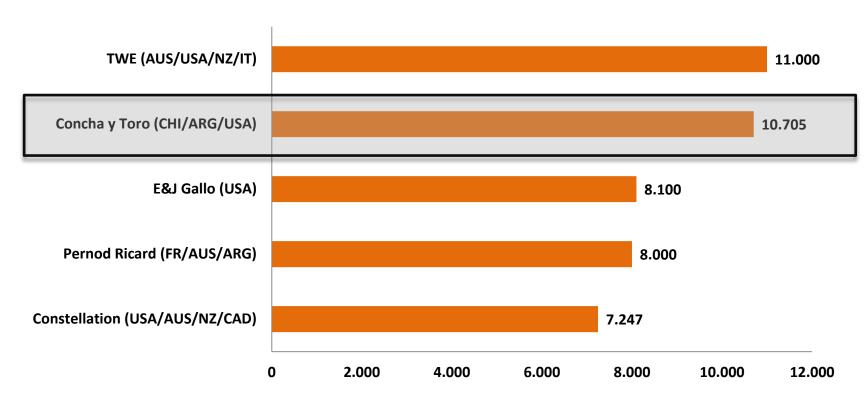
# **Quality Assurance and Consistency**



# Quality Assurance and Consistency

### **Hectares Planted**

As of March 31, 2014

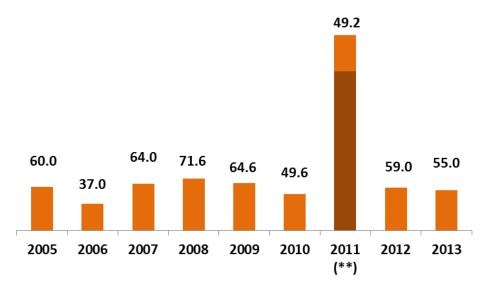


Source: Companies Fact Sheet, Web Site Information, Annual Reports, SEC Fillings (20-F & 10-K)

### **CAPEX**

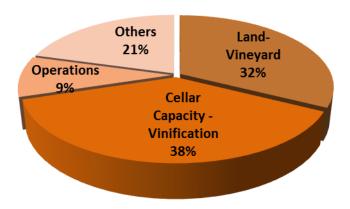
### **Sustained Investment Over Time**

(US\$ million)



\*\* Inorganic Growth: Fetzer (216.0) + Kross (2.7)

### **2013 Capex Disclosure**



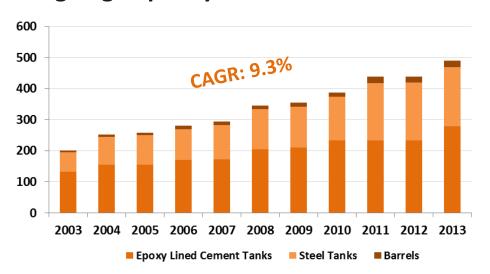
# **Production Capacity Through Years**

#### **Planted Hectares**

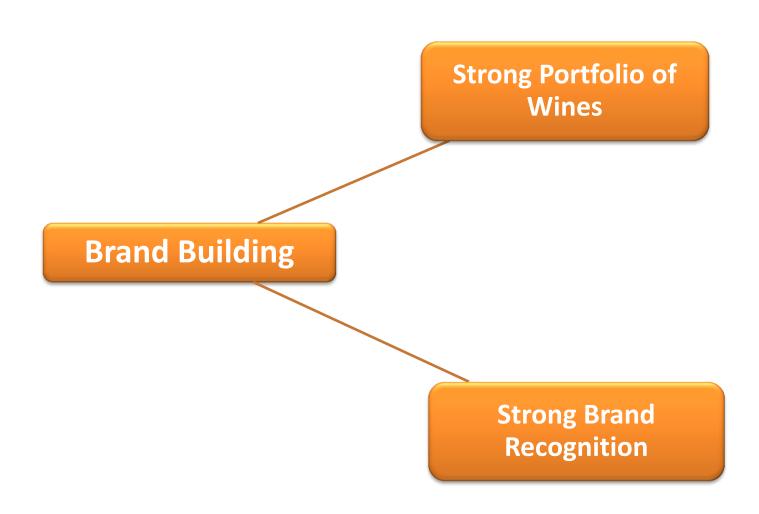


### Wine Storage & Ageing Capacity

(million liters)



