

# 2Q18 RESULTS

Viña Concha y Toro

*September 10, 2018* 

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# I. 2Q18 - EARNINGS HIGHLIGHTS

- New commercial strategy focused on value is reflected in higher average prices in Export Markets, Chile, USA, and Argentina exports.
- Restructuring process is delivering efficiency gains and savings.
- Volume resumes growth in Chile, after significant price increases.
- F/X headwinds and higher cost of wine.

### I. 2Q18 - RESULTS

| (million Ch\$)          | 2Q18          | 2Q17          | Change %       | Change %<br>Constant<br>Currency |
|-------------------------|---------------|---------------|----------------|----------------------------------|
| Sales                   | 151,291       | 158,916       | (4.8%)         | (0.5%)                           |
| <b>Gross profit</b>     | <b>49,451</b> | <b>53,307</b> | (7.2%)         | <b>0.2%</b>                      |
| Gross margin            | 32.7%         | 33.5%         | (90 bp)        | 20 bp                            |
| <b>Operating profit</b> | <b>14,677</b> | <b>16,896</b> | <b>(13.1%)</b> | 7.5%                             |
| <i>Operating margin</i> | 9.7%          | 10.6%         | (90 bp)        | 70 bp                            |
| Non-operating profit    | 3,140         | (1,510)       |                |                                  |
| Net profit              | <b>13,536</b> | <b>11,535</b> | <b>17.3%</b>   |                                  |
| Net margin              | 8.9%          | 7.3%          | 170 bp         |                                  |
| <b>EBITDA</b>           | <b>20,365</b> | <b>22,697</b> | <b>(10.3%)</b> |                                  |
| EBITDA margin           | 13.5%         | 14.3%         | (80 bp)        |                                  |

# I. 2Q18 - CURRENCY IMPACT ON RESULTS

| (million Ch\$)                  | 2Q18      | 2Q17      | Change \$ | 2Q17<br>Constant<br>Currency | Change %<br>Constant<br>Currency | F/X<br>Impact |
|---------------------------------|-----------|-----------|-----------|------------------------------|----------------------------------|---------------|
| Sales                           | 151,291   | 158,916   | (7,626)   | 151,996                      | (0.5%)                           | (6,920)       |
| Cost of Sales                   | (101,840) | (105,610) | 3,770     | (102,624)                    | (0.8%)                           | 2,986         |
| Gross profit                    | 49,451    | 53,307    | (3,855)   | 49,372                       | 0.2%                             | (3,935)       |
| SG&A                            | (34,469)  | (36,286)  | 1,817     | (35,588)                     | (3.1%)                           | 698           |
| Other income - exp. by function | (305)     | (125)     | (180)     | (125)                        | 144.4%                           | 0             |
| Operating profit                | 14,677    | 16,896    | (2,219)   | 13,659                       | 7.5%                             | (3,237)       |

Constant currency analysis:

- Sales: A decline of Ch\$ 7,626 million is explained in Ch\$6,920 million by f/x impact. In constant currency, Sales declined 0.5%.
- Gross Profit: A decline of Ch\$3,855 million comprises f/x impact of Ch\$3,935 million. In constant currency, Gross profit grew 0.2%.
- Operating Profit: A decline of Ch\$2,219 million comprises f/x impact of Ch\$3,237 million. In constant currency, Operating profit grew 7.5%.

# I. 2Q18 - REVENUE IN EXPORT MARKETS

|                               | 2Q18    | 2Q17    | Change% |
|-------------------------------|---------|---------|---------|
| Revenue (million Ch\$)        | 101,544 | 106,421 | (4.6%)  |
| Revenue (Thousand US\$)       | 162,912 | 160,115 | 1.7%    |
| Volume (million 9-liter case) | 5.79    | 6.14    | (5.7%)  |
| Average Price (US\$ / liter)  | 3.20    | 2.96    | 8.0%    |