# **Brand Building**



# **Strong Portfolio of Wines**

### **Multi Origin Brands**



# **Strong Portfolio of Wines**



**VARIETALS** 

**PREMIUM** 

SUPER PREMIUM

ULTRA PREMIUM

**ICON** 

£5,99 / £4,99 - 5,49 USD 7 / USD 5- 6 £8,99 / £7,49 - 9,99 USD 13 / USD 10 £12,99 / £11,99 USD 19.99 / USD 14.99 £18,99 / £12,99 - 15,99 USD 40 / USD 45 - 25 £65 / £65 / £40 USD135 / USD 120 / USD 95

% of sales by value 62.3%

31.3%

6.4%

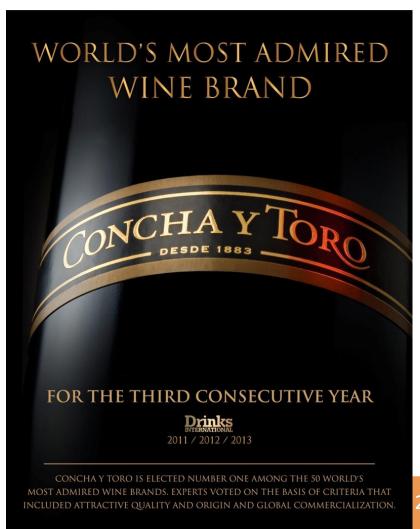
# **Strong Brand Recognition**

For the third consecutive year, Concha y Toro is recognized as the "World's

Most Admired Wine Brand" (2011 – 2013)

	BRAND	COUNTRY
1.	CONCHA Y TORO	CHILE
2.	Torres	Spain
3.	Penfolds	Australia
4.	Michel Chapoutier	France
5.	Cloudy Bay	New Zealand
6.	Ridge	US
7.	Brancott Estate	New Zealand
8.	Guigal	France
9.	Duboeuf	France
10.	Domaine de la Romanée-Conti	France





### CONCHA Y TORO

# **Strong Brand Recognition**





#### **HIGHEST ACCOLADES**

### Wine Spectator

6 vintages among the **Top100** 

Vintage	Sco	re		
2005 96	pts	<i>Top 100</i>	$N^{\circ}$	12
2003 96	pts	Top 100	$N^{\circ}$	4
2001 95	pts	<i>Top 100</i>	$N$ $^{\circ}$	4
2000 94	pts	<i>Top 100</i>	N°	26
1993 91	pts	<i>Top 100</i>	$N$ $^{\circ}$	<i>12</i>
2007 91	pts	<i>Top 100</i>	$N^{\circ}$	74

- · 2009 vintage 94 pts
- **2010** vintage **95** pts *Top wine* (May 2014)

### \$0,0

5 vintages above 94 points

2007	96 pts
2006	96 pts
2004	94 pts
2001	95 pts
1997	91 pts

#### **HIGHEST ACCOLADES**

### Wine Spectator

Vintage 2010, **93** pts.

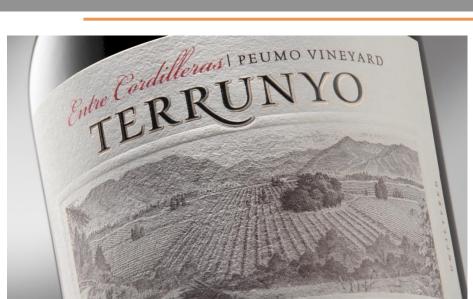


- The highest score awarded to a Chilean wine.
  - Vintage 2005 & 2003, **97** pts.
- Vintage 2007, 96 pts.

### Wine Spirits

- Best Chilean Carmenere and among the 100 Best Wines of the Year in all vintages.
- Vintage 2008, Best Terroir Wines of the World.
- · Vintage 2011, **95** pts.

# **Strong Brand Recognition**





#### **HIGHEST ACCOLADES**

### Wine Spectator

First Chilean Carmenere to appear on the **Top100** list.

·Cabernet Sauvignon 2011, 91 pts.

·Carmenere 2011, 91 pts.

### Wine Spirits

- 6 vintages of Carmenere above92 pts.
- · Carmenere 2011, **95** pts.
- Sauvignon Blanc 2013, 93 pts Year's Best New World Sauvignon Blanc.
- Riesling 2013, **90** pts.

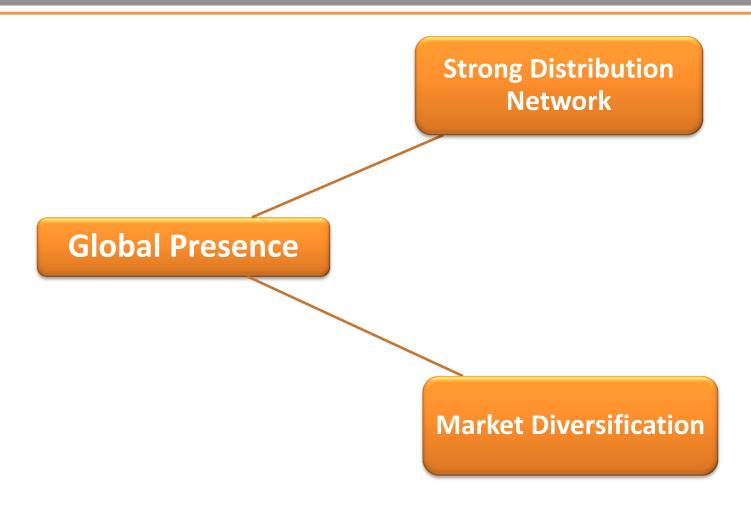
### Wine Spectator

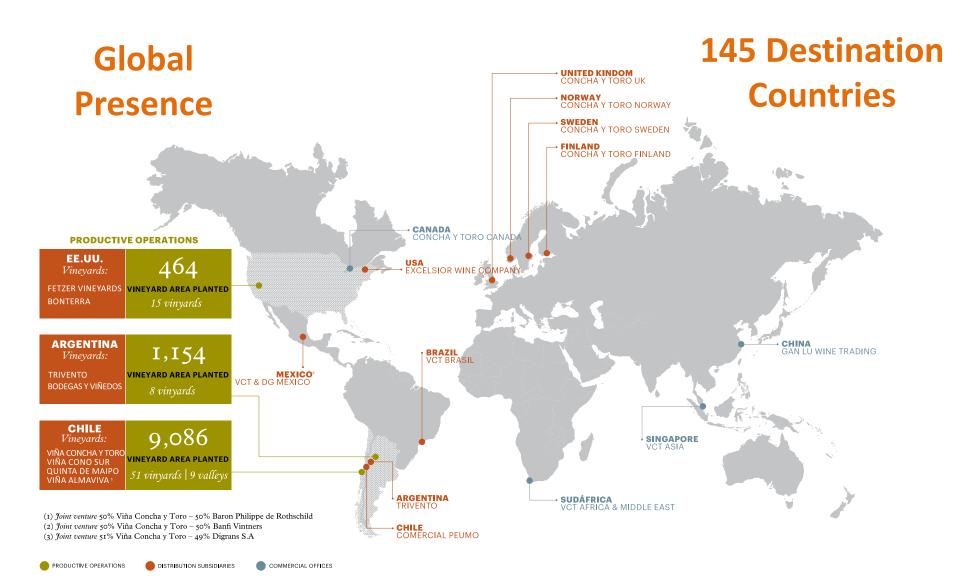
- Since 1999, 34 vintages with 90+ points.
- . Cabernet Sauvignon 2011, 93 pts.
- 5 times on the Wine Spectator **Top 100** list

Syrah 2010	$N^{\circ}$	62
Chardonnay 2010	$N^{\circ}$	87
Cabernet Sauvignon 2007	$N^{\circ}$	56
Merlot 2001	N°	47
Cabernet Sauvignon 2000	$N^{\circ}$	56