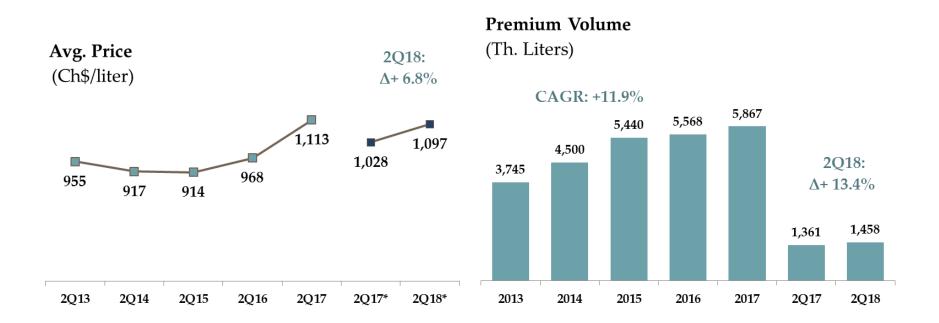
- Export sales (US\$) grew in Europe (+3.5%) driven by United Kingdom (+10.5%). Positive growth in Belgium (+21.9%), Switzerland (+224.4%), Finland (+5.4%), and Norway (+5.1%). Other regions of growth were C. America and Caribbean (+3.6%), South America (+1.5%), and Others (+15.6%).
- Exports declined in USA (-4.5%), Canada (-1.8%), and Asia (-1.4%).

# I. 2Q18 - REVENUE IN CHILE DOMESTIC MARKET

|                               | 2Q18   | 2Q17   | Change% |
|-------------------------------|--------|--------|---------|
| Revenue (million Ch\$)        | 19,461 | 17,725 | 9.8%    |
| Volume (million 9-liter case) | 1.97   | 1.92   | 2.9%    |
| Average Price (Ch\$ / liter)  | 1,097  | 1,028  | 6.8%    |

- Premium wine value up 13.4%, volume up 7.1%.
  - Casillero del Diablo: +11% value, +3% volume.
  - Marques de Casa Concha: +10% value, +15% volume.
  - Cono Sur Bicicleta: +29% value, +16% volume.
- Non-premium value up 8.5%, volume up 2.5%.

# I. 2Q18 - REVENUE IN CHILE DOMESTIC MARKET



\*For a meaningful comparison with 2Q18, 2Q17 prices are restated according to IFRS 15 accounting rule adopted as of Jan-2018.

# I. 2Q18 - REVENUE IN USA (FETZER VINEYARDS)

|                               | 2Q18   | 2Q17   | Change% |
|-------------------------------|--------|--------|---------|
| Revenue (million Ch\$)        | 14,356 | 15,971 | (10.1%) |
| Revenue (Thousand US\$)       | 23,010 | 24,033 | (4.3%)  |
| Volume (million 9-liter case) | 0.45   | 0.51   | (11.2%) |
| Average Price (US\$ / liter)  | 5.67   | 5.28   | 7.4%    |

• Higher prices were offset by a decline in volume mainly explained by logistical issues at a large distributor.

# I. 2Q18 - REVENUE IN ARGENTINA

|                               | 2Q18  | 2Q17  | Change% |
|-------------------------------|-------|-------|---------|
| Revenue (million Ch\$)        | 4,220 | 6,102 | (30.8%) |
| Volume (million 9-liter case) | 0.29  | 0.36  | (19.7%) |
| Average Price (US\$ / liter)  | 2.62  | 2.89  | (9.3%)  |

- Lower volume reflecting lower availability of wine and the Company's strategy of exiting lessprofitable products.
- Higher average price of exports (+7.2% in US dollar) and in the domestic market (+7.9% in local currency).