Chardonnay 2010, **first** Chilean Chardonnay in the **Top100** list

### **Global Presence**

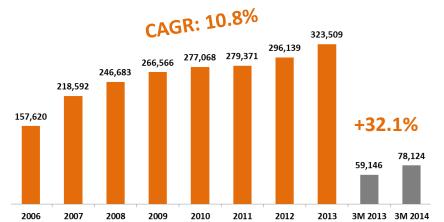




# **Strong Distribution Network**

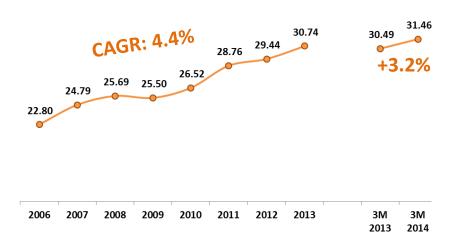
### Export Sales

(million Ch\$, Wine)



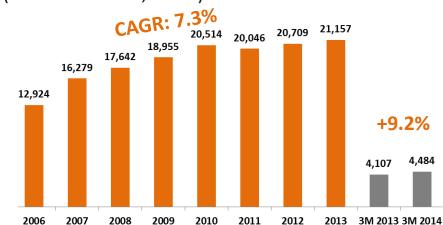
### **Average Export Price**

(US\$ / 9 liter Case, Wine)



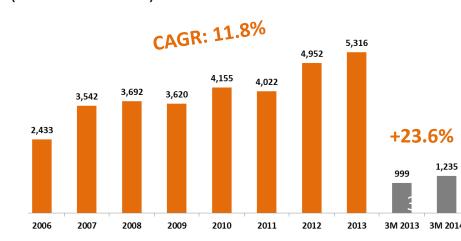
#### **Export Volume**

(thousand cases, Wine)



### **Premium Wines Export Volume**

(thousand cases)



### Concha y Toro

# **Strong Distribution Network**

UK	Concha y Toro UK (Since 2001) - 5.6 million cases to Dec 2013
Brazil	VCT Brazil (Since 2008) – 811 thousand cases to Dec 2013
Nordics	Concha y Toro Nordics (Since 2009) – 1.1 million cases to Dec 2013
Asia	VCT Asia (Since 2010) – 2.5 million cases to Dec 2013
USA	Excelsior Wine Company (Since 2011) – 2.9 million cases to Dec 2013
Mexico	VCT & DG Mexico (Since 2012) – 560 thousand cases to Dec 2013
Africa	VCT Africa & Middle East (Since 2012) – 410 thousand cases to Dec 2013
Canada	Concha y Toro Canada (Since 2012) - 820 thousand cases to Dec 2013
China	VCT China (Since 2013)

# **Strong Distribution Network**

### **Distribution Subsidiaries: Driving the growth**

		Volume 2009	Volume 2010	Volume 2011	Volume 2012	Volume 2013	Volume 3M 2014
<b>Total Volu</b>	me Holding	28,108	29,203	29,658	30,196	30,266	6,299
Total Volume through our Distribution Subsidairies		15,630	15,883	17,332	19,925	19,839	4,403
% of Total \	/olume	55.6%	54.4%	58.4%	66.0%	65.5%	69.9%
	Domestic Chile	8,248	7,826	7,235	6,882	6,573	1,312
	<b>Domestic Argentina</b>	924	863	679	590	494	69
tior	Concha y Toro U.k	5,254	5,579	5,073	5,506	5,461	1,385
ır Distributio Subsidiaries	Concha y Toro Nor.	876	1,010	958	1,016	1,074	277
stri	VCT Brasil	328	595	604	643	811	89
ig å	VCT Singapur	-	8	32	46	58	12
Our Distribution Subsidiaries	Fetzer	-	-	1,698	2,016	2,041	434
	Excelsior (USA)	-	-	1,054	2,967	2,765	713
	Mexico	-	-	-	260	560	111

### **Market Diversification**

### The Chilean Bottled Export Industry – Concha y Toro Leading Position

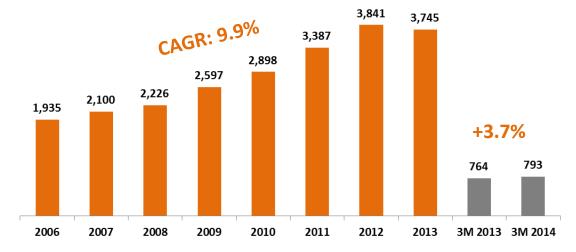
Rank 2013	Rank 2012	Country	Share over chilean bottled export (volume)	Growth 2013/2012	% Part of CyT in total Chilean bottled Exports	Rank
1 st	1 st	# United Kingdom	15.7%	-13.7%	45.3%	1 st
2 <sup>nd</sup>	2 <sup>nd</sup>	# USA	14.1%	2.0%	36.8%	1 st
3 <sup>rd</sup>	3 <sup>rd</sup>	# Brazil	6.6%	-7.5%	25.1%	1 st
4 th	4 <sup>th</sup>	# Japan	8.6%	22.4%	36.7%	1 st
5 <sup>th</sup>	5 <sup>th</sup>	# Netherland	6.5%	-3.2%	24.7%	1 st
6 th	6 <sup>th</sup>	# China	5.8%	20.7%	11.2%	2 nd
7 th	7 <sup>th</sup>	# Canada	4.2%	-5.2%	35.5%	1 st
8 th	8 <sup>th</sup>	# Russia	3.4%	11.2%	34.2%	1 st
9 th	9 <sup>th</sup>	# Ireland	2.9%	-2.8%	19.9%	2 <sup>nd</sup>
10 <sup>th</sup>	10 <sup>th</sup>	# Mexico	2.6%	2.3%	49.7%	1 st
11 <sup>th</sup>	11 <sup>th</sup>	# Denmark	2.6%	3.1%	26.7%	1 st
12 <sup>th</sup>	12 <sup>th</sup>	# Germany	2.3%	-0.9%	16.1%	1 st

Source: Vinos de Chile

### **Market Diversification**

#### **Domestic Market – Premium Wine Growth**

(Thousand Liters)



	% Premium/	% Premium/	
Year	Total Volume	Total Value	
2006	3.1%	13.0%	
2007	2.7%	13.2%	
2008	3.1%	15.2%	
2009	3.5%	16.3%	
2010	4.1%	17.5%	
2011	5.2%	20.2%	
2012	6.2%	22.9%	
2013	6.3%	24.3%	
1Q14	6.7%	26.7%	

- ✓ We have the brands.
- ✓ We have the portfolio.
- ✓ We have the distribution.
  - ✓ We have the land.
- ✓ We have the investments.
  - ✓ We have the expertise.

We are ready to continue growing...

# Conchay Toro



### **Corporate Presentation**

July 2014

# **Exhibits**



# Bottled Sales 1Q2014 & 3M2014

Total Sales(*) (in Ch\$ million)	1Q14	1Q13	Change (%)
Chile Domestic Market - wine	11,368	11,556	-1.6%
Chile Domestic Market - new business	10,314	5,849	76.3%
Export markets <sup>(1)</sup>	73,901	55,383	33.4%
Argentina Domestic	910	1,215	-25.1%
Argentina Exports <sup>(2)</sup>	3,550	2,995	18.5%
U.S.A. Domestic	11,910	10,195	16.8%
U.S.A. Exports	1,445	896	61.2%
Other Revenues	946	2,992	-68.4%
Total Sales	114,344	91,081	25.5%

Total Volume(*) (thousand liters)	1Q14	1Q13	Change (%)
Chile Domestic Market - wine	11,842	11,694	1.3%
Chile Domestic Market - New Business	6,187	3,862	60.2%
Export markets <sup>(1)</sup>	39,451	34,738	13.6%
Argentina Domestic	1,253	1,159	8.1%
Argentina Exports <sup>(2)</sup>	1,988	2,107	-5.6%
U.S.A. Domestic	4,514	4,381	3.0%
U.S.A. Exports <sup>(2)</sup>	454	332	37.1%
Total Volume	65,689	58,271	12.7%

Average Price (per liter) **Currency Bottled Wine Sales** 960.9 -2.8% Chile Domestic Market - wine Ch\$ 988.2 Export Markets US\$ 3.48 3.39 2.8% 2.86 -27.5% Argentina Domestic US\$ 2.07 US\$ Argentina Exports 3.23 3.01 7.2% US\$ 5.17 4.94 4.6% U.S.A. Domestic U.S.A. Exports US\$ 5.75 5.72 0.5%

- (1) Export Volumes include exports to third parties and sales volumes of the company's distribution subsidiaries (UK, Nordics, Brazil, Singapore, Mexico).
- (2) This figure excludes shipments to the company's distribution subsidiaries.
- (\*) This figure includes bulk wine sales.