# I. 2Q18 - COST OF SALES AND SG&A

| (million Ch\$)        | 2Q18      | 2Q17      | Change  | Change% |
|-----------------------|-----------|-----------|---------|---------|
| Sales                 | 151,291   | 158,916   | (7,626) | (4.8%)  |
| Costs of sales        | (101,840) | (105,610) | 3,770   | (3.6%)  |
| Cost of Sales / sales | (67.3%)   | (66.5%)   |         | 90 bp   |
| Gross profit          | 49,451    | 53,307    | (3,855) | (7.2%)  |
| Gross margin          | 32.7%     | 33.5%     |         | (90 bp) |
| SG&A                  | (34,469)  | (36,286)  | 1,817   | (5.0%)  |
| SG&A / sales          | (22.8%)   | (22.8%)   |         | 0 bp    |

- Cost of sales/sales increased 90bp, from:
  - 6.7% higher cost of wine.
  - Lower dry cost.
  - Savings from restructuring.
- Outlook: Despite 36% volume increase in Chilean harvest, grape price remains at historically high level.
- SG&A declined 5.0% and SG&A/Sales remained at 22.8%, mainly due to lower expenses at our distribution subsidiaries.

# I. 2Q18 - ADJUSTED OPERATING PROFIT

| (million Ch\$)                     | 2Q18  | 2Q17  |
|------------------------------------|-------|-------|
| Restructuring (ROIC)               |       |       |
| Costs                              | 368   | 445   |
| Expenses                           | 1,363 | 842   |
| Other Non Recurring Items          | 375   | 0     |
| <b>ROIC Costs + Expenses + NRI</b> | 2,105 | 1,287 |

| (million Ch\$)            | 2Q18   | 2Q17   | Change  | Change% |
|---------------------------|--------|--------|---------|---------|
| Operating profit          | 14,677 | 16,896 | (2,219) | (13.1%) |
| Operating margin          | 9.7%   | 10.6%  |         | (90 bp) |
| ROIC Costs +Expenses +NRI | 2,105  | 1,287  | 818     |         |
| Adjusted Operating profit | 16,782 | 18,183 | (1,401) | (7.7%)  |
| Adjusted Operating margin | 11.1%  | 11.4%  |         | (30 bp) |

| (million Ch\$)                              | 2Q18    | 2Q17    | Change % |
|---|---------|---------|----------|
| Net Financial Expenses                      | (2,645) | (2,627) | 0.7%     |
| Exchange Rate Differences                   | 5,832   | 1,421   | 310.4%   |
| Share of profit (loss) of associates and JV | (47)    | (305)   | (84.7%)  |
| Non-operating profit                        | 3,140   | (1,510) |          |

• Higher exchange rate differences are explained mostly by the depreciation of Argentine peso.

| (million Ch\$)       | 2Q18<br>Reported | 2Q17<br>Reported | Change % | 2Q18<br>Adjusted | 2Q17<br>Adjusted | Change % |
|----------------------|------------------|------------------|----------|------------------|------------------|----------|
| Sales                | 151,291          | 158,916          | (4.8%)   | 151,291          | 158,916          | (4.8%)   |
| EBITDA               | 20,365           | 22,697           | (10.3%)  | 22,471           | 23,985           | (6.3%)   |
| EBITDA margin        | 13.5%            | 14.3%            | (80 bp)  | 14.9%            | 15.1%            | (20 bp)  |
| Non-operating profit | 3,140            | (1,510)          |          | 3,140            | (1,510)          |          |
| Net profit           | 13,536           | 11,535           | 17.3%    | 15,641           | 12,823           | 22.0%    |
| Net margin           | 8.9%             | 7.3%             | 170 bp   | 10.3%            | 8.1%             | 230 bp   |