# Income Statement 1Q2014 & 3M2014

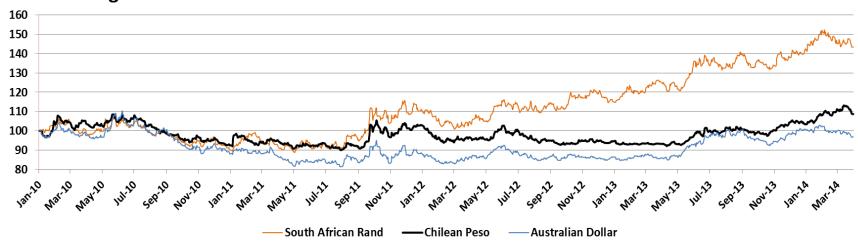
	1Q2014	1Q2013	Change
	Million. Ch	Million. Ch	%
Operating Results			
Sales revenues	114,344	91,081	25.5%
Cost of sales	(72,050)	(60,526)	19.0%
% of sales	-63.0%	-66.5%	
Gross Profit	42,295	30,555	38.4%
% of sales	37.0%	33.5%	
Selling & Adm. Expenses	(30,764)	(24,855)	23.8%
% of sales	-26.9%	-27.3%	
Operating Income	11,531	5,700	102.3%
% of sales	10.1%	6.3%	
Non-operating result*	(427)	935	-145.7%
Their operating result	(,		_ 1011 70
Income Taxes	(2,321)	(1,388)	67.2%
Net Income Attributable to	8,782	5,246	67.4%
EDITO A	15.000	0.746	CA 10/
EBITDA % sales	15,990 <b>14.0%</b>	9,746 <b>10.7%</b>	64.1%
70 Sales	14.0%	10.7%	

<sup>\*</sup> Includes Income Attributable to Non-Controling Interests

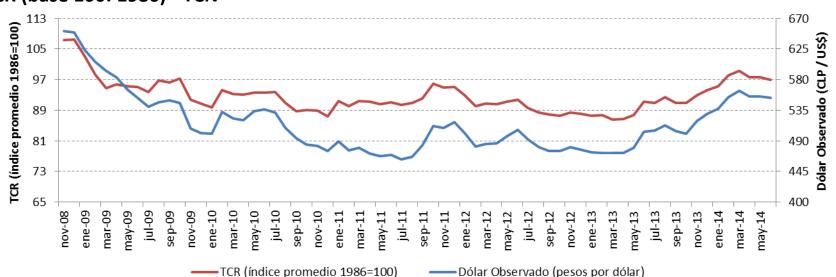
# **Exchange Rate Main Producers**



#### **Currencies against USD**



#### TCR (base 100: 1986) - TCN



# Financial Debt

Financial Debt* as of:	Mar-14		Mar-13	
	Ch\$ MM	Av. Interest rate	Ch\$ MM	Av. Interest rate
USD	137,366	3.06%	148,417	2.93%
EUR			1,955	1.32%
GBP	3,034	1.49%	2,509	2.36%
CLP			18,853	6.00%
UF	81,930	3.74%	82,061	3.74%
ARS	5,596	17.06%	7,350	14.58%
BRL	8,678	11.63%	3,626	9.80%
MXN				
SEK	1,013	2.10%		
Total	237,617		264,771	

<sup>\*</sup> Does not include interest accrued.

In nominal Chilean Pesos at the end of each period

# Concha y Toro's Stock

US\$ 1.5 million of Average Daily Value Traded in 2014





### Costs: Significant shift in Chilean bulk wine price curve

# **Average Bulk Wine price to producer** (Ch\$/Liter)



#### Average Bulk Wine price to producer (Ch\$/Liter)



Source: ODEPA