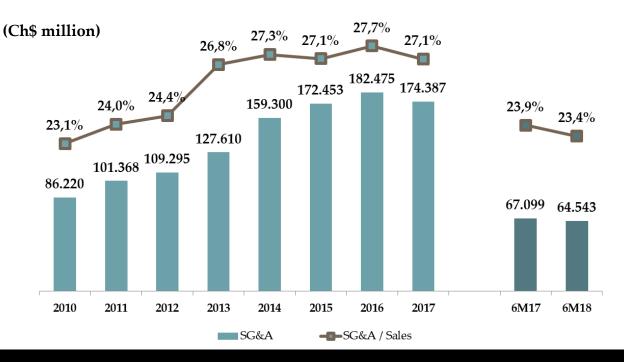
# **II. RESTRUCTURING PROCESS AND COST SAVINGS**

- Net estimated savings of Ch\$18,800 million.
- As of Jun-18: 34% of completion of 2018 estimated savings.

| (Ch\$ million)                          | 2017    | 2018    | 2019    | Full Year |
|---|---------|---------|---------|-----------|
| Efficiencies and synergies from program | 4,383   | 10,466  | 17,656  | 18,802    |
| Severance payments and consultancy fees | (3,153) | (4,460) | (1,298) |           |
| Net savings                             | 1,230   | 6,006   | 16,358  | 18,802    |

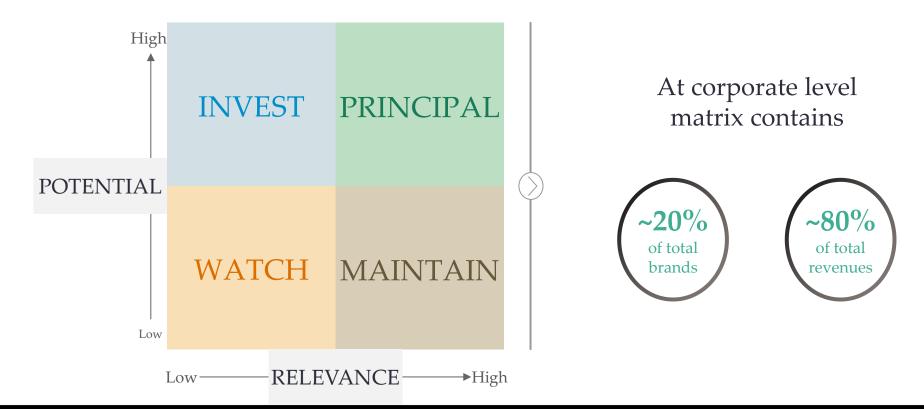
# II. POSITIVE EVOLUTION OF SG&A

- SG&A down 3,8% yoy, to 23.4% of sales. 50 basis points lower than 6M17.
- Adjusted SG&A was 22.6%, down 80 basis points.
- SG&A/sales for June 2017 was restated from 27.3% to 23.9%, according to IFRS 15.

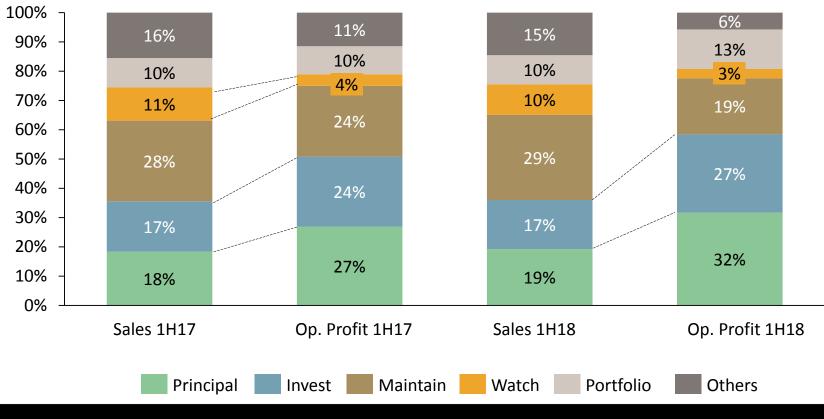


# **II. BRAND MATRIX: NEW FOCUS FOR OUR COMMERCIAL STRATEGY**

- Commercial area working with brand matrix tool.
- Portfolio rationalization: from 304 brands in 2017 to 222 brands in 2018.



### **II. INCREASING CONTRIBUTION OF PRINCIPAL AND INVEST BRANDS**



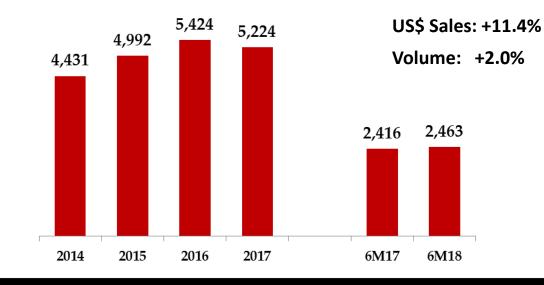
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### **II. CASILLERO DEL DIABLO BRAND: GROWING IN VOLUME & VALUE**

(Th. 9-1 cases)



- Sales driven by Chile, UK, Ireland and Denmark
- Line extensions at higher price points, representing 6% of value.
- Launch of Diablo in Europe, Central America, and Chile.



#### 6M18:

# II. 6M18 - CONSOLIDATED RESULTS

| (million Ch\$)          | 6M18<br>Reported | 6M17<br>Reported | Change % | 6M18<br>Adjusted | 6M17<br>Adjusted | Change % |
|-------------------------|------------------|------------------|----------|------------------|------------------|----------|
| Sales                   | 275,733          | 280,396          | (1.7%)   | 275,733          | 280,396          | (1.7%)   |
| Gross profit            | 88,852           | 91,799           | (3.2%)   | 89,441           | 92,434           | (3.2%)   |
| Gross margin            | 32.2%            | 32.7%            | (50 bp)  | 32.4%            | 33.0%            | (50 bp)  |
| SG&A                    | (64,543)         | (67,099)         | (3.8%)   | (62,442)         | (65,680)         | (4.9%)   |
| SG&A / Sales            | 23.4%            | 23.9%            | (50 bp)  | 22.6%            | 23.4%            | (80 bp)  |
| Operating profit        | 24,348           | 24,650           | (1.2%)   | 27,412           | 26,703           | 2.7%     |
| <i>Operating margin</i> | <i>8.8%</i>      | <i>8.8%</i>      | 0 bp     | 9.9%             | 9.5%             | 40 bp    |
| Non-operating profit    | 2,451            | (3,778)          |          | 2,451            | (3,778)          |          |
| Net profit              | 19,998           | 15,340           | 30.4%    | 23,062           | 17,393           | 32.6%    |
| Net margin              | 7.3%             | 5.5%             | 180 bp   | 8.4%             | 6.2%             | 220 bp   |
| EBITDA                  | 35,482           | 35,463           | 0.1%     | 38,547           | 37,516           | 2.7%     |
| EBITDA margin           | 12.9%            | 12.6%            | 20 bp    | 14.0%            | 13.4%            | 60 bp    |



# 2Q18 RESULTS

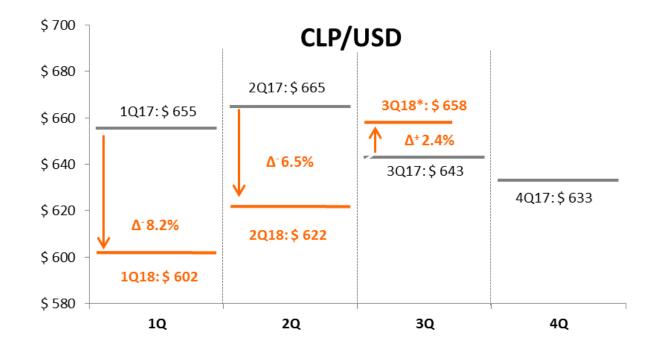
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# SALES CURRENCY MIX

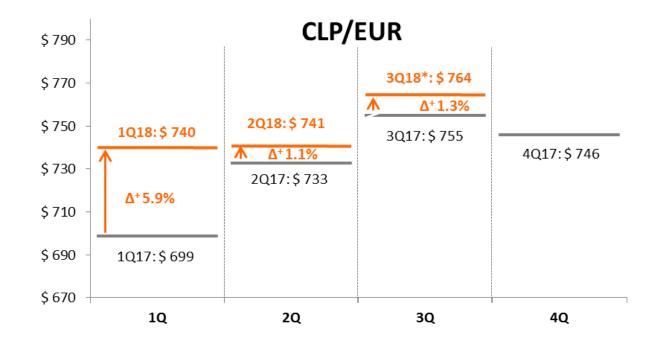
| Sales Currency<br>mix | 2Q16   | 3Q16   | 4Q16   | 2016   | 1Q17   | 2Q17   | 3Q17   | 4Q17   | 2017   | 1Q18   | 2Q18   |
|-----------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| CLP                   | 18.7%  | 19.8%  | 19.2%  | 19.7%  | 20.9%  | 19.1%  | 21.8%  | 19.8%  | 20.4%  | 23.5%  | 20.6%  |
| USD                   | 35.6%  | 36.8%  | 39.2%  | 36.2%  | 34.9%  | 34.8%  | 34.5%  | 39.5%  | 36.0%  | 30.3%  | 33.6%  |
| GBP                   | 18.0%  | 17.2%  | 15.0%  | 17.7%  | 18.1%  | 19.5%  | 17.8%  | 15.5%  | 17.5%  | 19.4%  | 21.0%  |
| EUR                   | 9.7%   | 11.2%  | 9.2%   | 10.2%  | 10.7%  | 8.6%   | 10.5%  | 9.3%   | 9.9%   | 11.7%  | 8.2%   |
| BRL                   | 7.5%   | 5.4%   | 5.7%   | 5.4%   | 3.1%   | 7.7%   | 4.8%   | 4.2%   | 4.9%   | 2.7%   | 6.3%   |
| CAD                   | 3.7%   | 3.4%   | 3.4%   | 3.4%   | 4.1%   | 3.1%   | 3.5%   | 3.3%   | 3.5%   | 4.1%   | 3.1%   |
| MXN                   | 2.4%   | 1.9%   | 3.7%   | 2.7%   | 2.9%   | 2.3%   | 2.0%   | 4.0%   | 2.8%   | 3.1%   | 2.8%   |
| SEK                   | 2.5%   | 2.2%   | 2.2%   | 2.5%   | 2.7%   | 2.7%   | 2.6%   | 2.2%   | 2.5%   | 2.8%   | 2.5%   |
| ARG                   | 1.3%   | 1.3%   | 1.3%   | 1.1%   | 1.6%   | 1.3%   | 1.7%   | 1.2%   | 1.5%   | 1.2%   | 0.8%   |
| NOK                   | 0.8%   | 0.8%   | 1.0%   | 0.9%   | 1.0%   | 1.0%   | 0.9%   | 1.0%   | 1.0%   | 1.1%   | 1.0%   |
| Total                 | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |

### AVERAGE EXCHANGE RATES



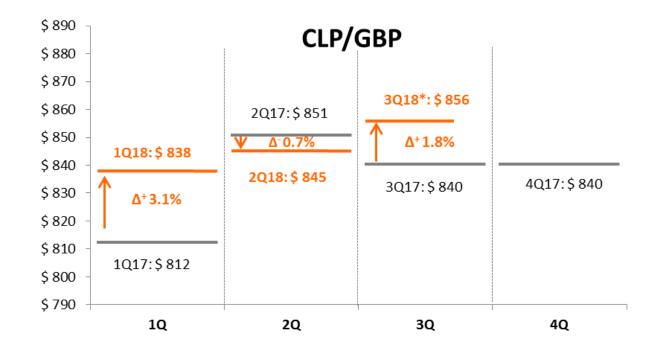
\*3Q18 up to September 09, 2018.

### AVERAGE EXCHANGE RATES



\*3Q18 up to September 09, 2018.

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\*3Q18 up to September 09, 2018.